

# Visualizing Complex Science

Sam Way

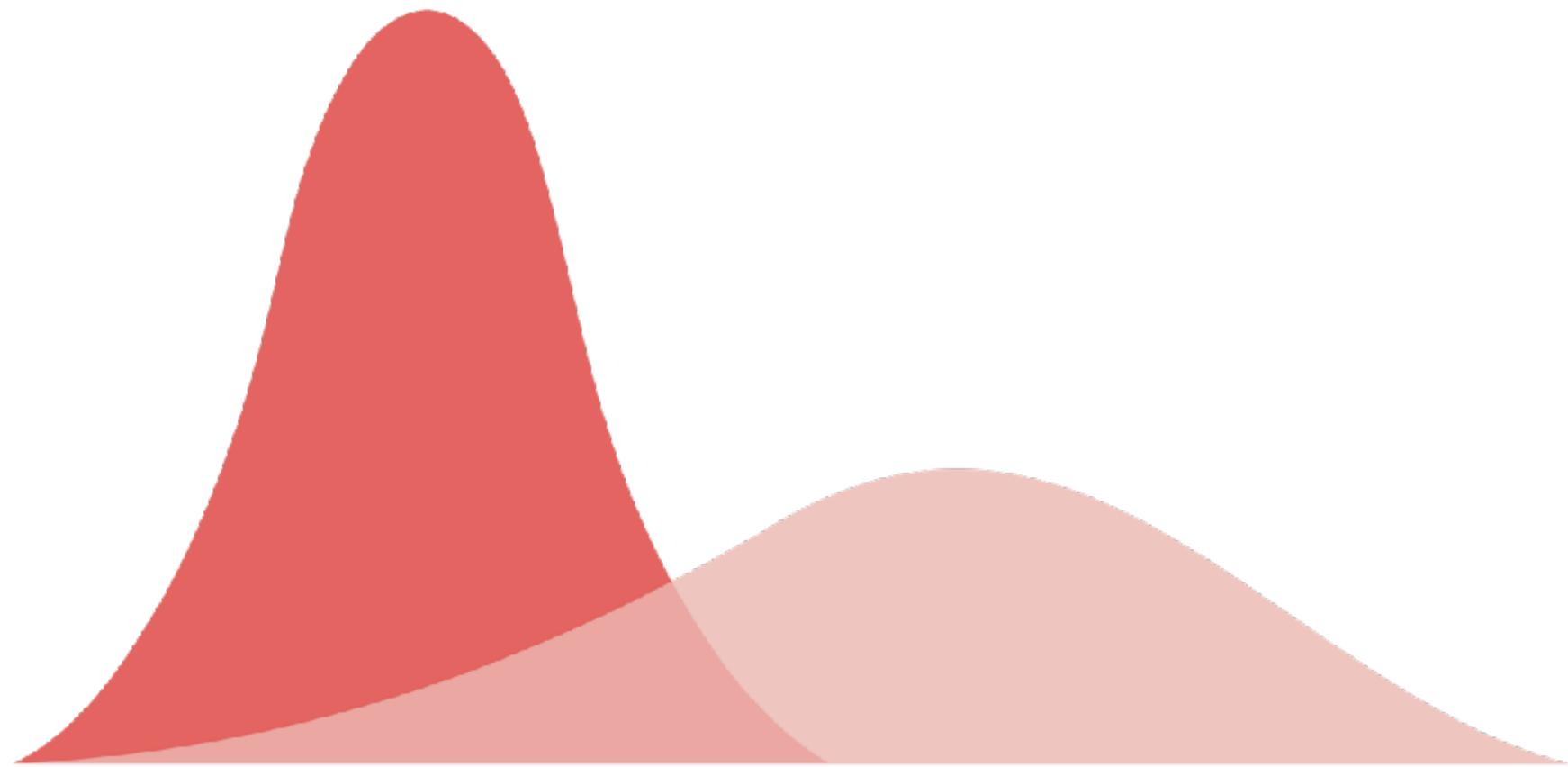
Research Scientist, Spotify

[samfway@spotify.com](mailto:samfway@spotify.com)

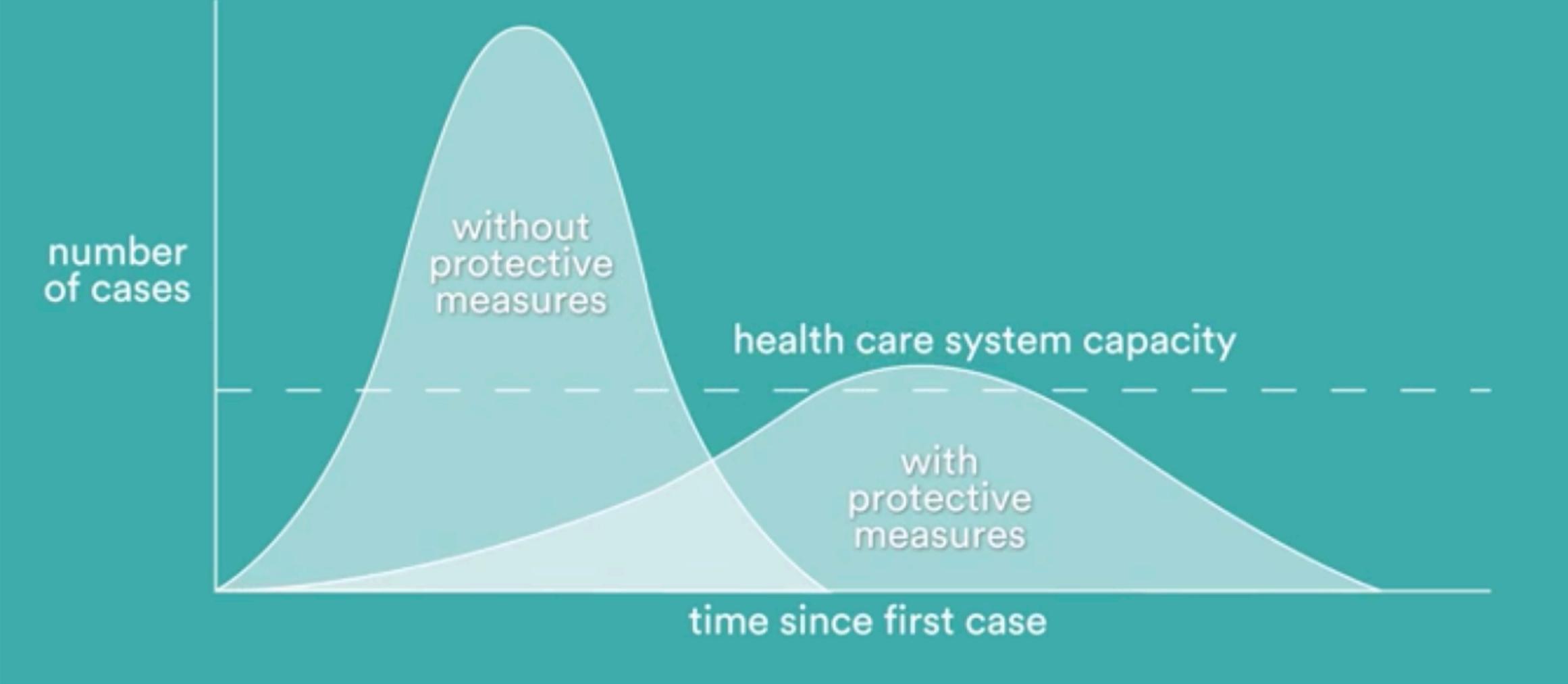
**Thank you, organizers.**

For both of the conferences you planned for us





# FLATTENING THE CURVE



Quickly:

# Data Viz at Spotify

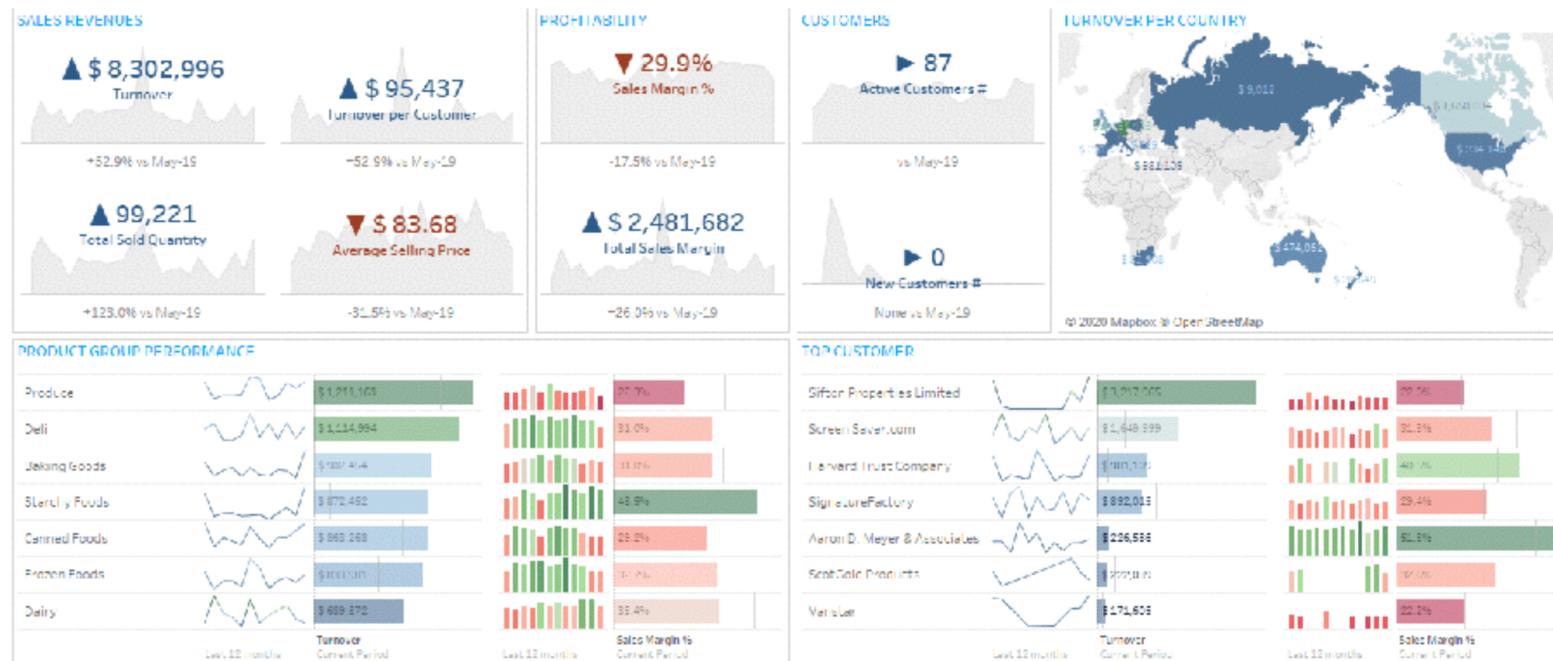
Less quickly:

# Tips for creating simple and effective visualizations

# Visual communication at an **audio** company

A short tour of (some of) our audiences

Jun-19 vs May-19



We create visualizations for...

# Our teams.

We build dashboards to help teams communicate and make decisions.

Not a Spotify dashboard, sorry. Credit: lincpack-for-tableau.com

## Audience

1,040,126 listeners

LAST 28 DAYS

LISTENERS **STREAMS** FOLLOWERS



### How they listen

LAST 28 DAYS

Spotify Playlists & Radio 48%

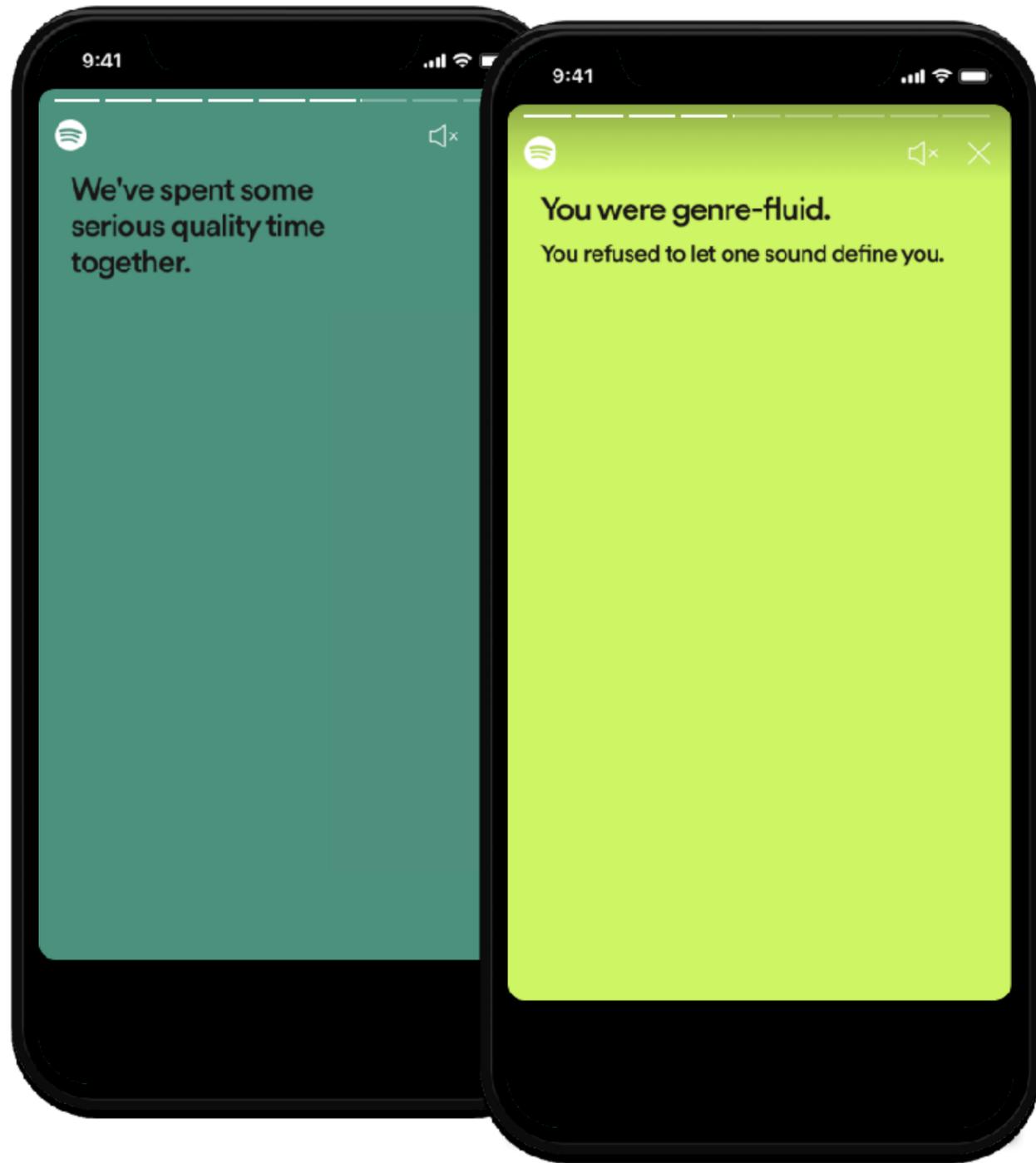
Their Saved Music & Playlists 9%



We create visualizations for...

# Our artists.

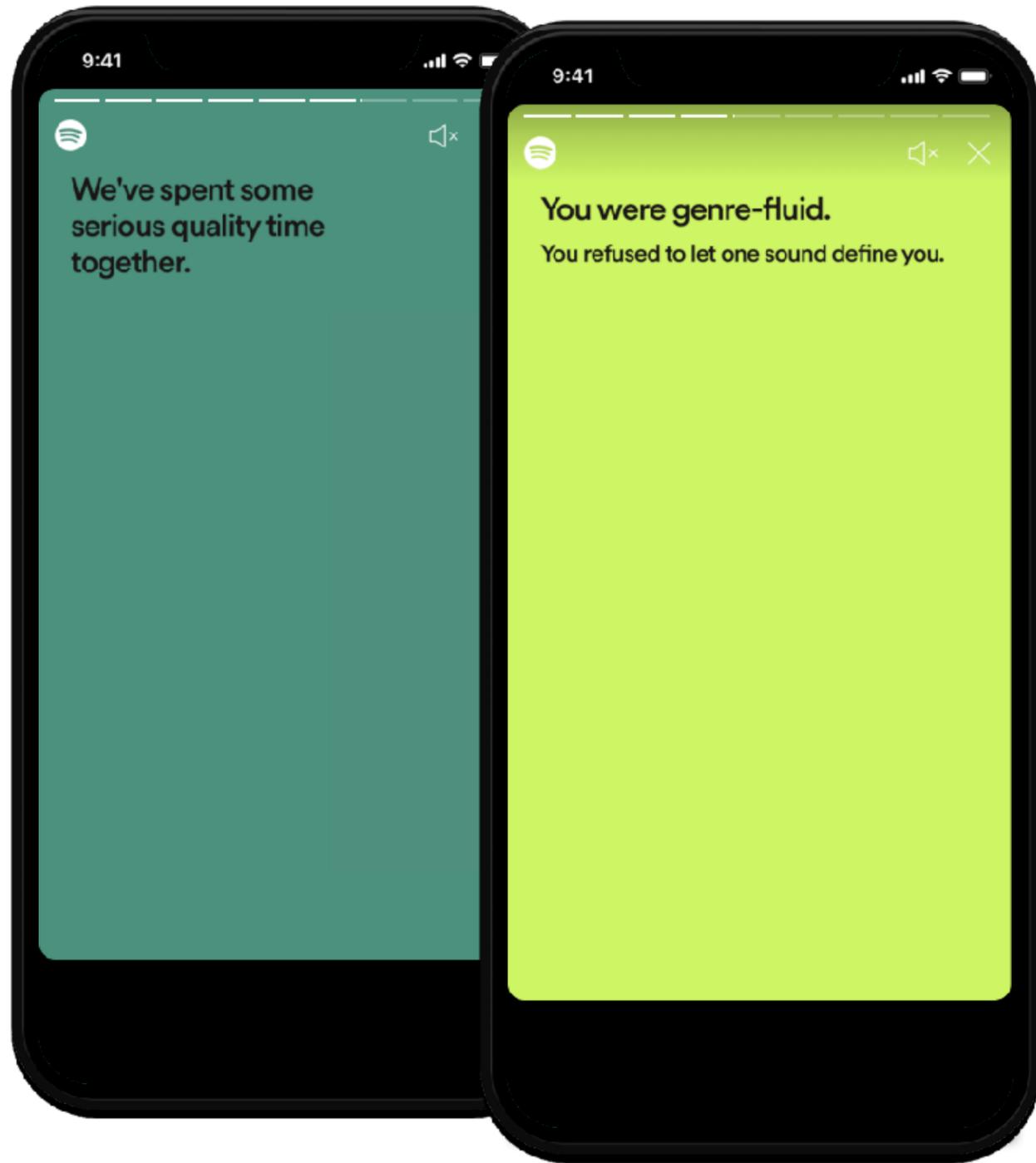
We help creators explore their data and learn more about their listeners.



We create visualizations for...

# Our listeners.

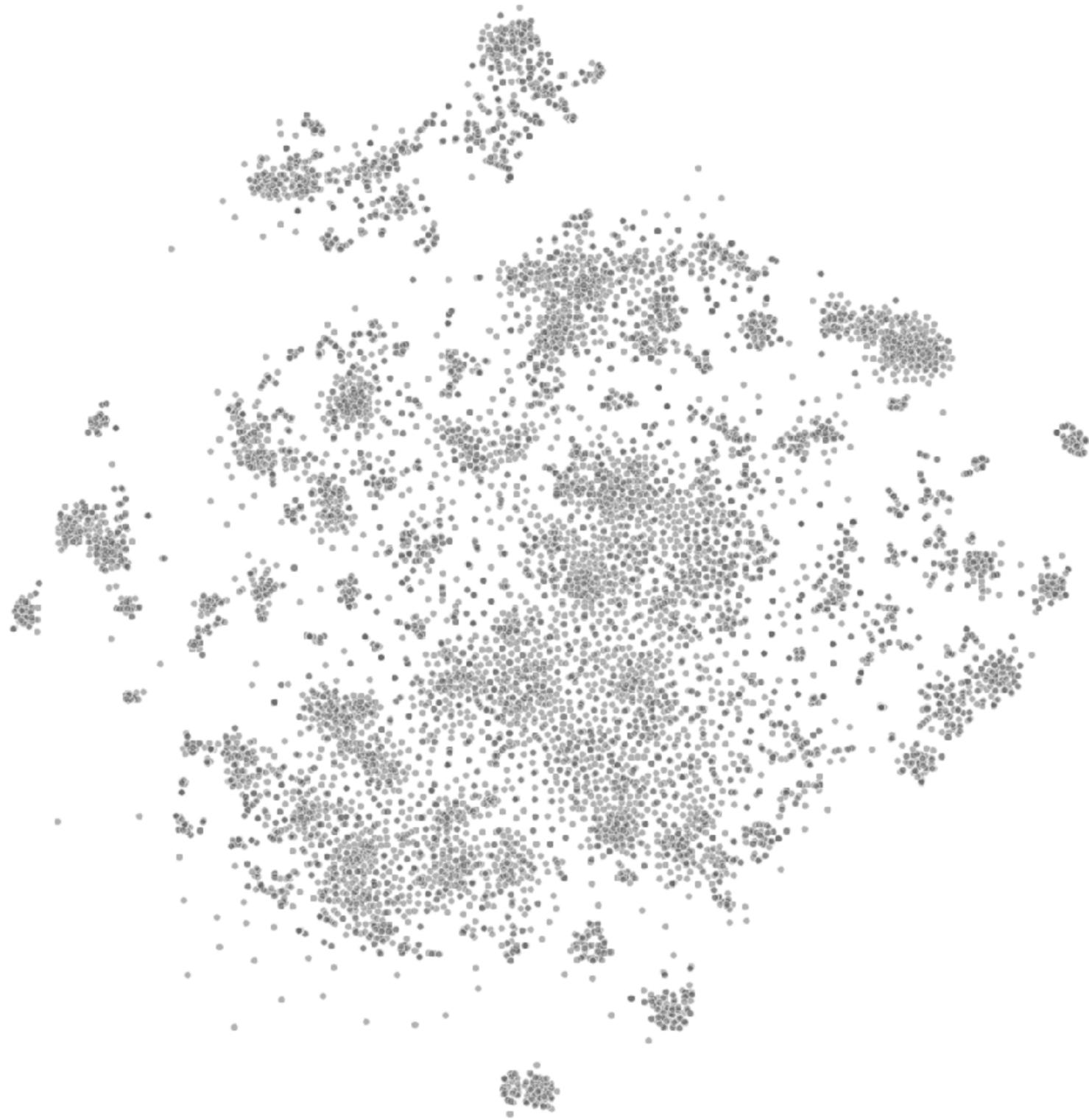
Our end-of-year Wrapped campaign lets listeners explore their data.



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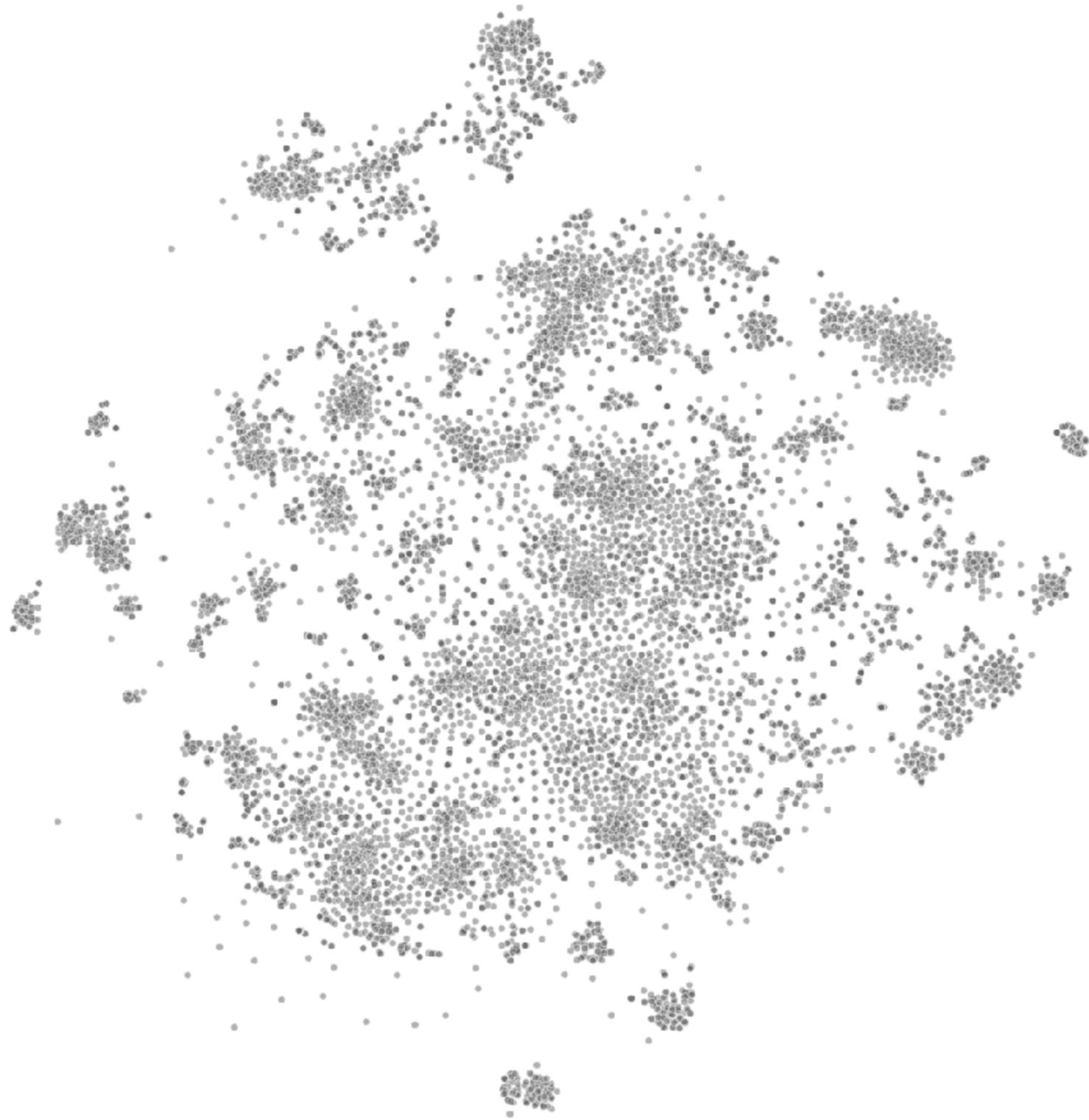
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We create visualizations for...

**Our science.**

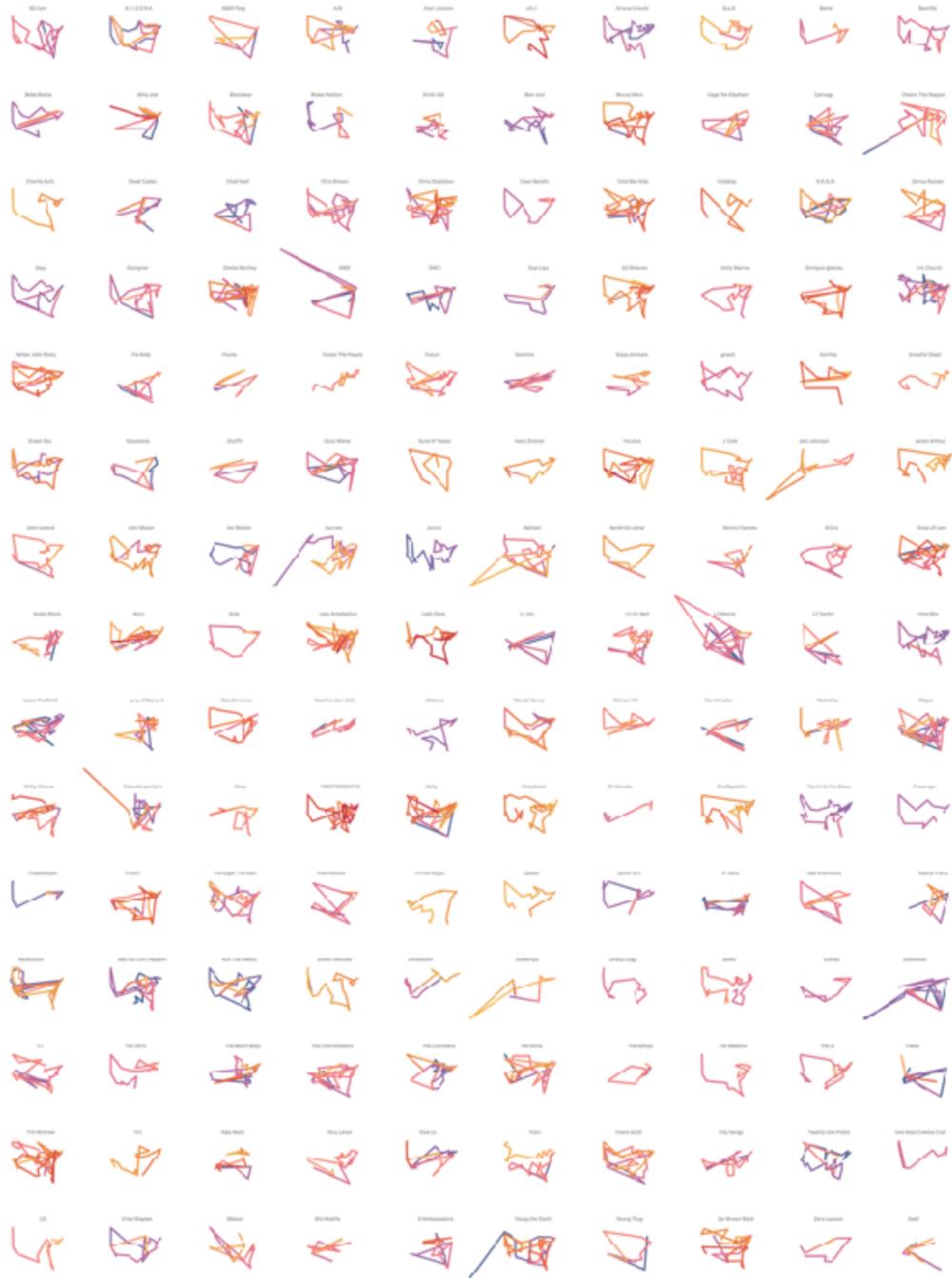
We publish research that communicates what we've learned connecting listeners and artists.



We create visualizations for...

**Our science.**

We publish research that communicates what we've learned connecting listeners and artists.



We create visualizations for...

# Ourselves.

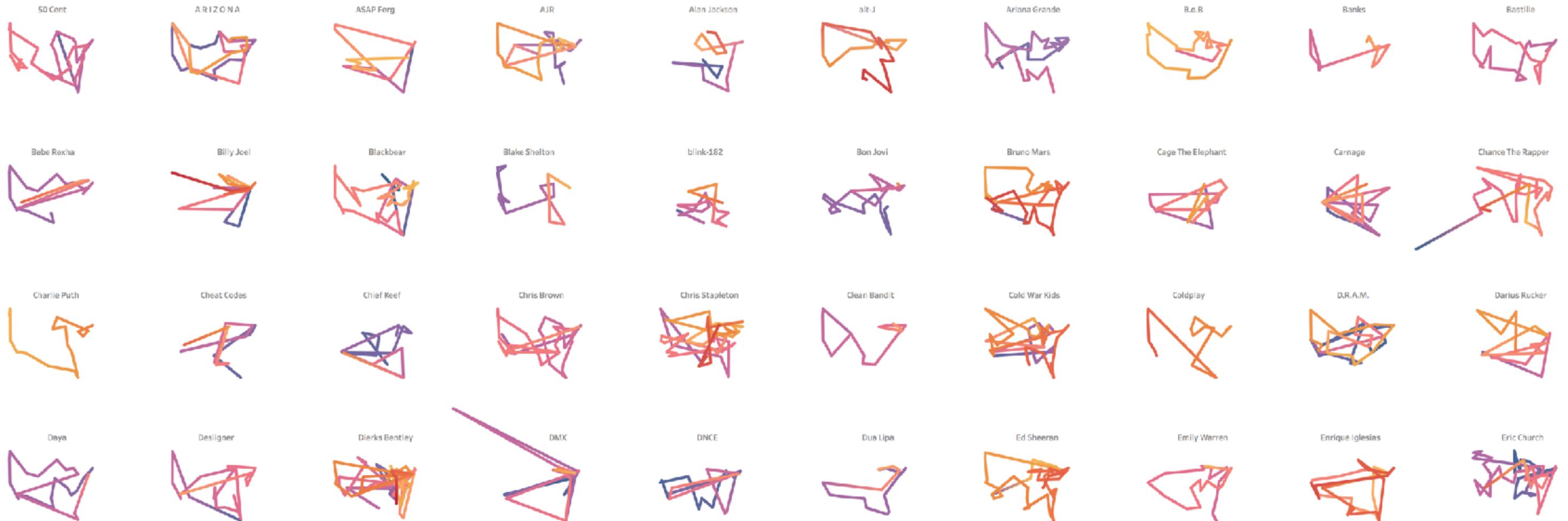
That is, for fun. Playful is literally one of our company's core values.

# On Tour.

Created by Skyler Johnson

January 2017

December 2017





**Few scientists receive explicit training on how to make visualizations**

Quickly:

# Data Viz at Spotify

Less quickly:

# Tips for creating simple and effective visualizations

# Consider the following suggestions.

- Rules of thumb that apply to many – not all – instances
- Visualizations are one of the most creative parts of being a scientist. Developing your own style is encouraged.

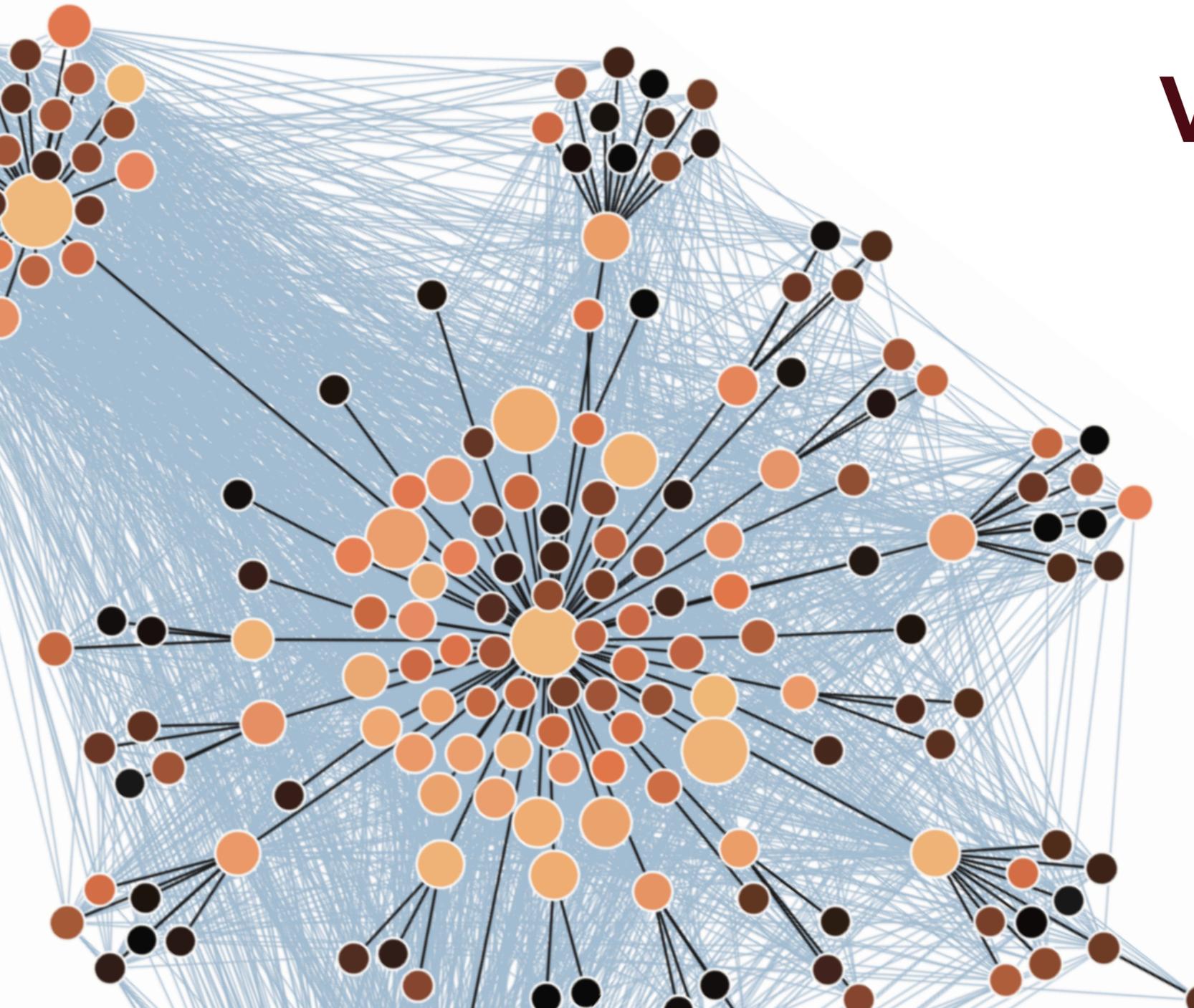
**Determining  
your goals**

**Selecting  
appropriate  
visualization**

**Building  
prototypes**

**Gathering  
feedback**

# First, why make visualizations?



**Visualizations can...**

**clarify** your story,

**emphasize** a message,

**build trust** with audience,

**inform** their decisions.

Note: bad visualizations can do the opposite of all these things!

# Specify **goals** for your visualization.

Visualizations can serve several purposes.

Think about which goals you have for the viewer.

Showing people  
what you see

{ **clarify your story,**  
**emphasize a message,**

Letting people to explore

{ **build trust with audience,**  
**inform their decisions.**

# Specify goals for your visualization.

Visualizations can serve several purposes.

Think about which goals you have for the viewer.

**Bottom line: Make sure your visualization has a purpose.**

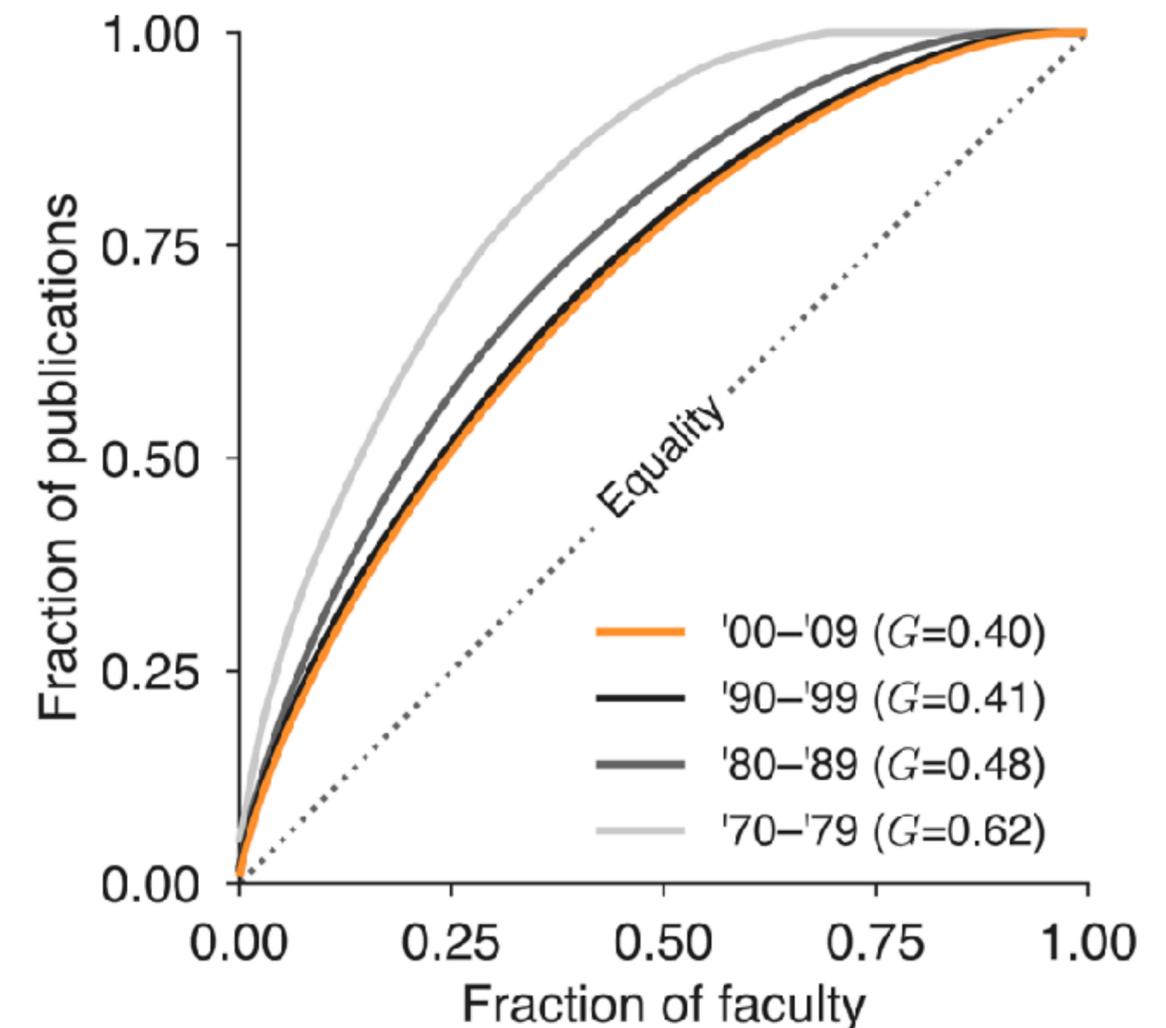
Showing people your message, } build trust with audience,  
Letting people to explore } inform their decisions.

# Consider your audience.

Who's going to see your visualization?

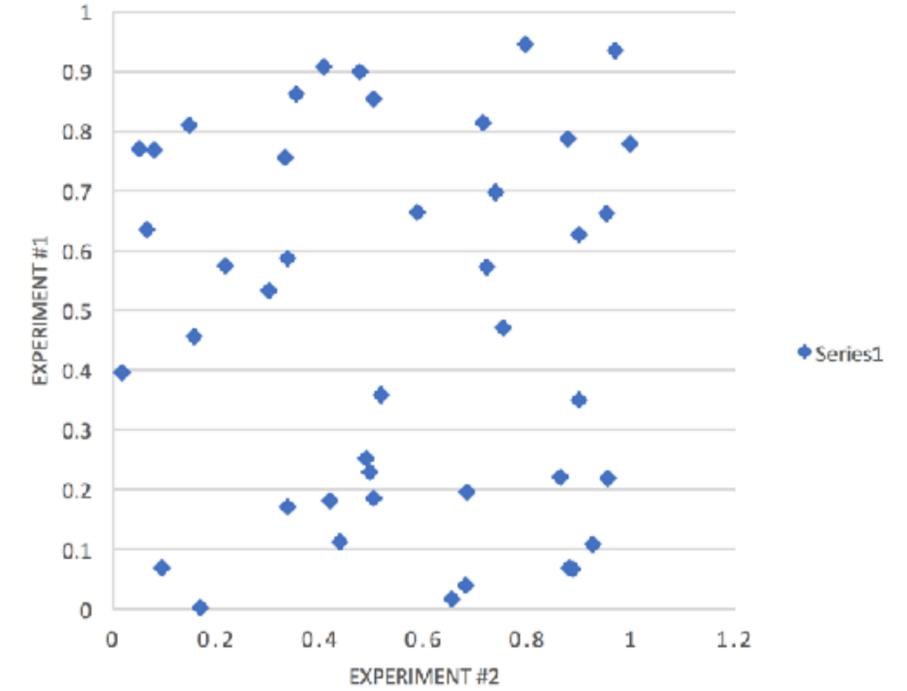
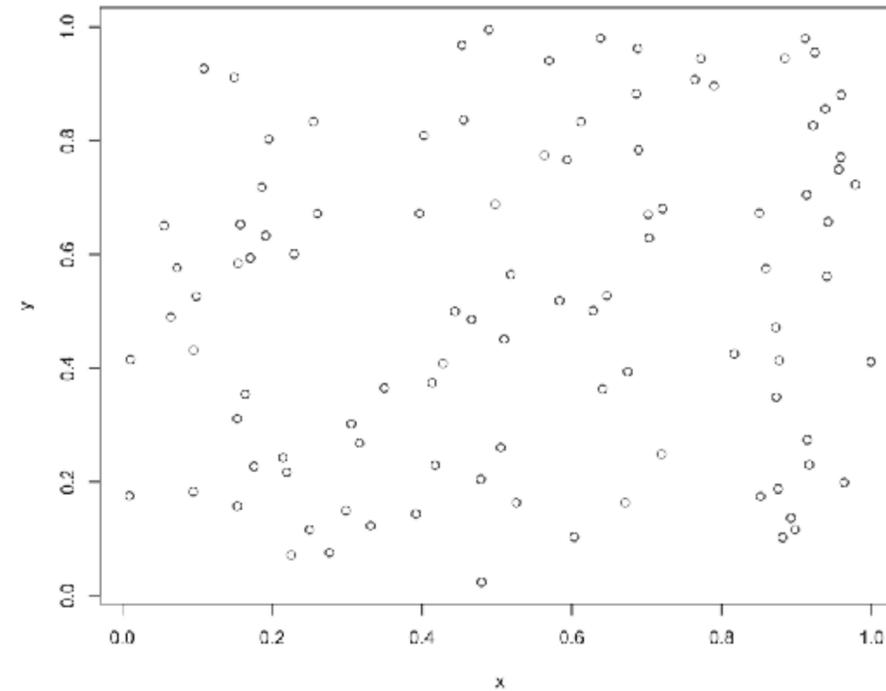
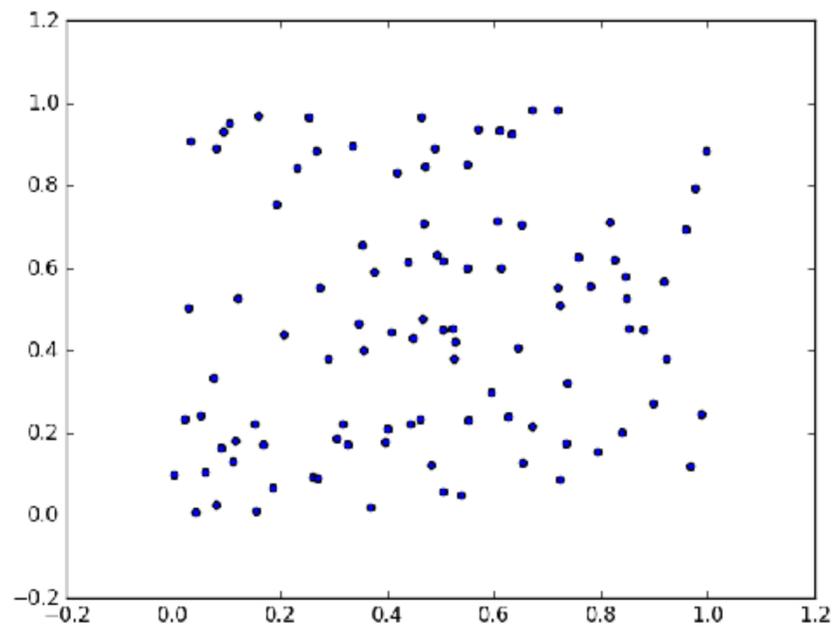
What goals do *they* have?

What's their background? What assumptions might they make?

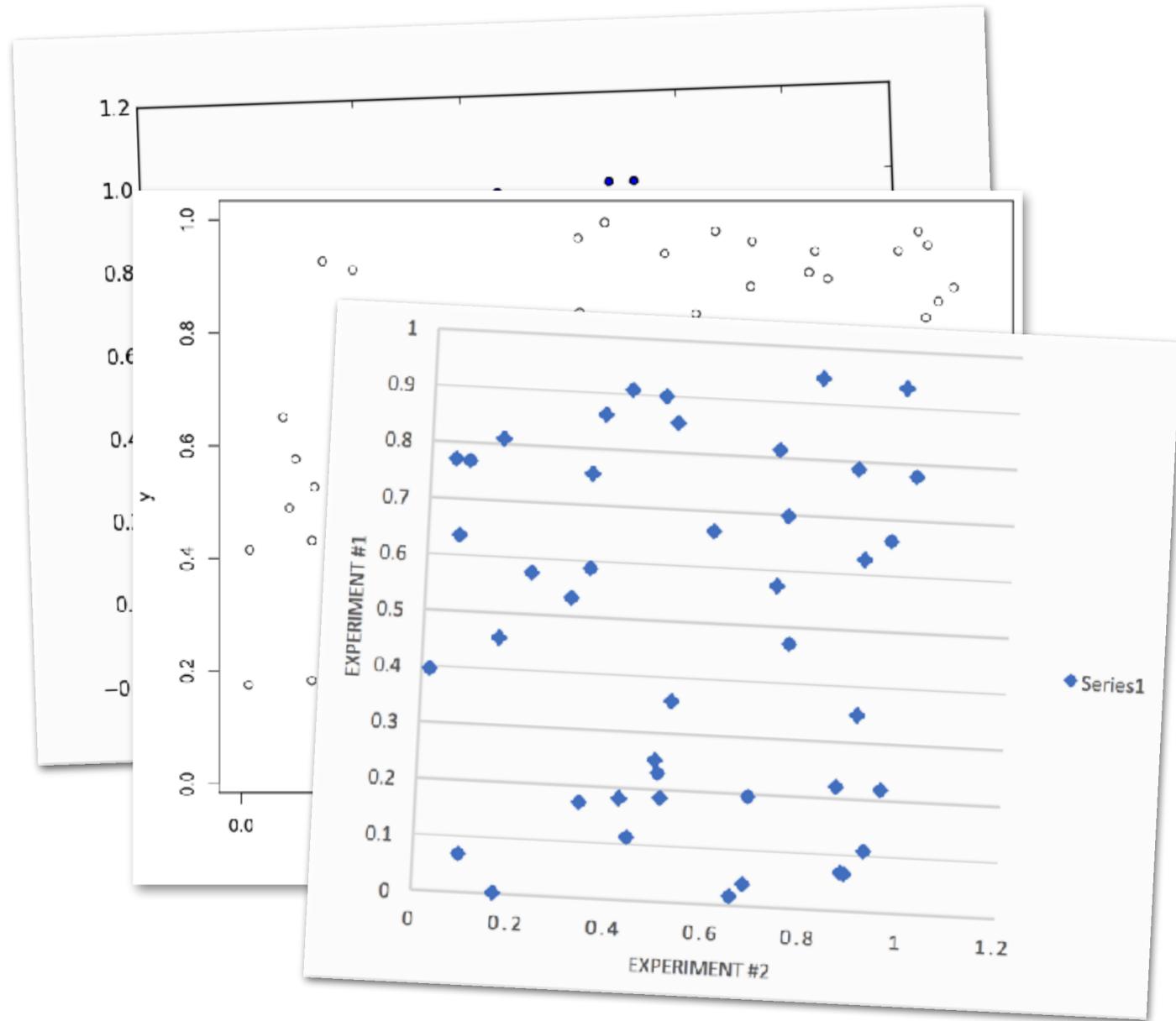


# Be aware of unintentional messages.

What can you tell me about the person who made these figures?



# Be aware of **unintentional messages**.



Defaults aren't necessarily bad  
*But*, they could suggest you put  
little effort into your visualizations

Some fields might unfairly judge  
you/your science by the program

Put effort into your visualizations

**Determining  
your goals**

**Selecting  
appropriate  
visualization**

**Building  
prototypes**

**Gathering  
feedback**

# Make use of **people's intuition.**

What kind of graph will they expect? Start there.

“The variables  
are related”

“The distribution  
is skewed”

“The groups  
differ in Y”

“Popular in  
the Southeast”

# Make use of **people's intuition.**

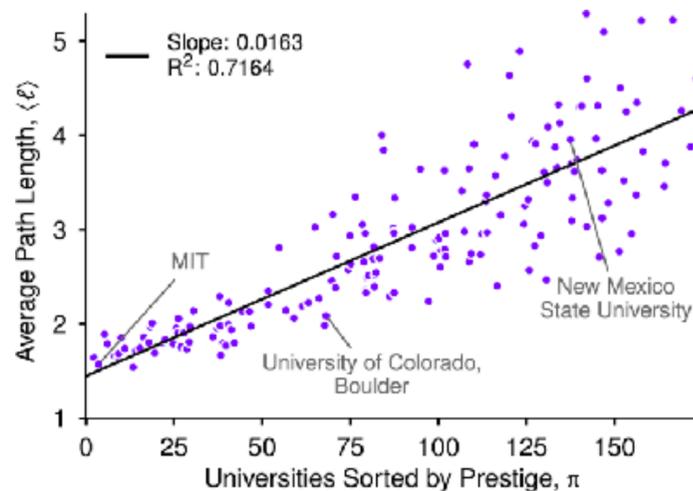
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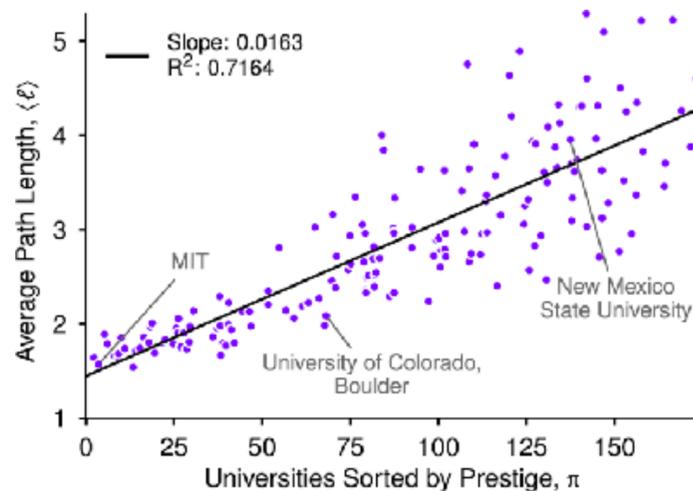
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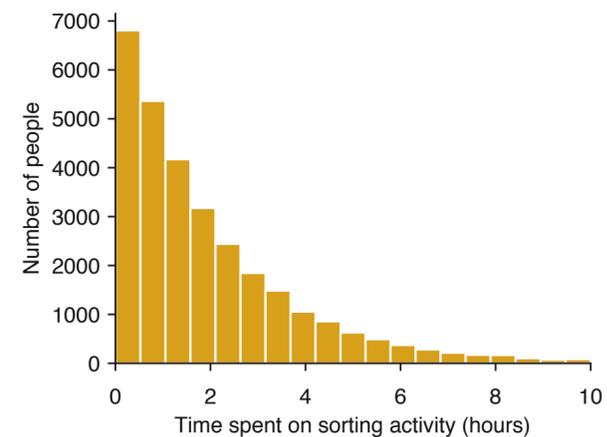
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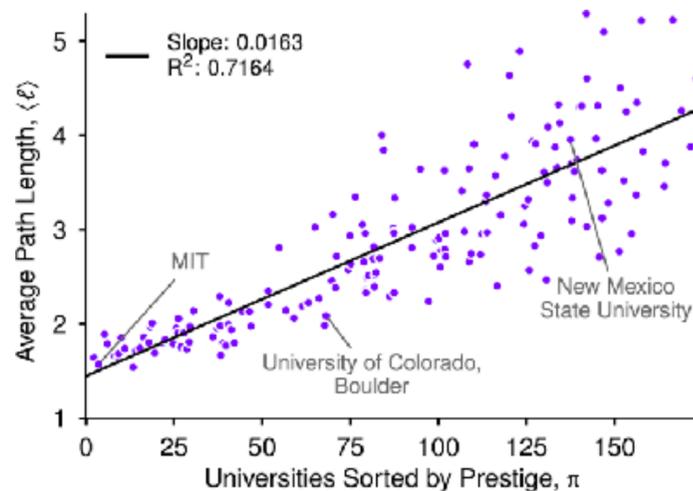
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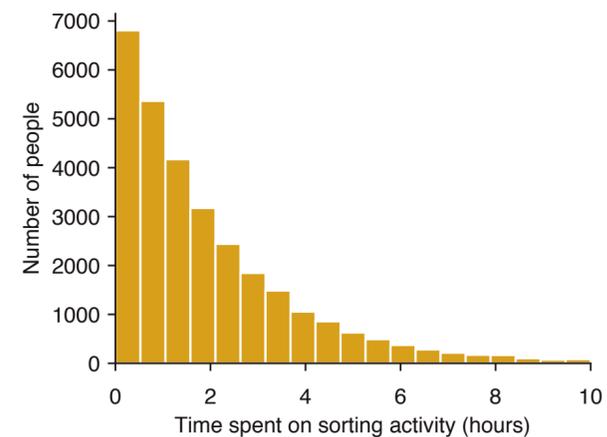
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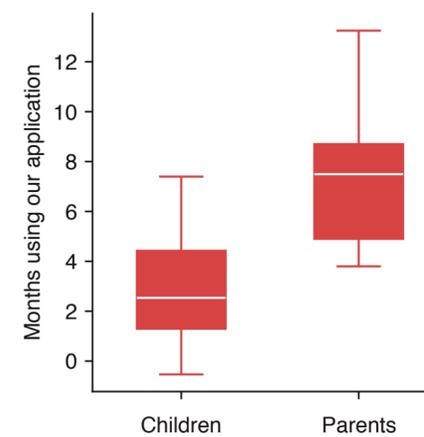
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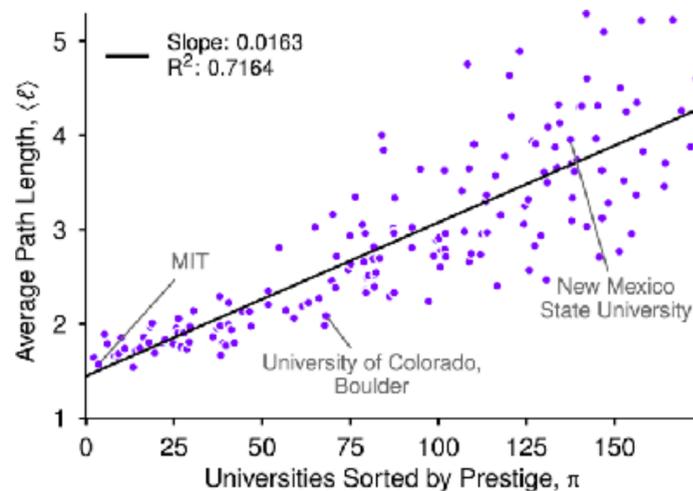


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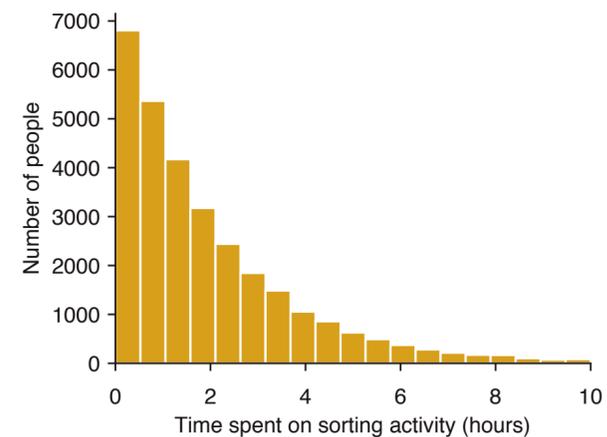
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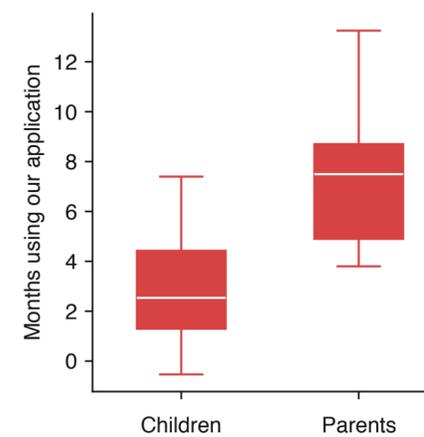
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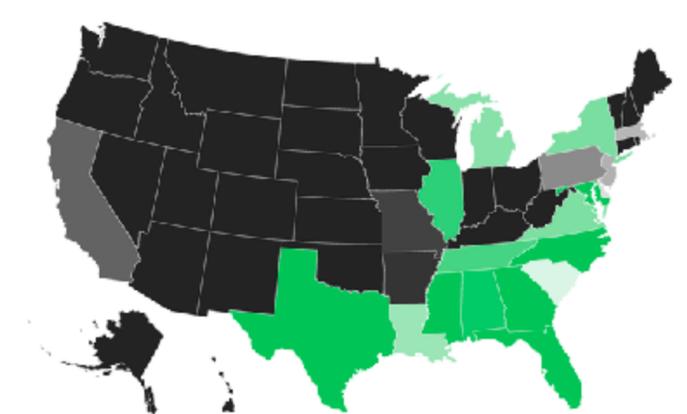
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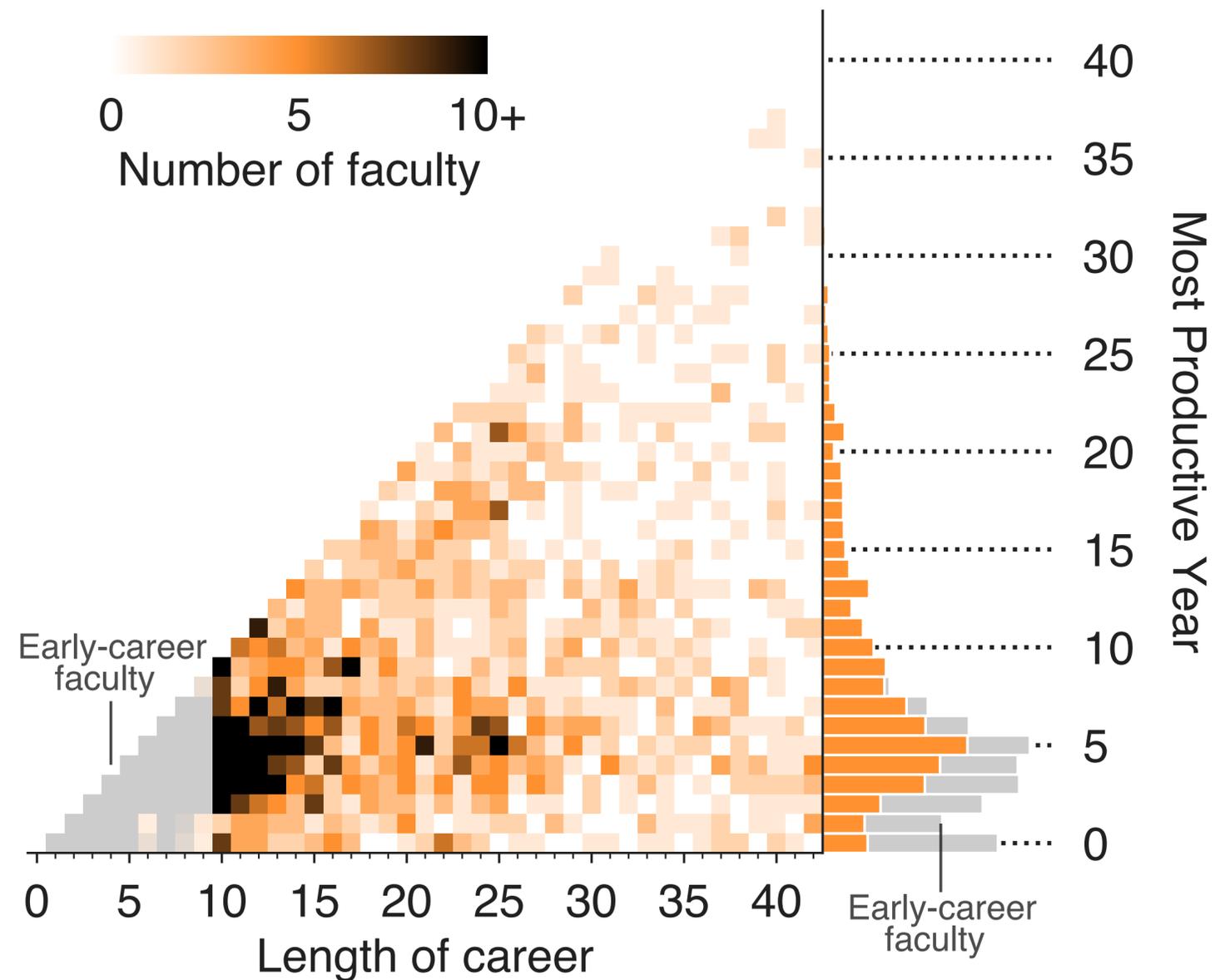


“Popular in the Southeast”



# Combine multiple types.

Example: when are faculty most productive?

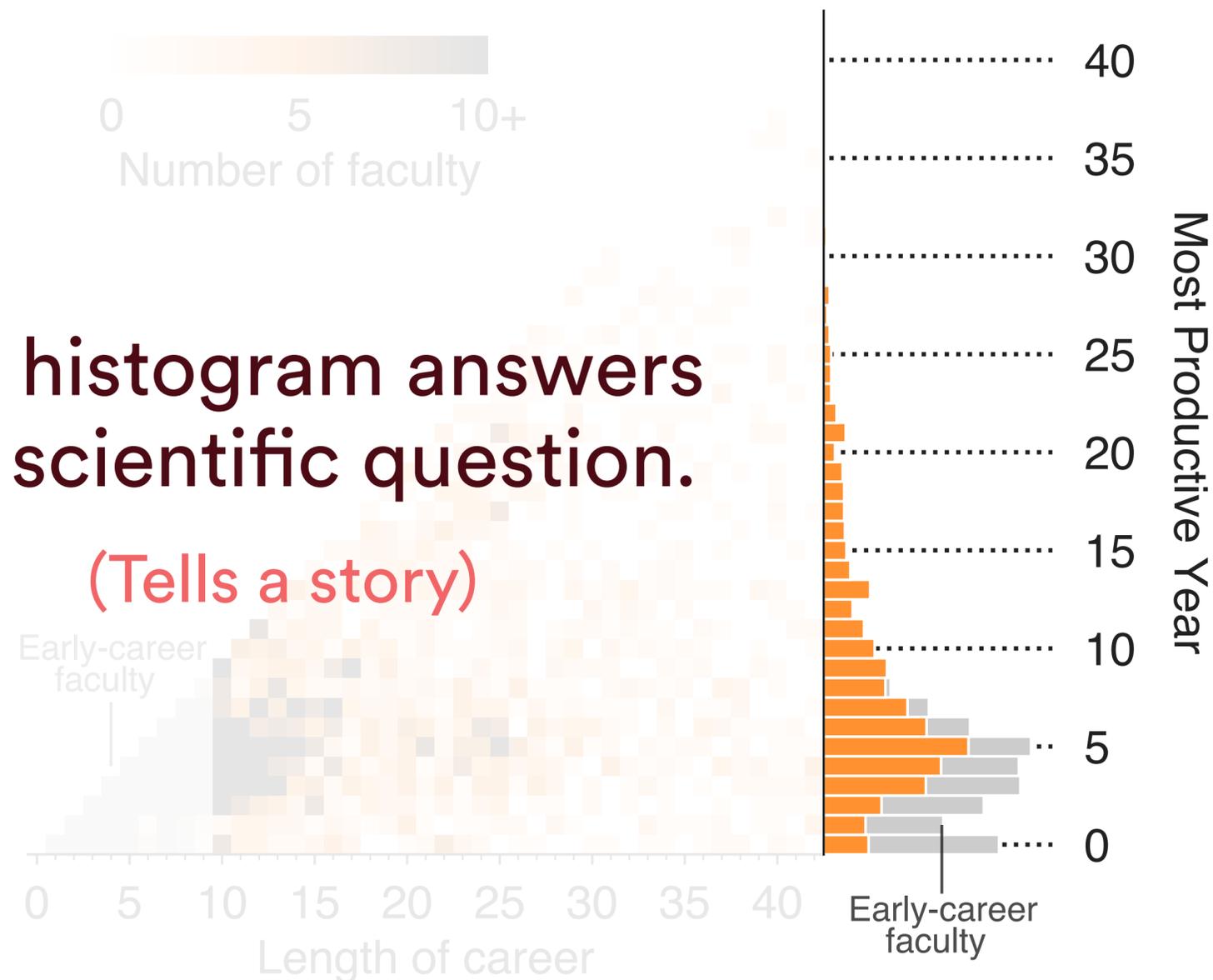


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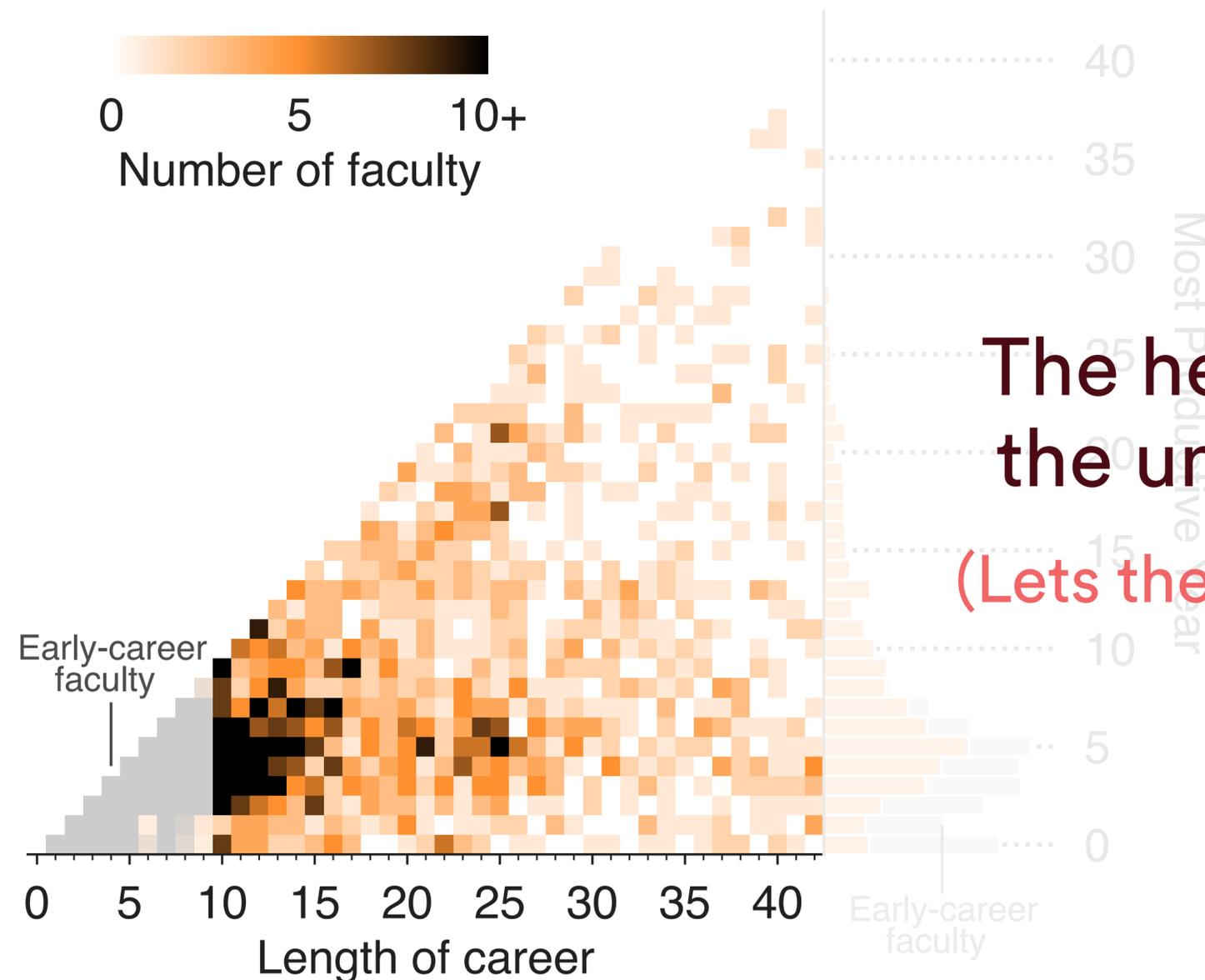
The histogram answers our scientific question.

(Tells a story)



# Combine multiple types.

Example: when are faculty most productive?



The heatmap reveals the underlying data.  
(Lets the audience explore)

**Determining  
your goals**

**Selecting  
appropriate  
visualization**

**Building  
prototypes**

**Gathering  
feedback**

# Prototype your visualizations.

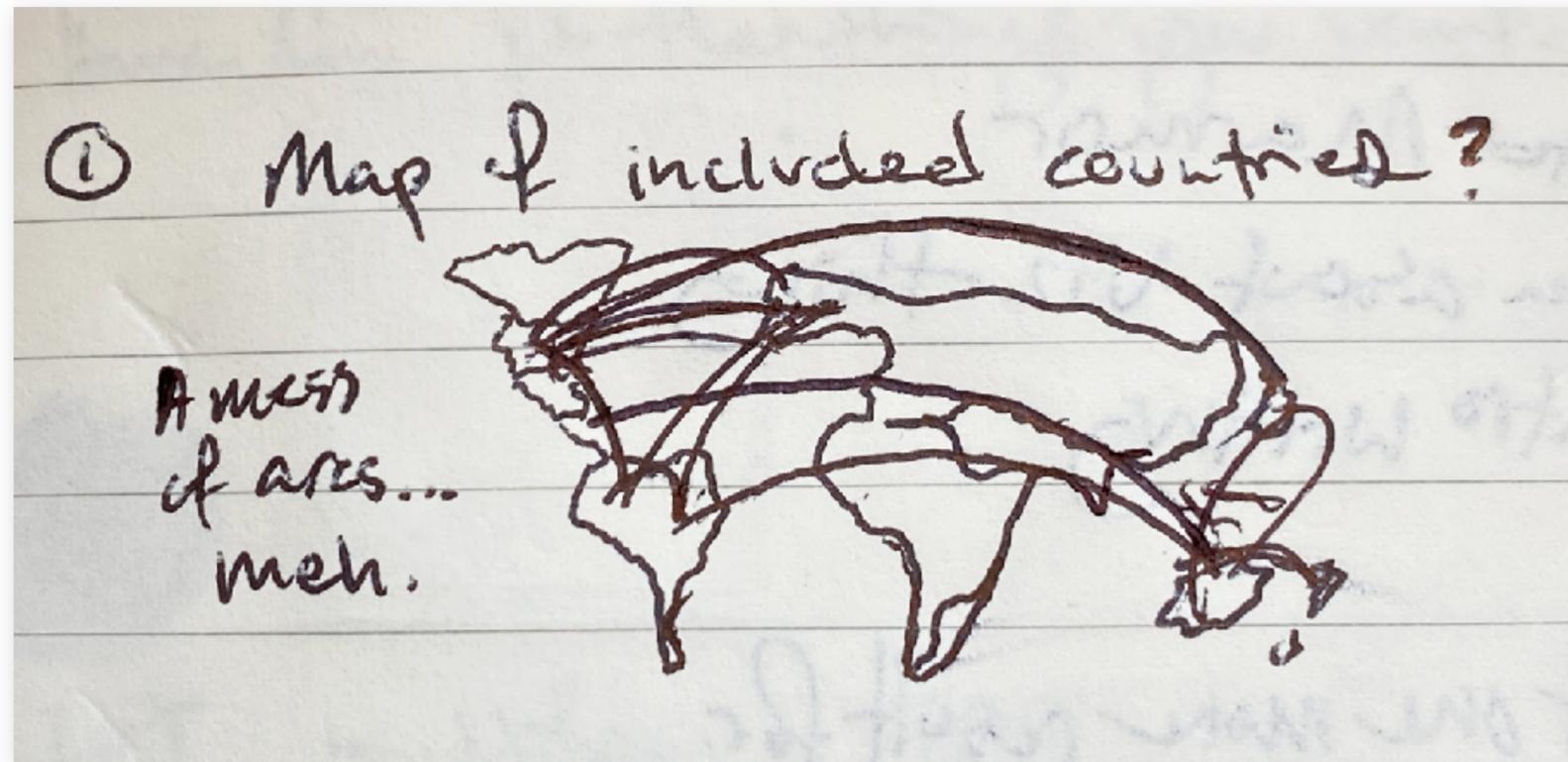


Before you code up anything, get out your colored pencils and draw.

Come up with a handful of concepts and reflect on what you like about each one of them.

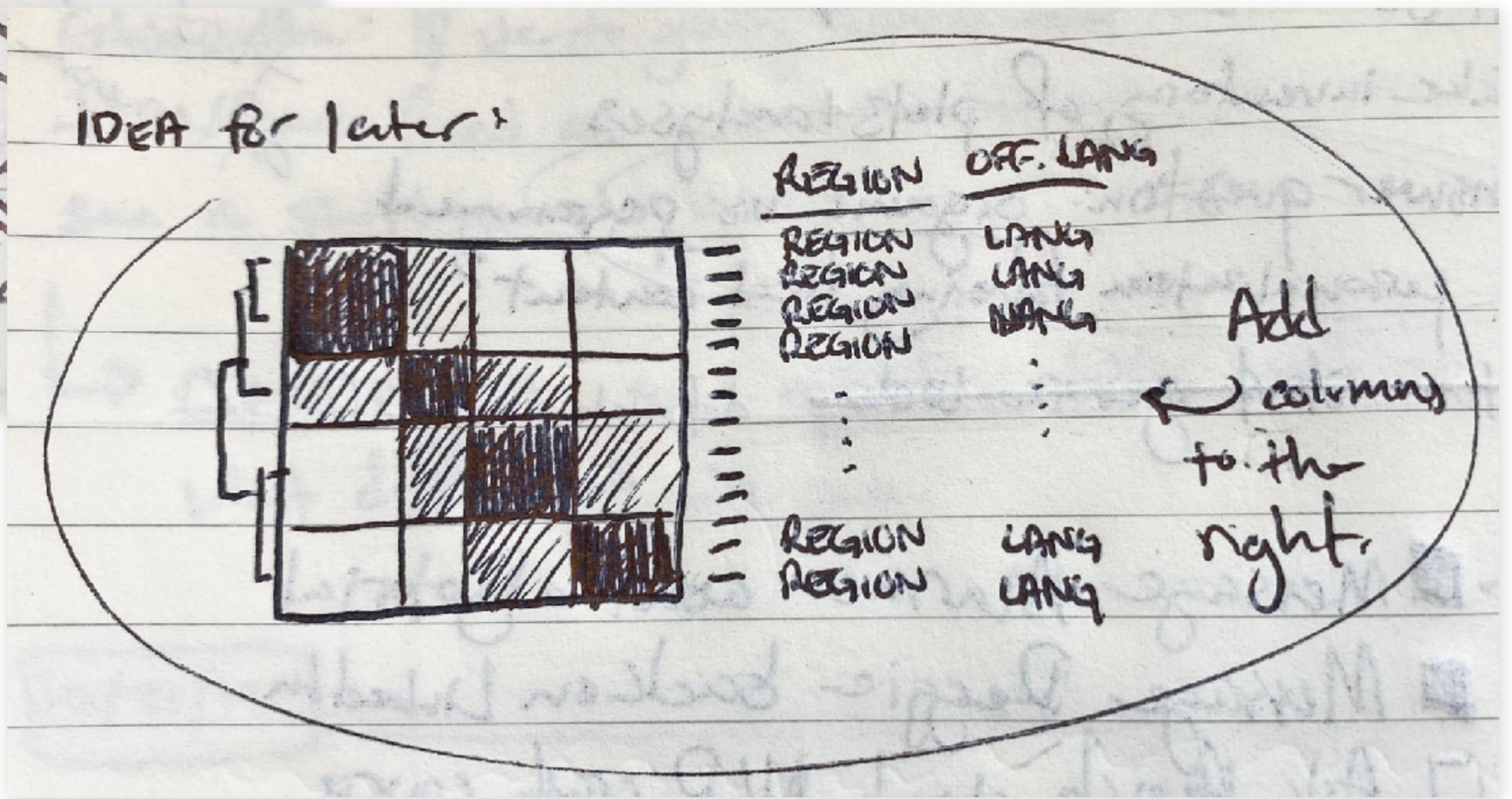
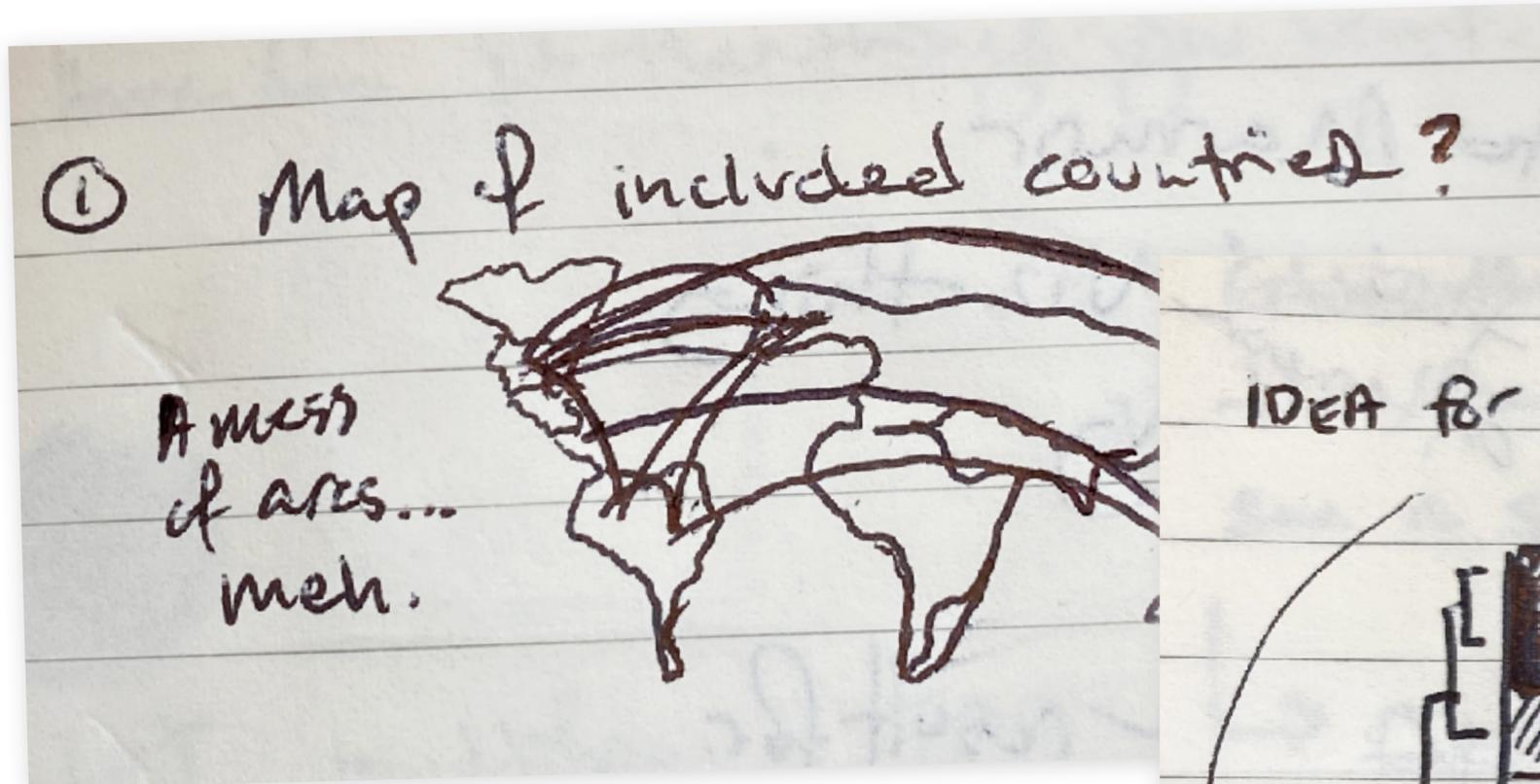
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Example: who listens to whose music?



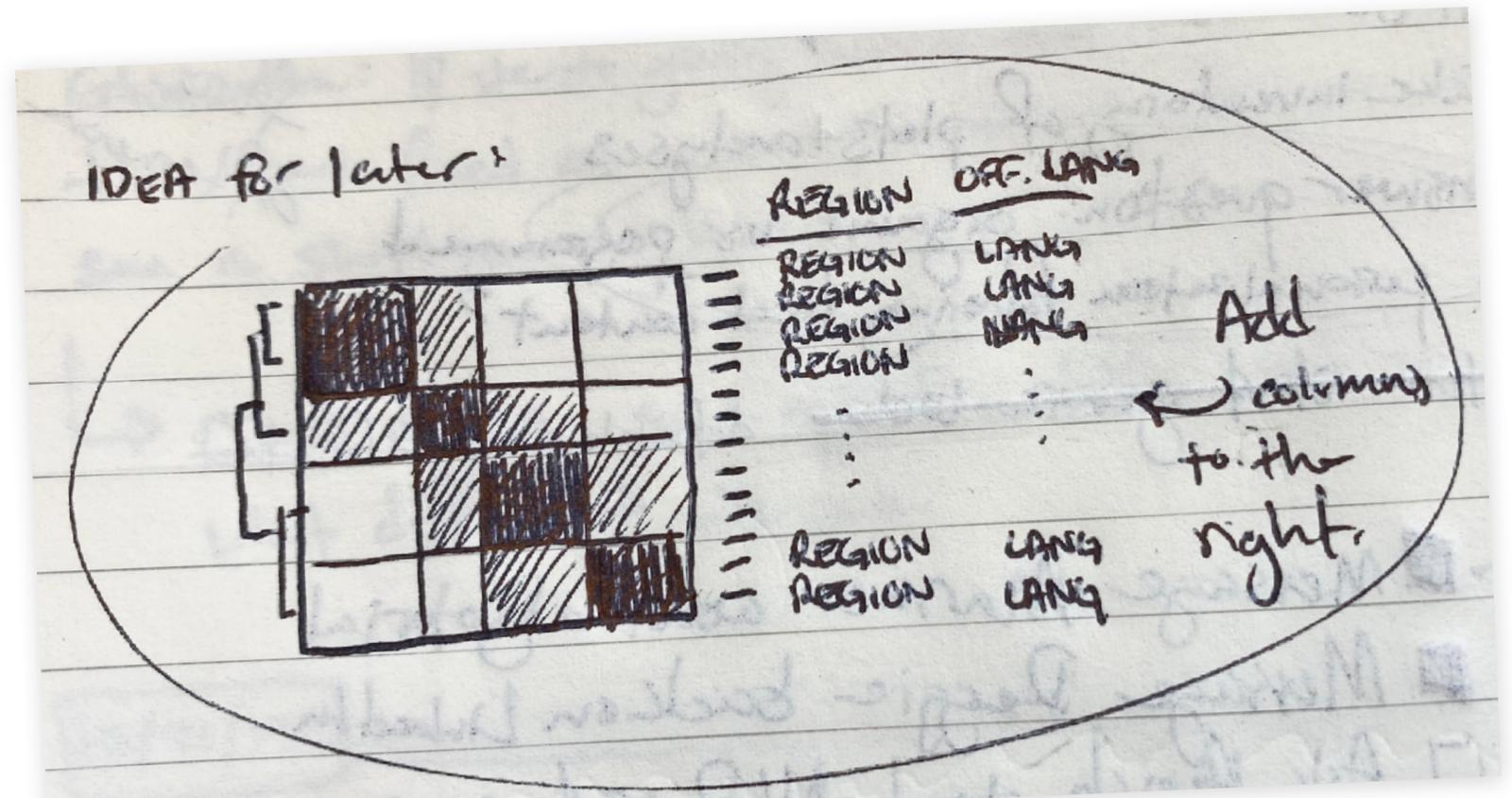
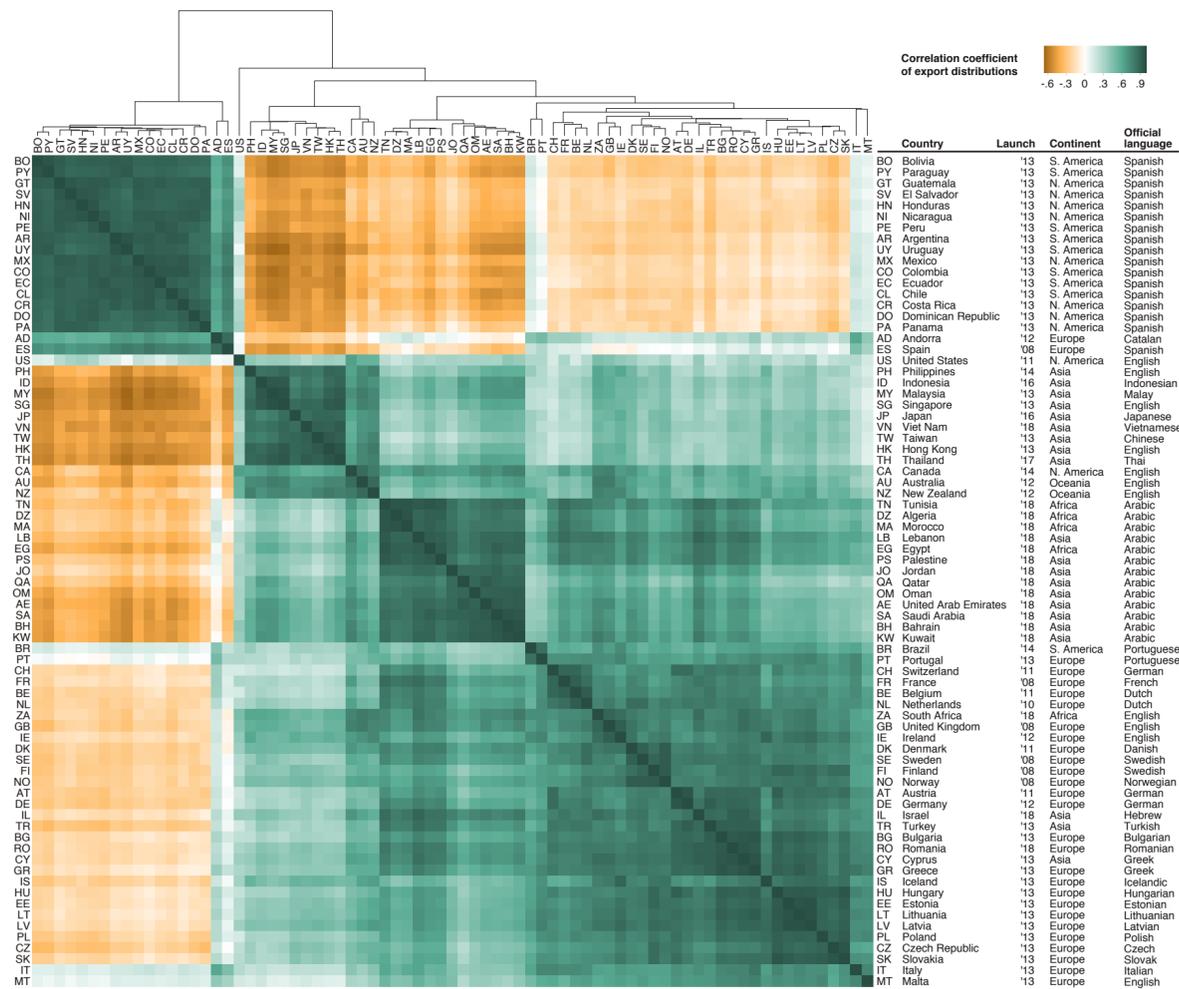
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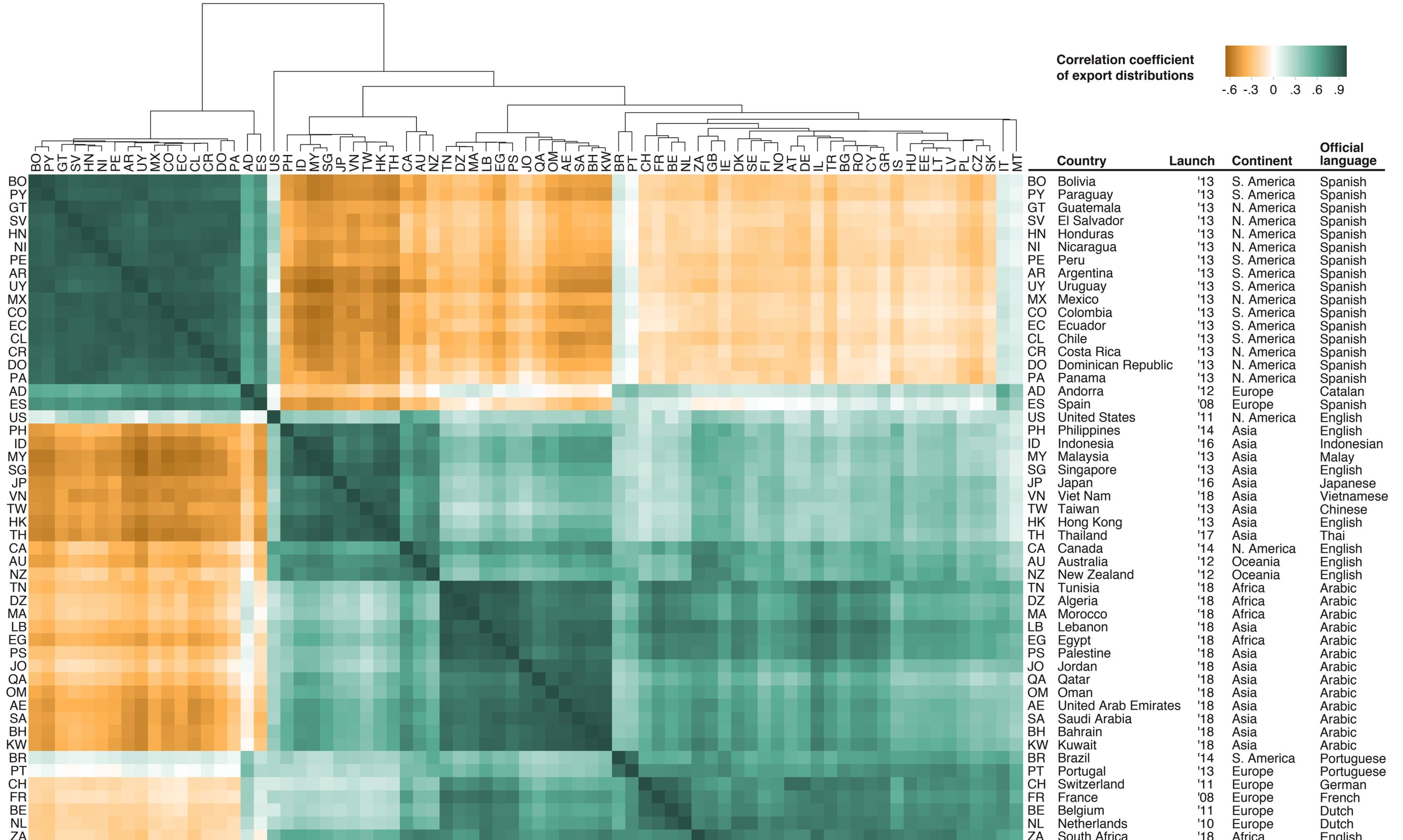


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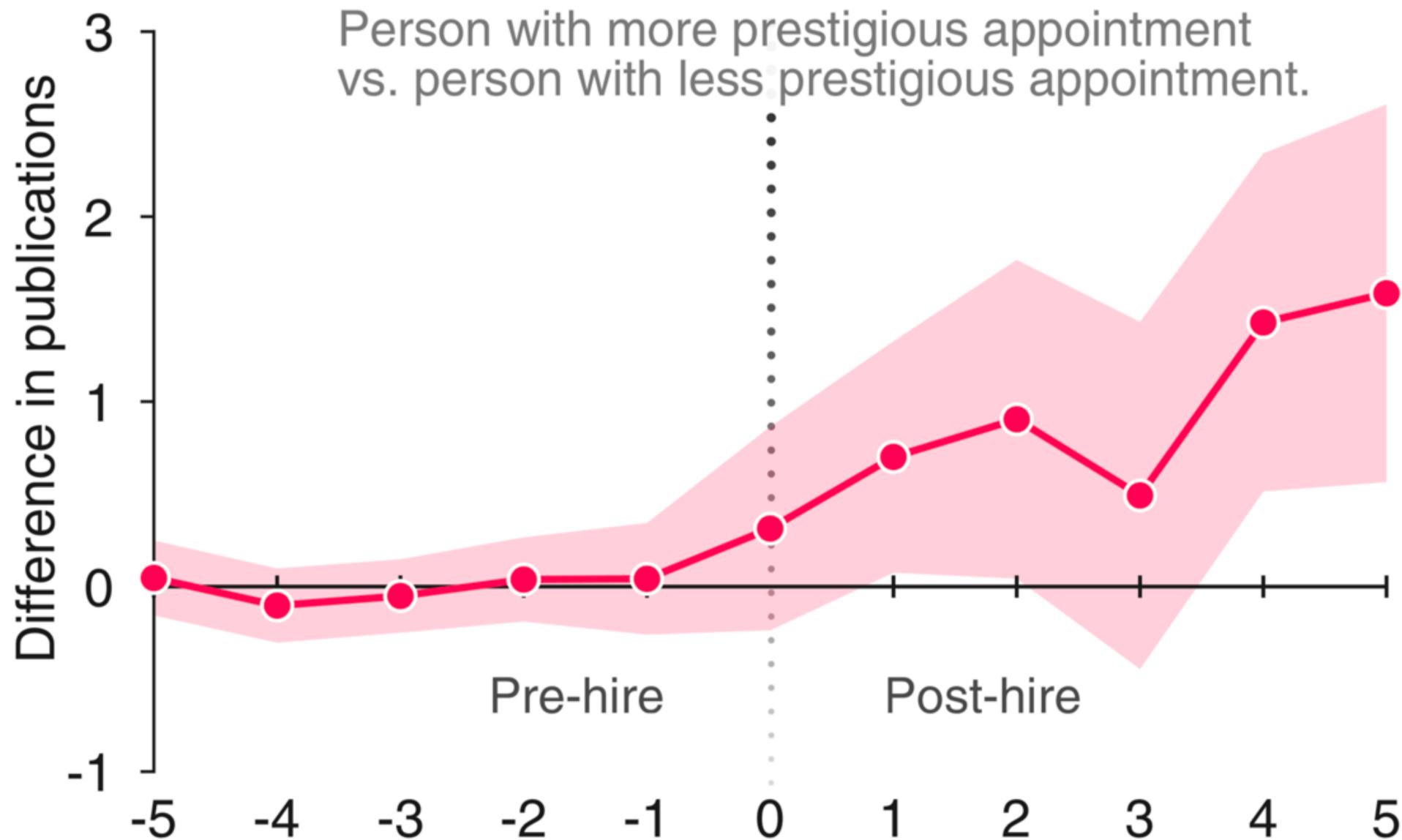


Correlation coefficient  
of export distributions



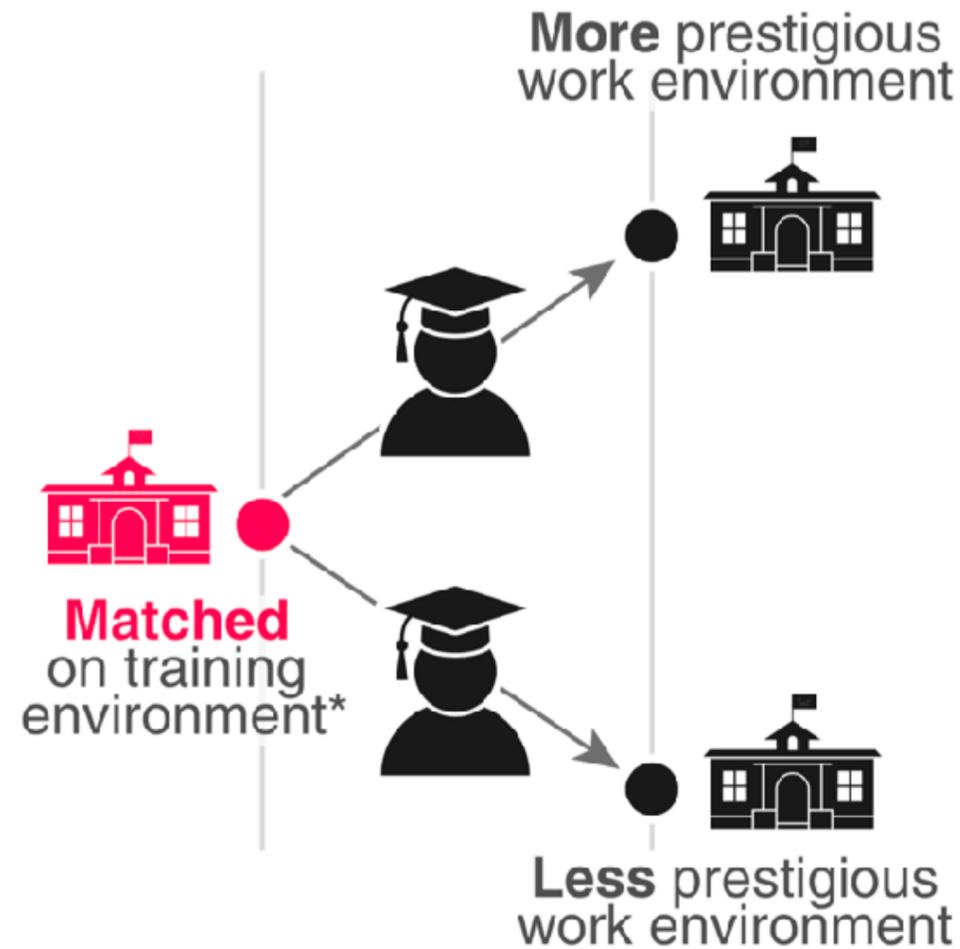
# Aim to visualize a sentence.

Focus on clearly communicating a single idea.

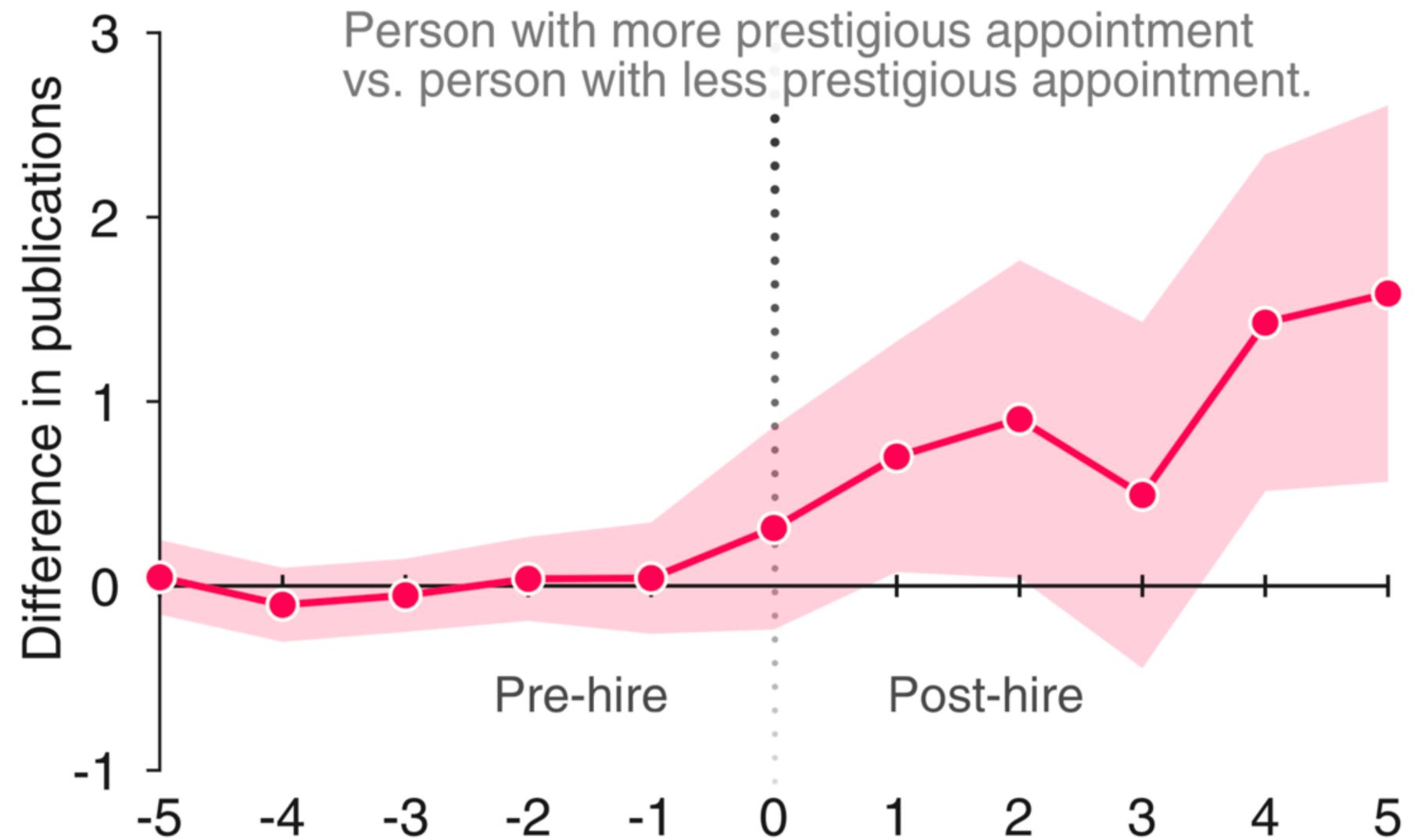


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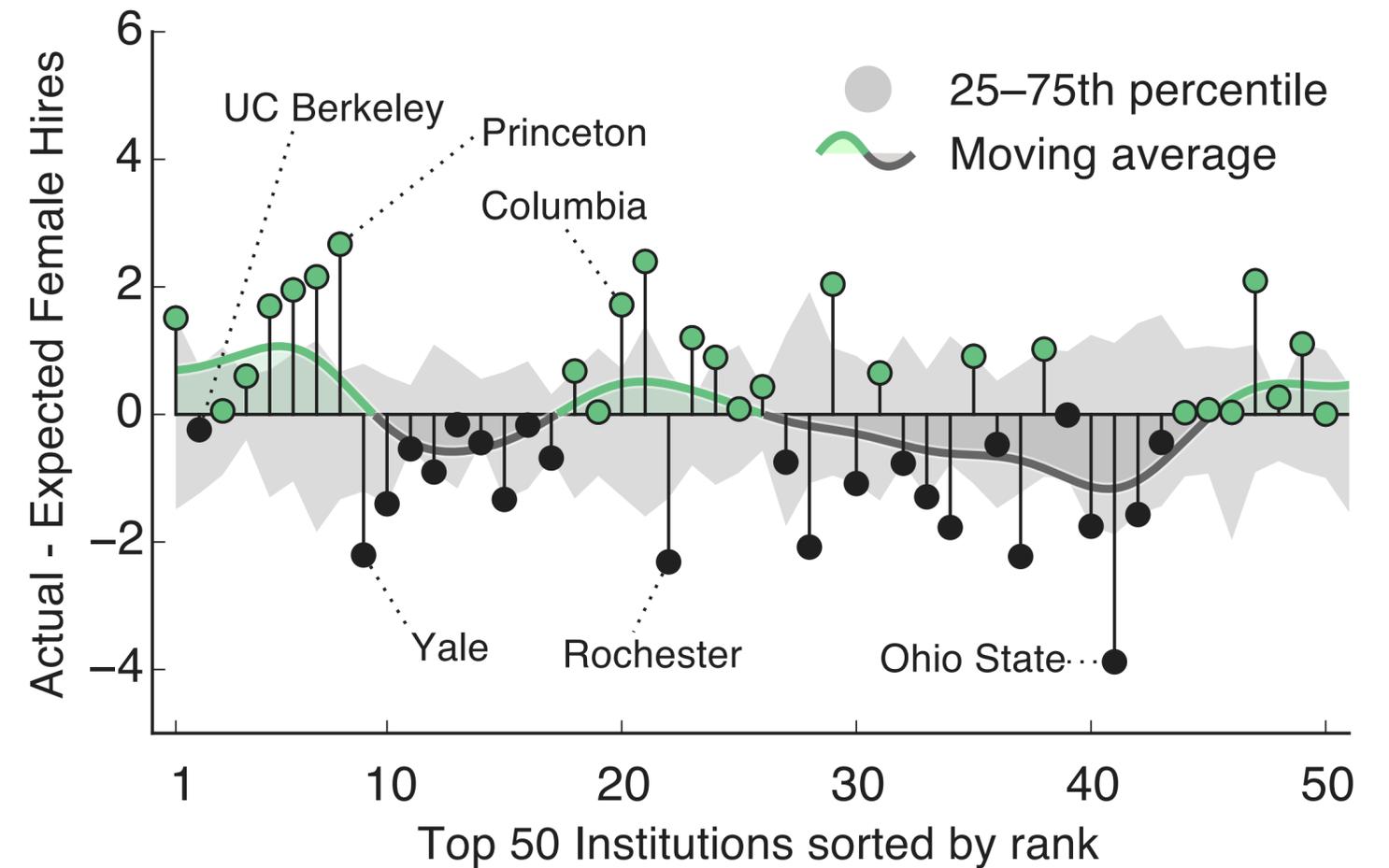
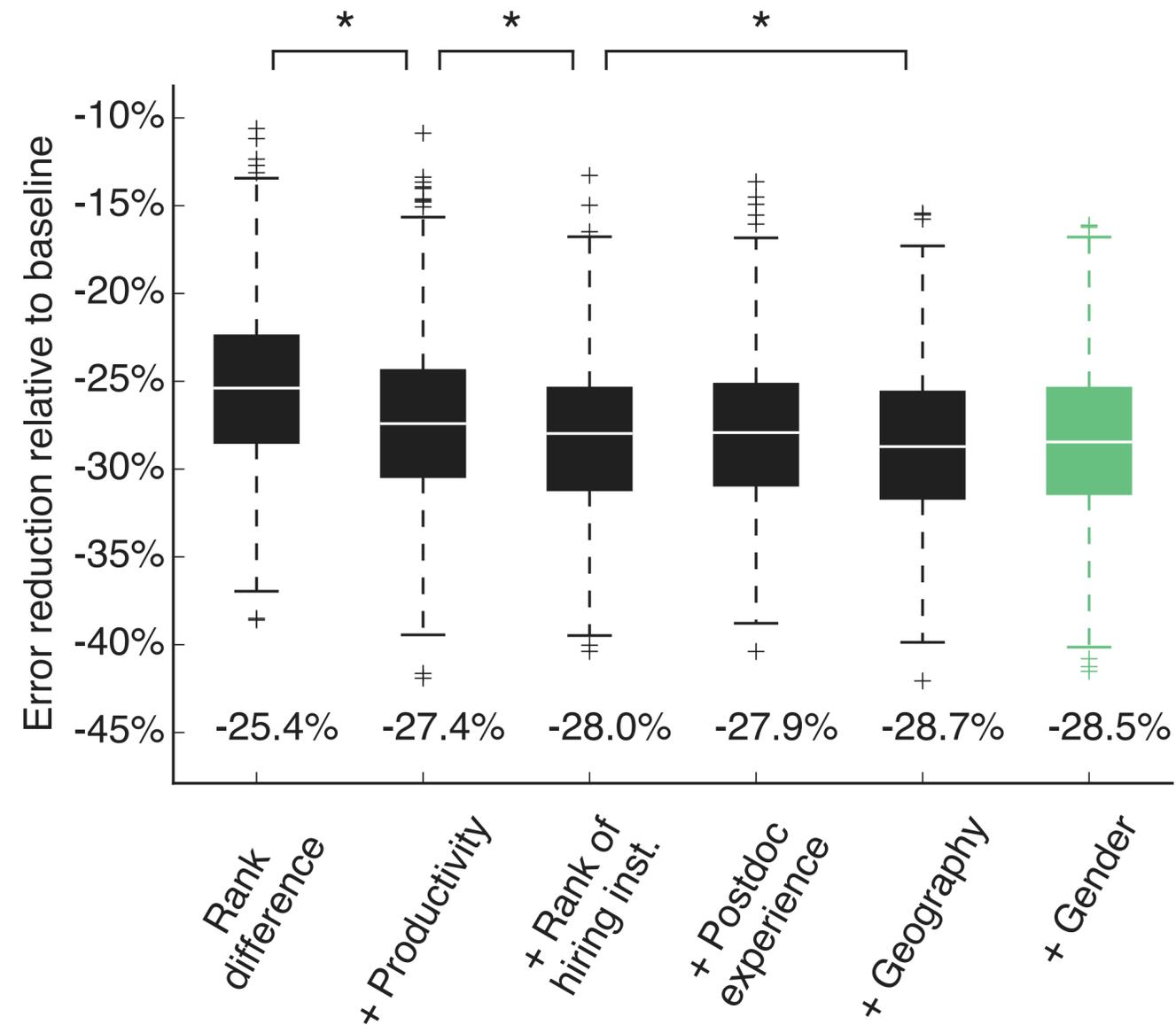


\*: Faculty also matched on gender, subfield, and other features. See main text for full details.



# Use color as an **accent**.

Most of my figures use grayscale + **one accent** color

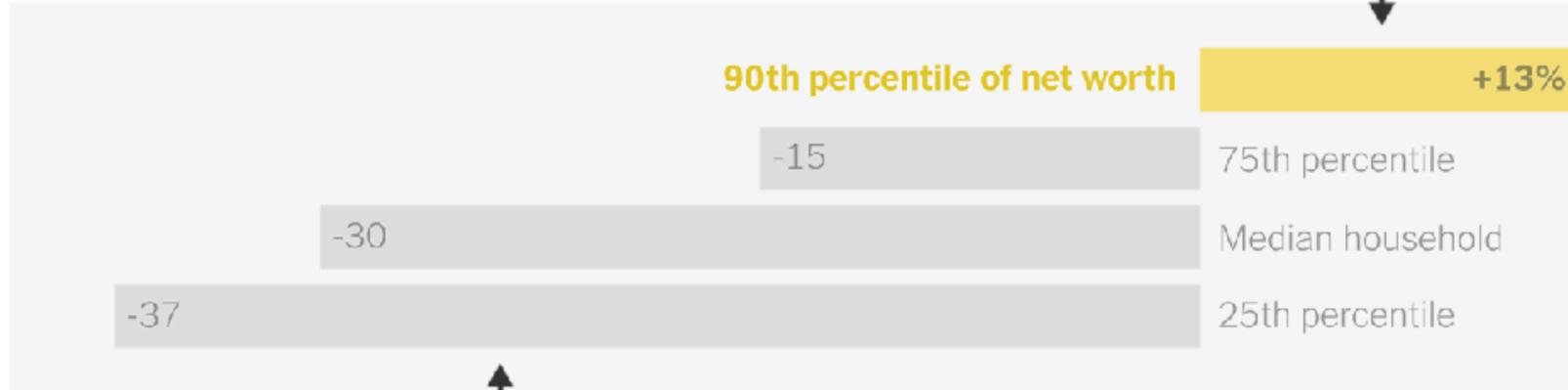


[1] Way et al.. Gender, Productivity, and Prestige in Computer Science Faculty Hiring Networks. (2016)

“Usefully restricting”: this gives you two or three grays + a color to play with, which forces you to think about whether you should simplify your visualization.

### Those with the most wealth saw gains since 2007

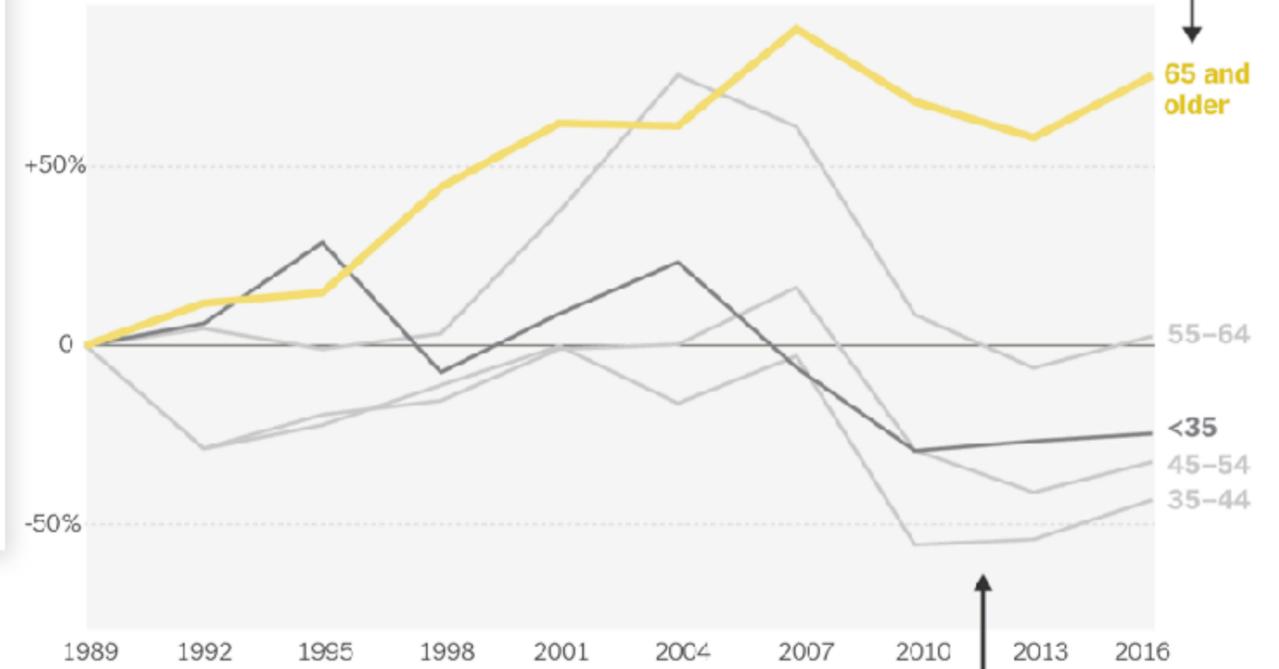
Change in net worth over 2007-2016, by percentile



Everyone else is worse off

### No generation has seen their net worth grow quite like older Americans

Change in median net worth since 1989

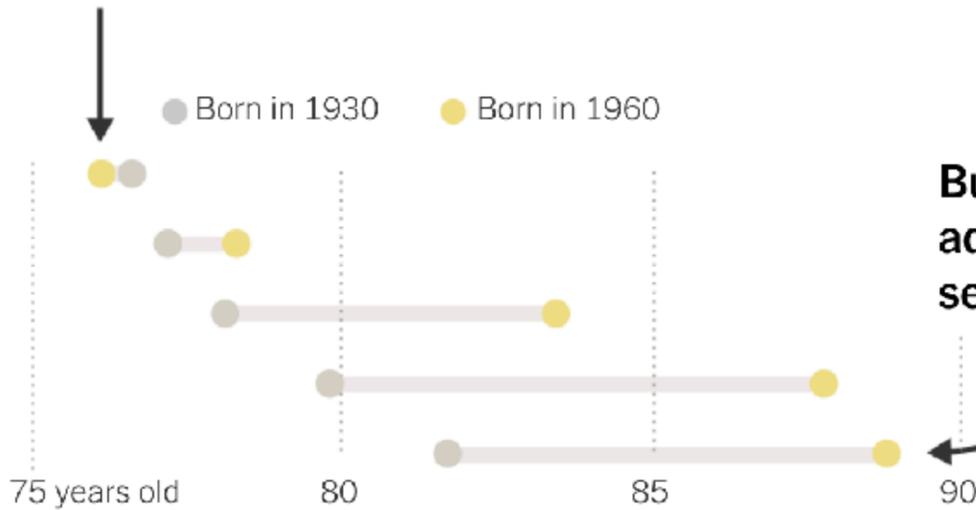


Younger Americans have less wealth than in the past

### Life expectancy has actually fallen for some lower-income Americans

Life expectancy at age 50 among men

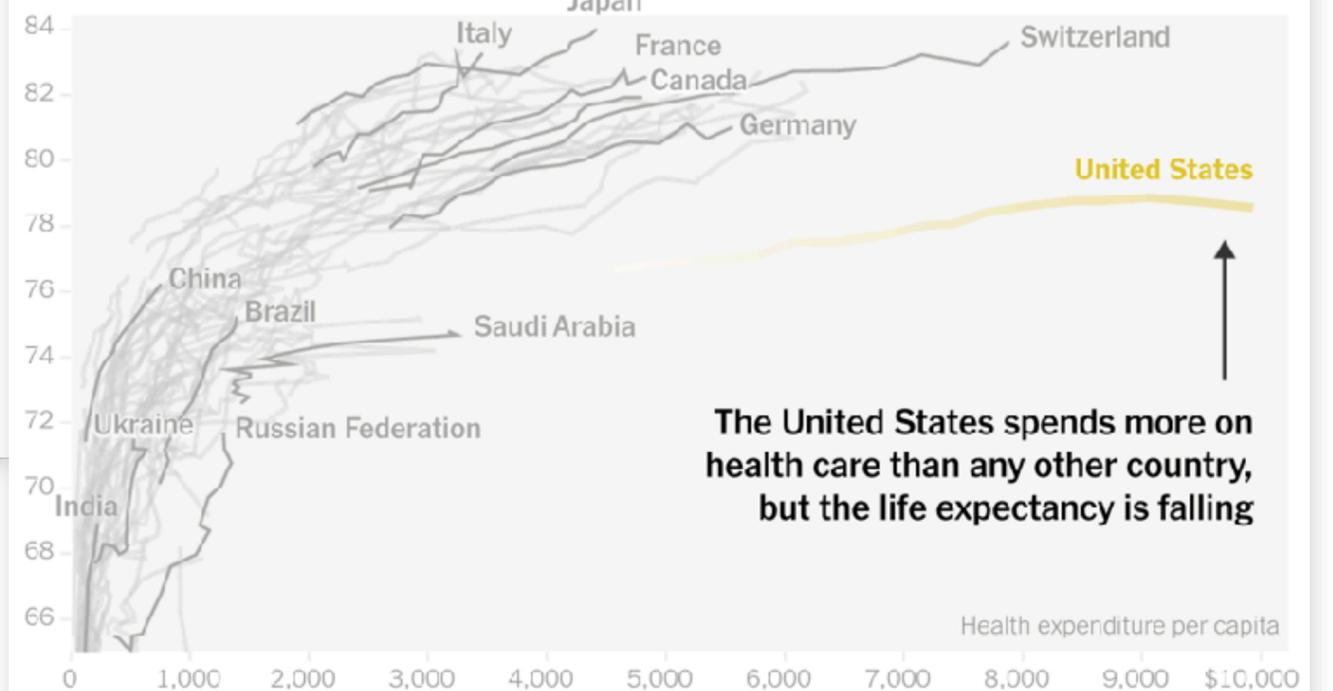
Lowest income  
Low  
Middle  
High  
Highest income



But the rich added more than seven years

## Recent example from NYTimes

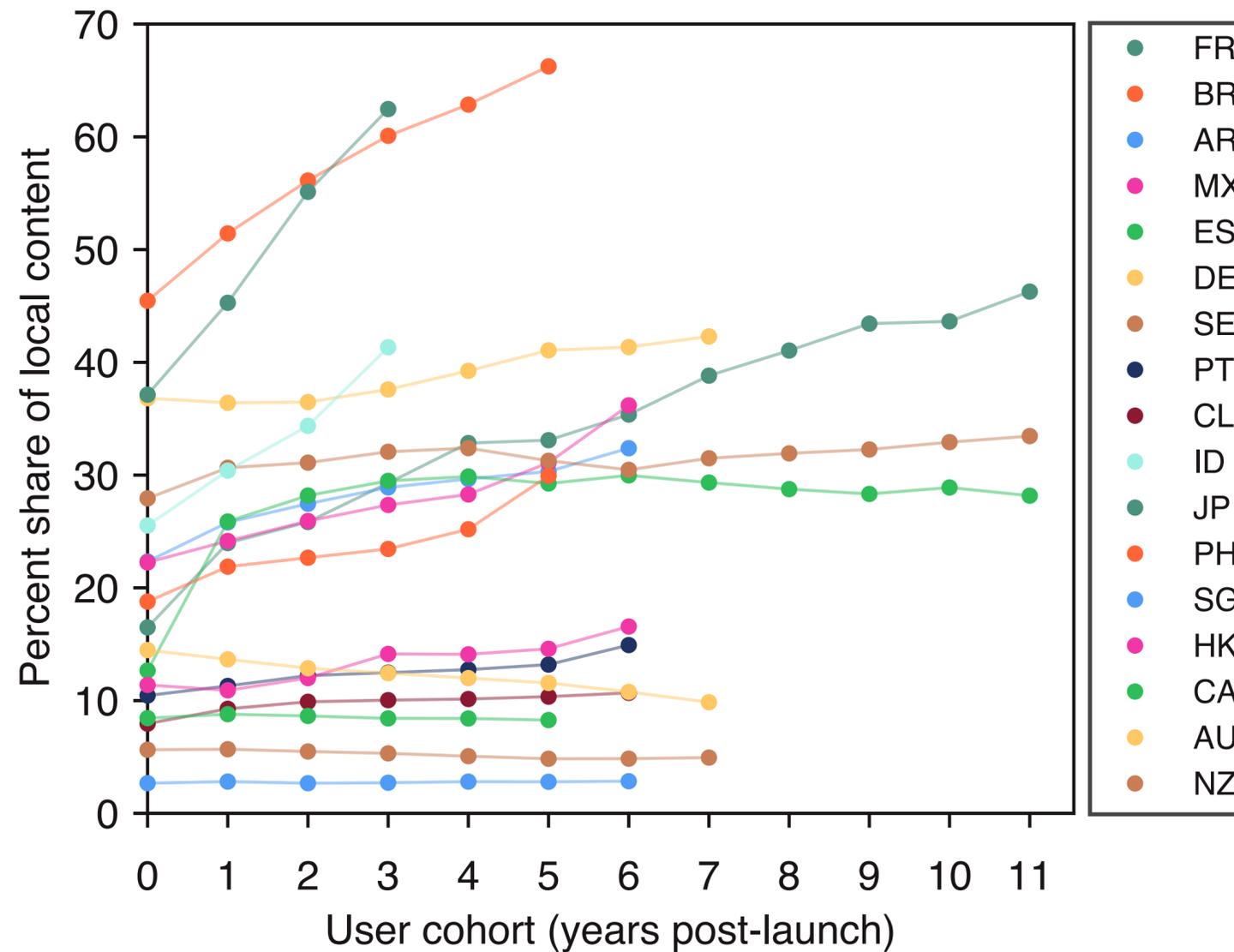
Life expectancy at birth



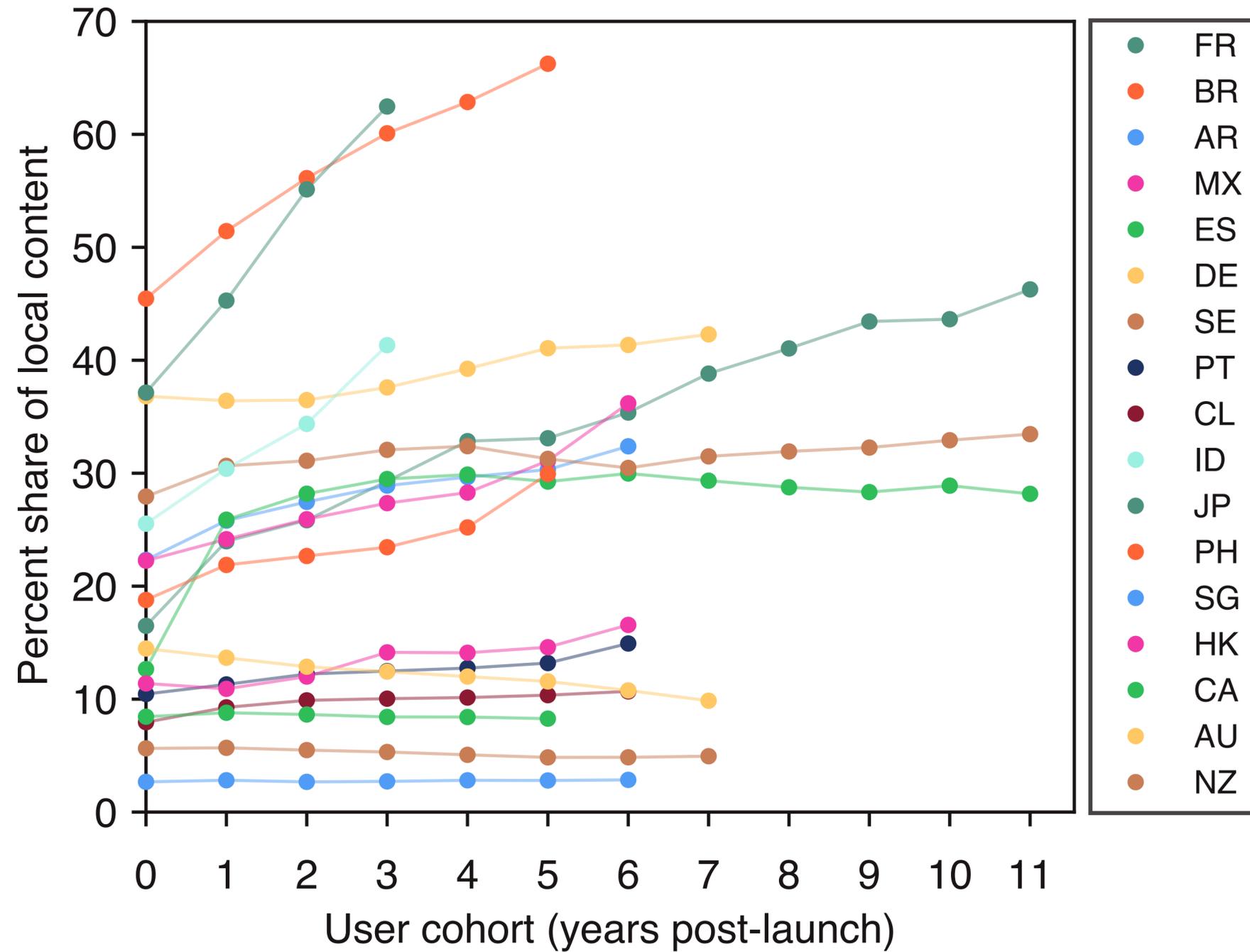
The United States spends more on health care than any other country, but the life expectancy is falling

# Remove all non-essentials.

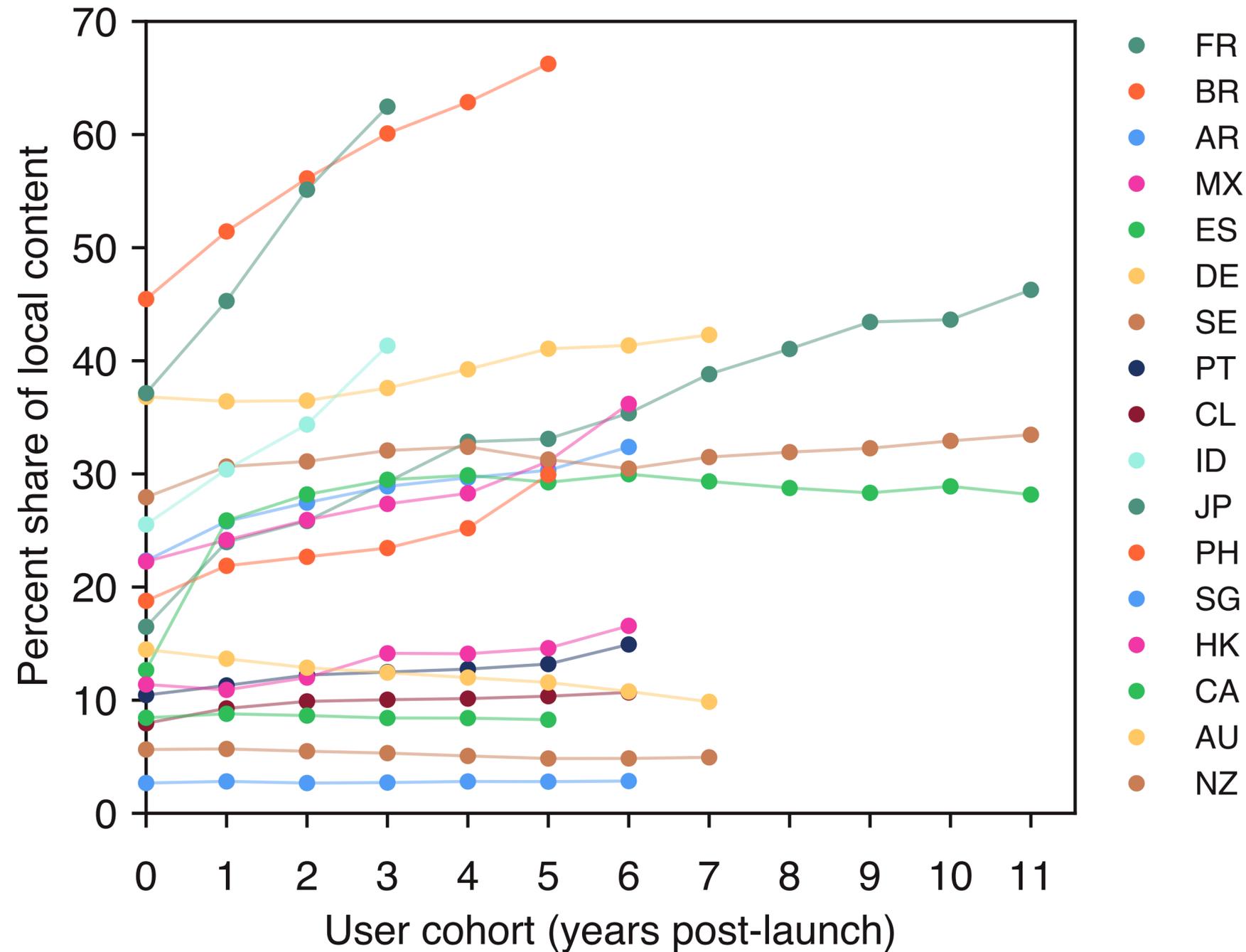
If it doesn't have a purpose, take it out.



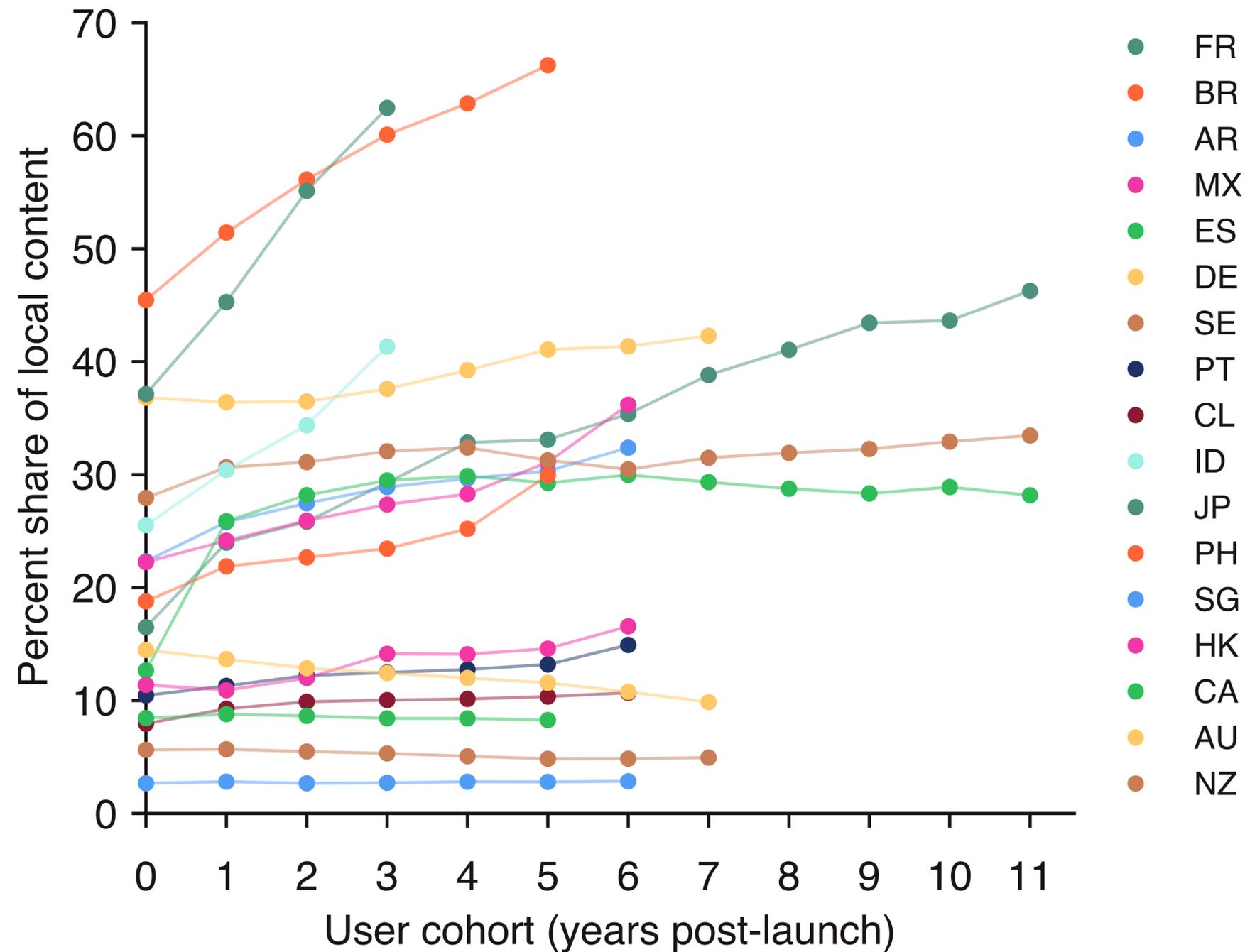
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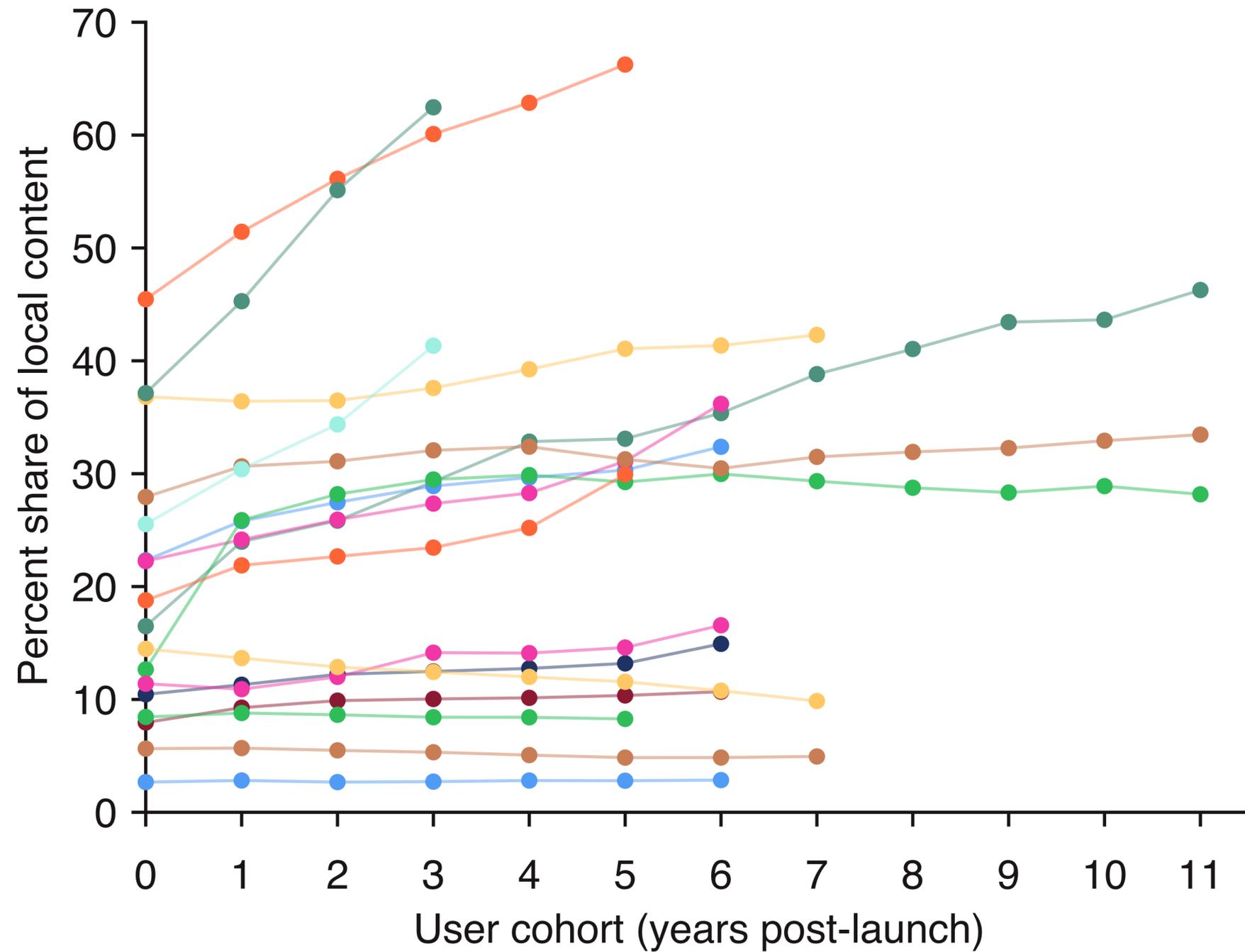
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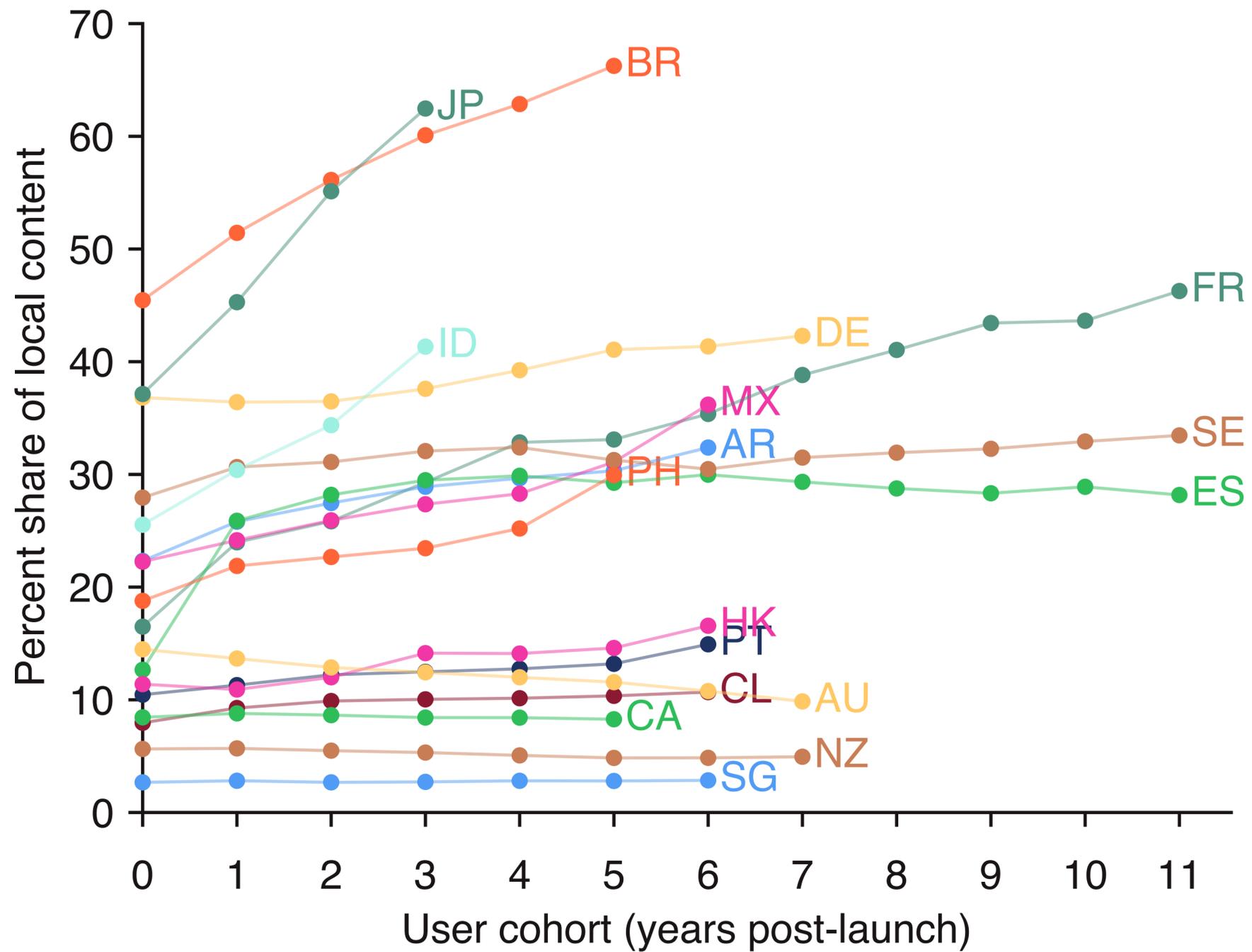
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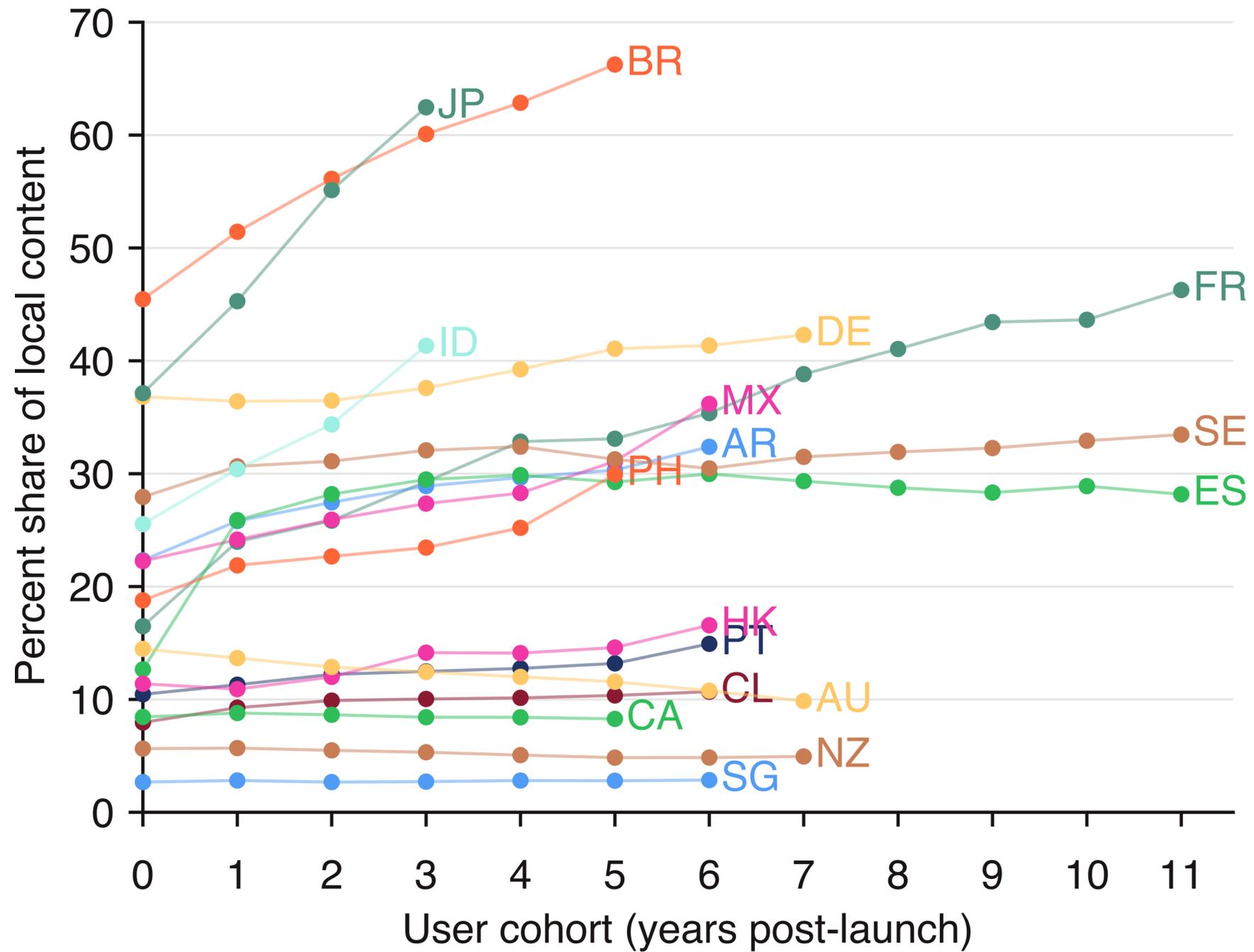
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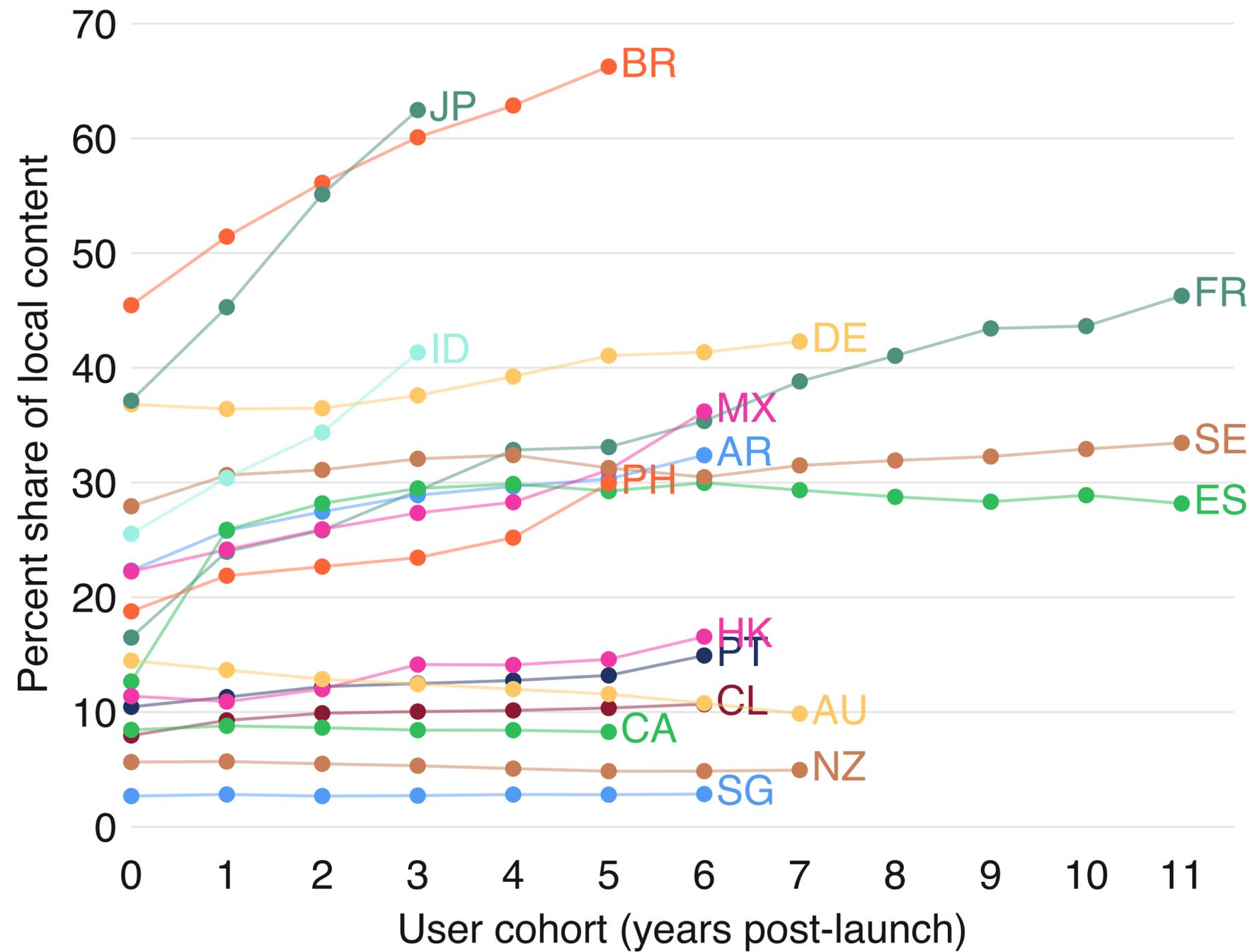


Figure 2: **Most markets exhibit a strong preference for local content, with the exception of newer markets.** Nearly all countries show significant preference for their own music. New markets in 2019 (lighter gray) constitute the earliest adopters of Spotify in the respective countries.

these three attributes more generally. This inspection serves as both an exploratory analysis of our data and highlights complications that will need to be addressed by later analyses.

Corroborating past studies, we confirm that countries' in-

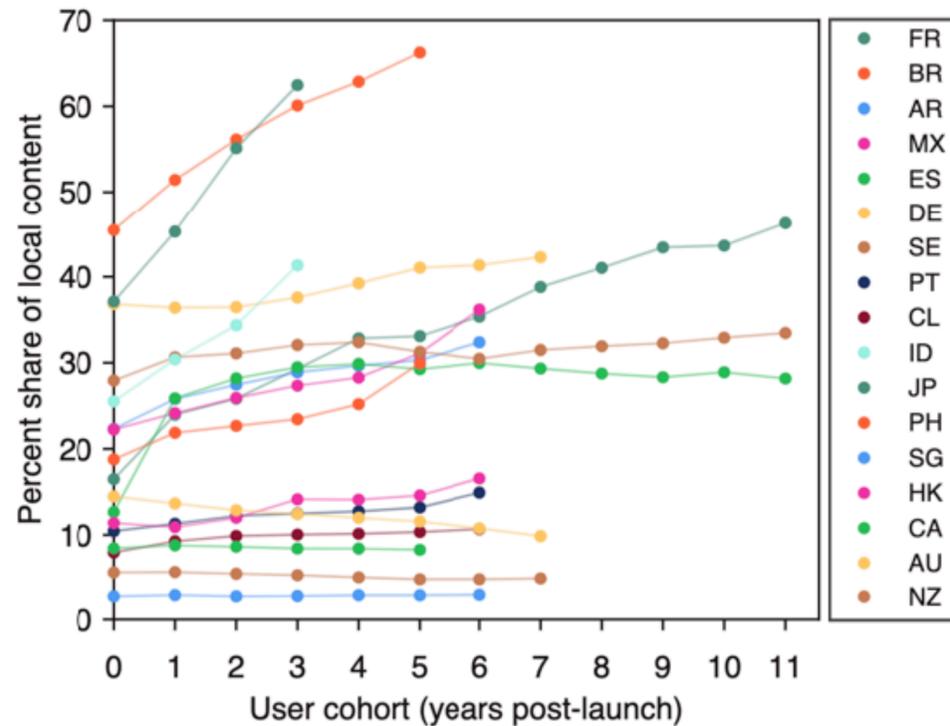


Figure 3: **Late adopters (as registration year cohorts) of Spotify tend to prefer more local content.** Late 2019 consumption patterns reveal that listeners who were late adopters of Spotify tend to stream more local content than listeners who joined the platform earlier.

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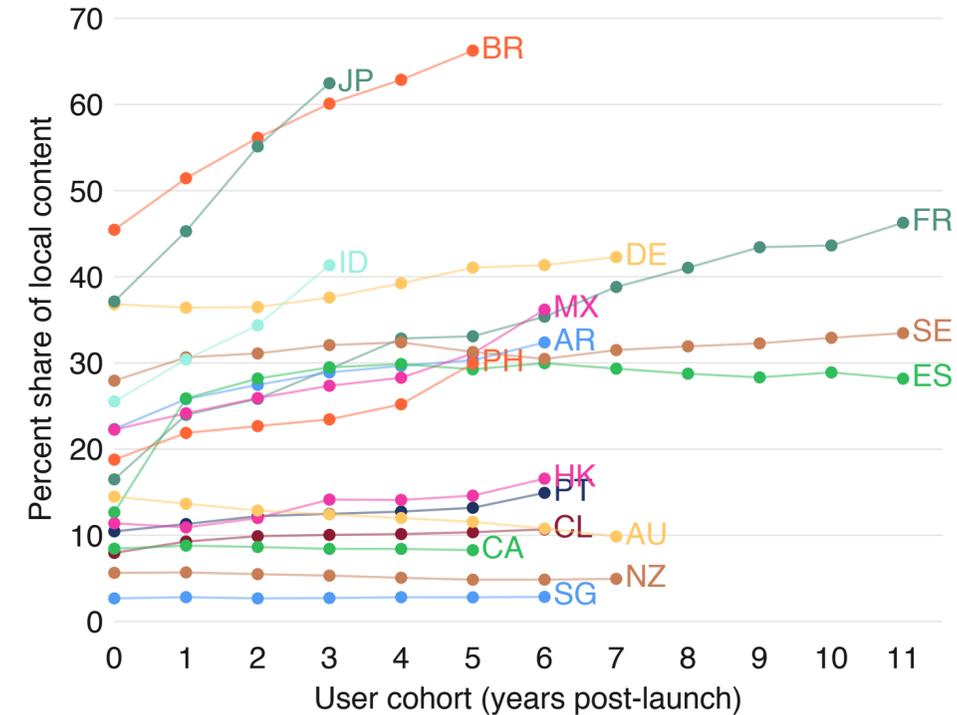
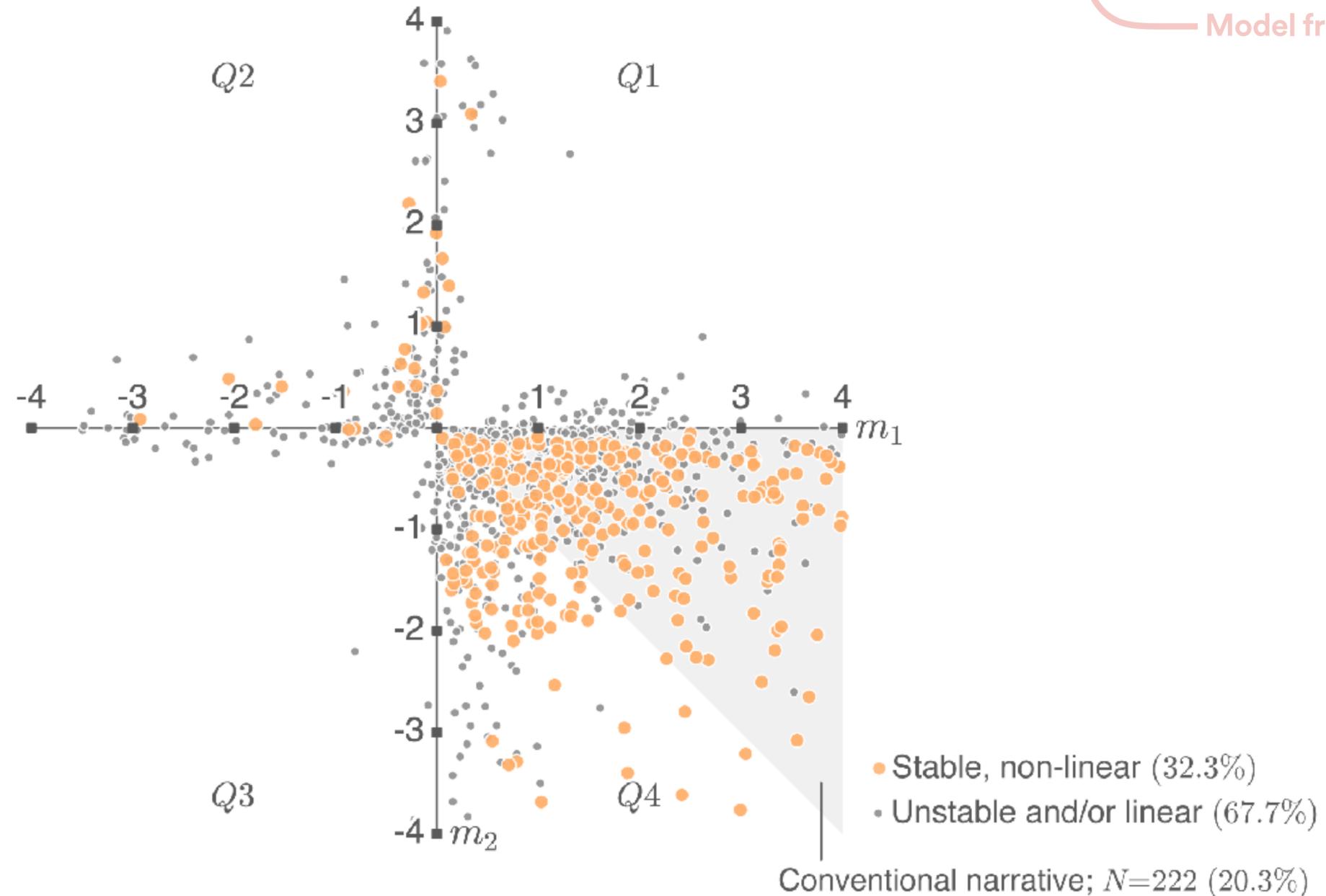
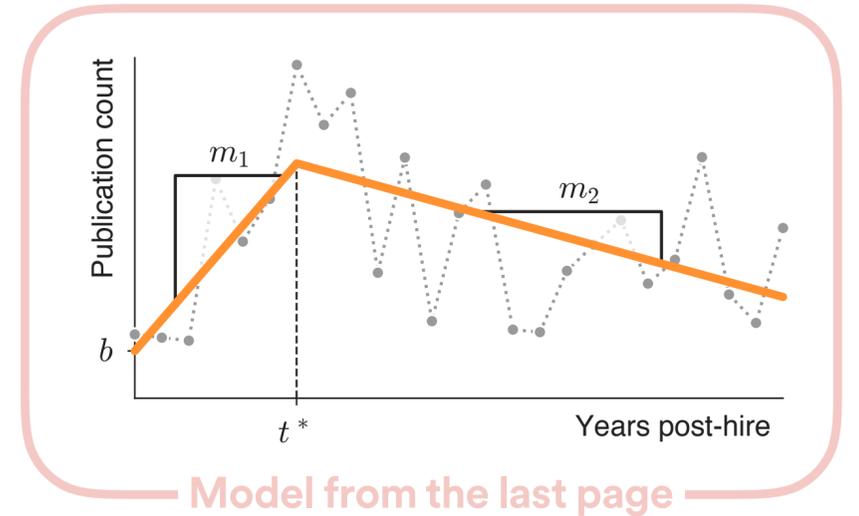


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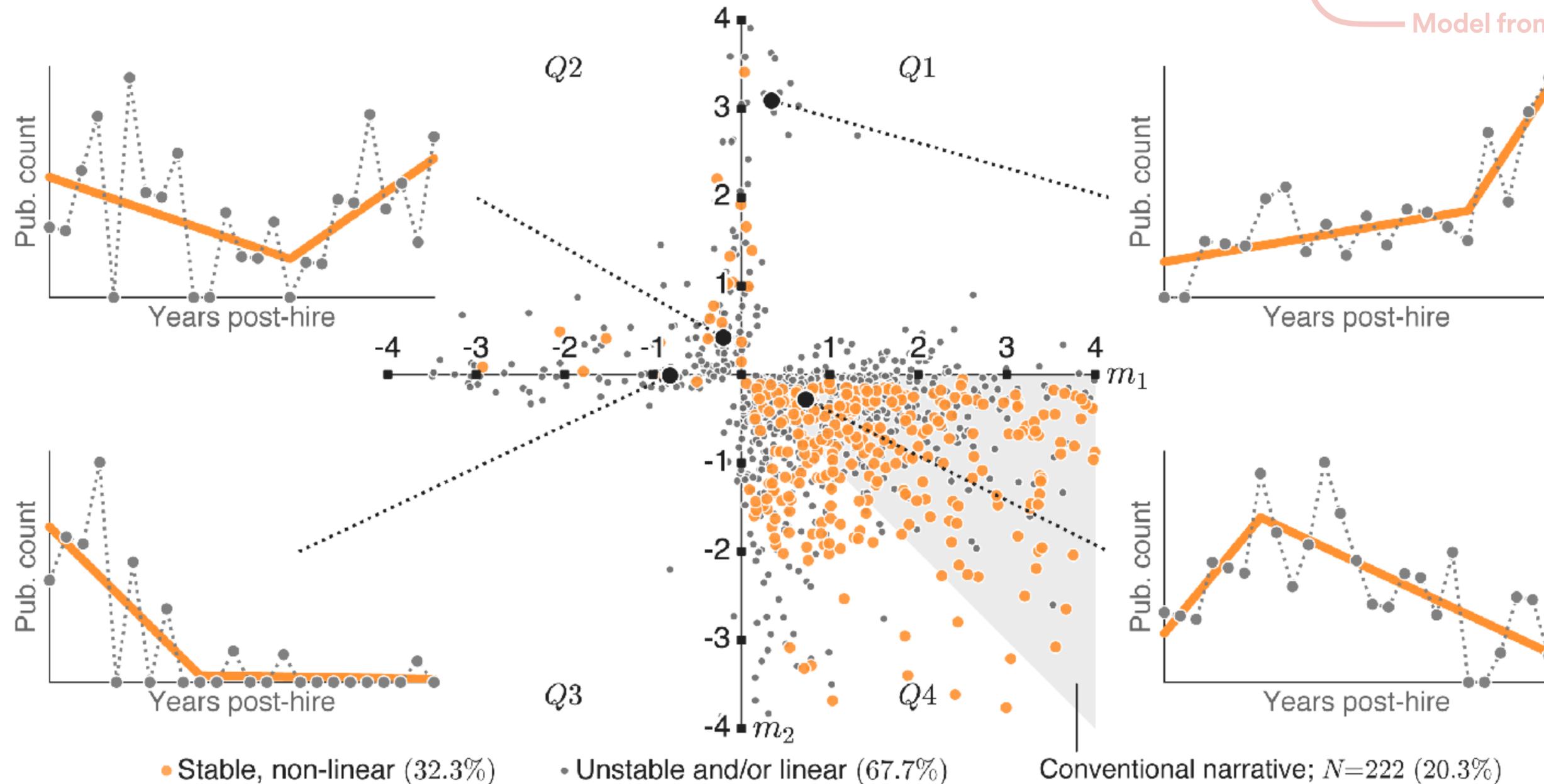
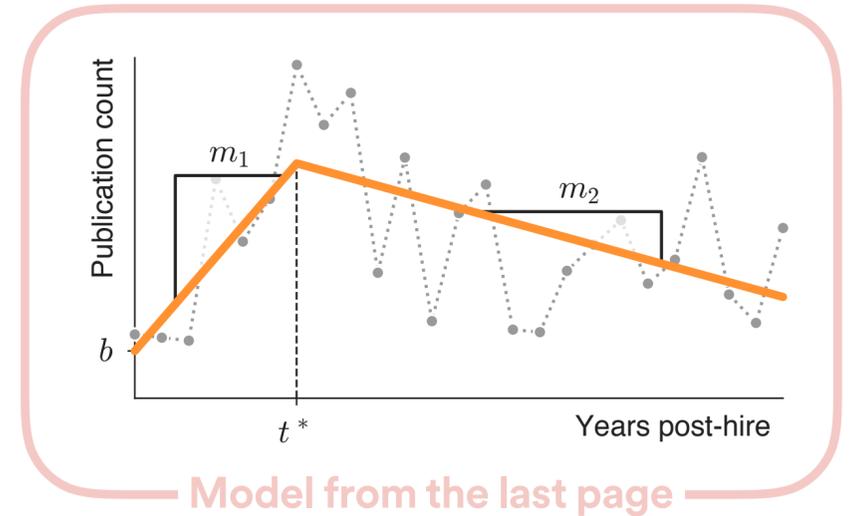
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Prevent them from having to consult the text.



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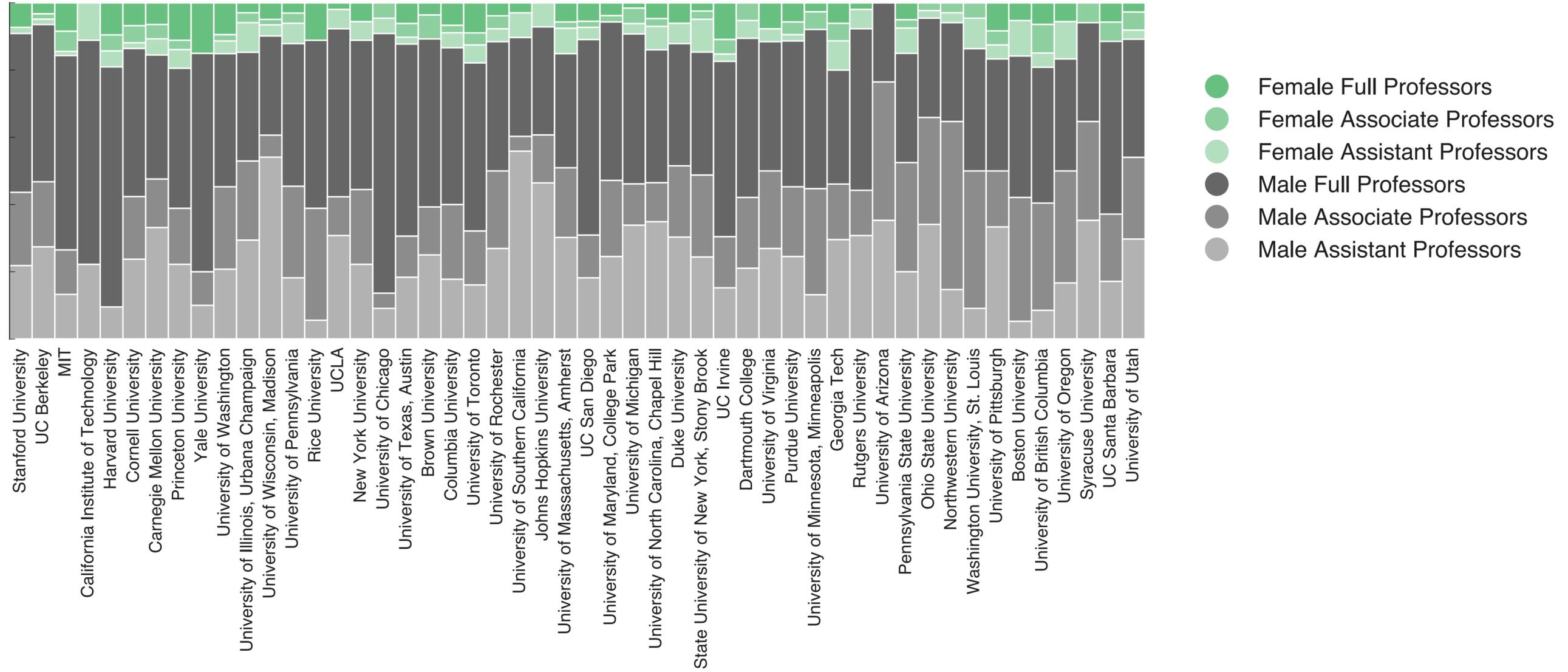
**Determining  
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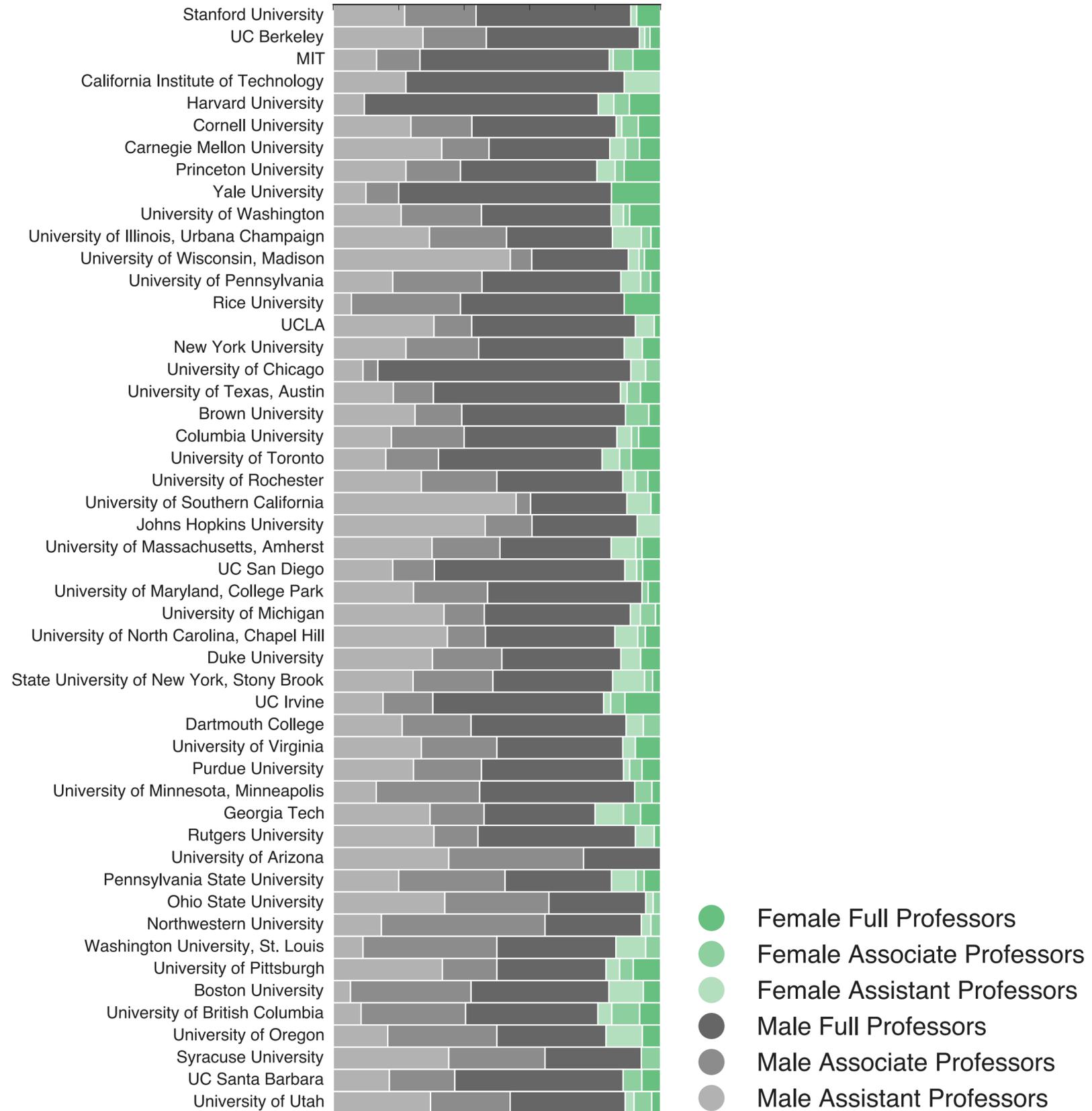
**Selecting  
appropriate  
visualization**

**Building  
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**Gathering  
feedback**

# Simulate your audience.





# Simulate your audience, part 2.

	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(prestige)	2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01

	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
scale(dept.size)	2.772717e-01	0.07150747	3.877520e+00	1.055266e-04
scale(jr.sr.ratio)	-6.417544e-03	0.06646028	-9.656210e-02	9.230742e-01
scale(gender.ratio)	-8.493457e-02	0.06781088	-1.252521e+00	2.103800e-01
scale(phd.gender.ratio)	-4.790964e-03	0.06482548	-7.390558e-02	9.410855e-01
scale(phd.per.fac)	3.924791e-01	0.07038592	5.576103e+00	2.459666e-08
scale(bs.per.fac)	-1.196690e-01	0.06366251	-1.879740e+00	6.014349e-02
scale(support.per.fac)	1.757839e-01	0.06512311	2.699255e+00	6.949487e-03
scale(exfund.per.fac)	1.186341e-01	0.06999055	1.695001e+00	9.007517e-02
scale(deptsup.per.fac)	-1.856224e-01	0.08165860	-2.273152e+00	2.301704e-02
scale(teaching.load)	-1.284644e-01	0.07203570	-1.783344e+00	7.453031e-02
scale(avg.asst.sal)	8.159199e-02	0.07472268	1.091931e+00	2.748636e-01
scale(avg.asst.sal.rel)	-1.627540e-02	0.07217724	-2.254922e-01	8.215964e-01
scale(space.per.fac)	1.329687e-01	0.07762836	1.712888e+00	8.673307e-02
scale(grad.sup)	3.940688e-02	0.06831598	5.768325e-01	5.640526e-01
scale(local.pop)	8.609404e-02	0.06596881	1.305072e+00	1.918684e-01
scale(parent.sup)	6.581023e-02	0.09416931	6.988501e-01	4.846457e-01
scale(parent.sup.plus)	-3.837969e-02	0.09509670	-4.035859e-01	6.865172e-01

# Simulate your audience, part 2.

	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(prestige)	2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01

	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
scale(dept.size)	2.772717e-01	0.07150747	3.877520e+00	1.055266e-04
scale(jr.sr.ratio)	-6.417544e-03	0.06646028	-9.656210e-02	9.230742e-01
scale(gender.ratio)	-8.493457e-02	0.06781088	-1.252521e+00	2.103800e-01
scale(phd.gender.ratio)	-4.790964e-03	0.06482548	-7.390558e-02	9.410855e-01
scale(phd.per.fac)	3.924791e-01	0.07038592	5.576103e+00	2.459666e-08
scale(bs.per.fac)	-1.196690e-01	0.06366251	-1.879740e+00	6.014349e-02
scale(support.per.fac)	1.757839e-01	0.06512311	2.699255e+00	6.949487e-03
scale(exfund.per.fac)	1.186341e-01	0.06999055	1.695001e+00	9.007517e-02
scale(deptsup.per.fac)	-1.856224e-01	0.08165860	-2.273152e+00	2.301704e-02
scale(teaching.load)	-1.284644e-01	0.07203570	-1.783344e+00	7.453031e-02
scale(avg.asst.sal)	8.159199e-02	0.07472268	1.091931e+00	2.748636e-01
scale(avg.asst.sal.rel)	-1.627540e-02	0.07217724	-2.254922e-01	8.215964e-01
scale(space.per.fac)	1.329687e-01	0.07762836	1.712888e+00	8.673307e-02
scale(grad.sup)	3.940688e-02	0.06831598	5.768325e-01	5.640526e-01
scale(local.pop)	8.609404e-02	0.06596881	1.305072e+00	1.918684e-01
scale(parent.sup)	6.581023e-02	0.09416931	6.988501e-01	4.846457e-01
scale(parent.sup.plus)	-3.837969e-02	0.09509670	-4.035859e-01	6.865172e-01

Which relationships are significant?  
What's the strength of these relationships?

# Simulate your audience, part 2.

	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale <prestige)< td=""><td><b>2.625988e-01</b></td><td>0.08632739</td><td>-3.041894e+00</td><td>2.350947e-03</td></prestige)<>	<b>2.625988e-01</b>	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	<b>1.983602e-01</b>	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	<b>3.848203e-01</b>	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	<b>-1.674358e-01</b>	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01

	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
scale(dept.size)	<b>2.772717e-01</b>	0.07150747	3.877520e+00	1.055266e-04
scale(jr.sr.ratio)	-6.417544e-03	0.06646028	-9.656210e-02	9.230742e-01
scale(gender.ratio)	-8.493457e-02	0.06781088	-1.252521e+00	2.103800e-01
scale(phd.gender.ratio)	-4.790964e-03	0.06482548	-7.390558e-02	9.410855e-01
scale(phd.per.fac)	<b>3.924791e-01</b>	0.07038592	5.576103e+00	2.459666e-08
scale(bs.per.fac)	-1.196690e-01	0.06366251	-1.879740e+00	6.014349e-02
scale(support.per.fac)	<b>1.757839e-01</b>	0.06512311	2.699255e+00	6.949487e-03
scale(exfund.per.fac)	1.186341e-01	0.06999055	1.695001e+00	9.007517e-02
scale(deptsup.per.fac)	<b>-1.856224e-01</b>	0.08165860	-2.273152e+00	2.301704e-02
scale(teaching.load)	-1.284644e-01	0.07203570	-1.783344e+00	7.453031e-02
scale(avg.asst.sal)	8.159199e-02	0.07472268	1.091931e+00	2.748636e-01
scale(avg.asst.sal.rel)	-1.627540e-02	0.07217724	-2.254922e-01	8.215964e-01
scale(space.per.fac)	1.329687e-01	0.07762836	1.712888e+00	8.673307e-02
scale(grad.sup)	3.940688e-02	0.06831598	5.768325e-01	5.640526e-01
scale(local.pop)	8.609404e-02	0.06596881	1.305072e+00	1.918684e-01
scale(parent.sup)	6.581023e-02	0.09416931	6.988501e-01	4.846457e-01
scale(parent.sup.plus)	-3.837969e-02	0.09509670	-4.035859e-01	6.865172e-01

Which relationships are significant?  
What's the strength of these relationships?

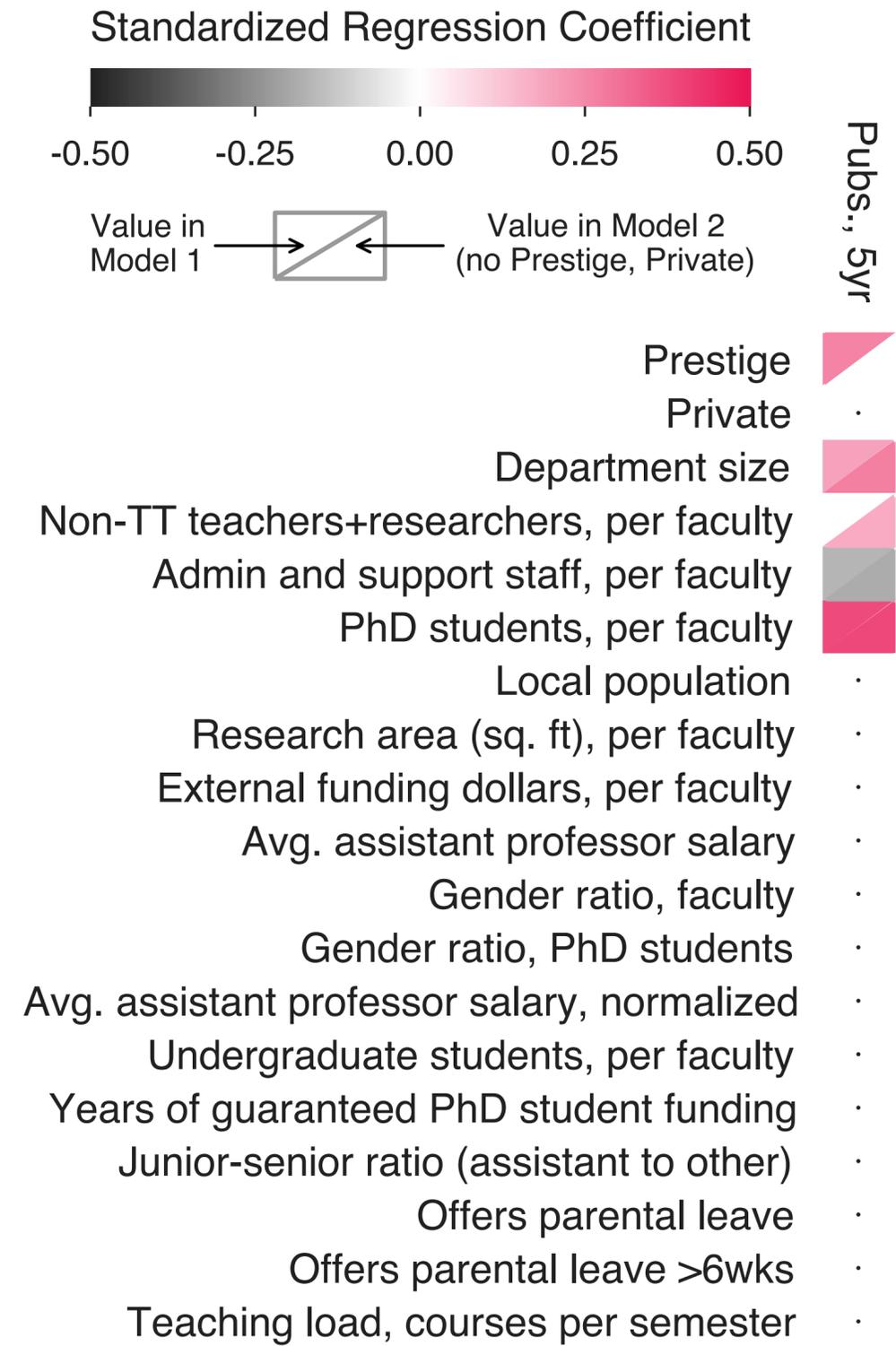
# Simulate your audience, part 2.

	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale <prestige)< td=""><td>2.625988e-01</td><td>0.08632739</td><td>-3.041894e+00</td><td>2.350947e-03</td></prestige)<>	2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01

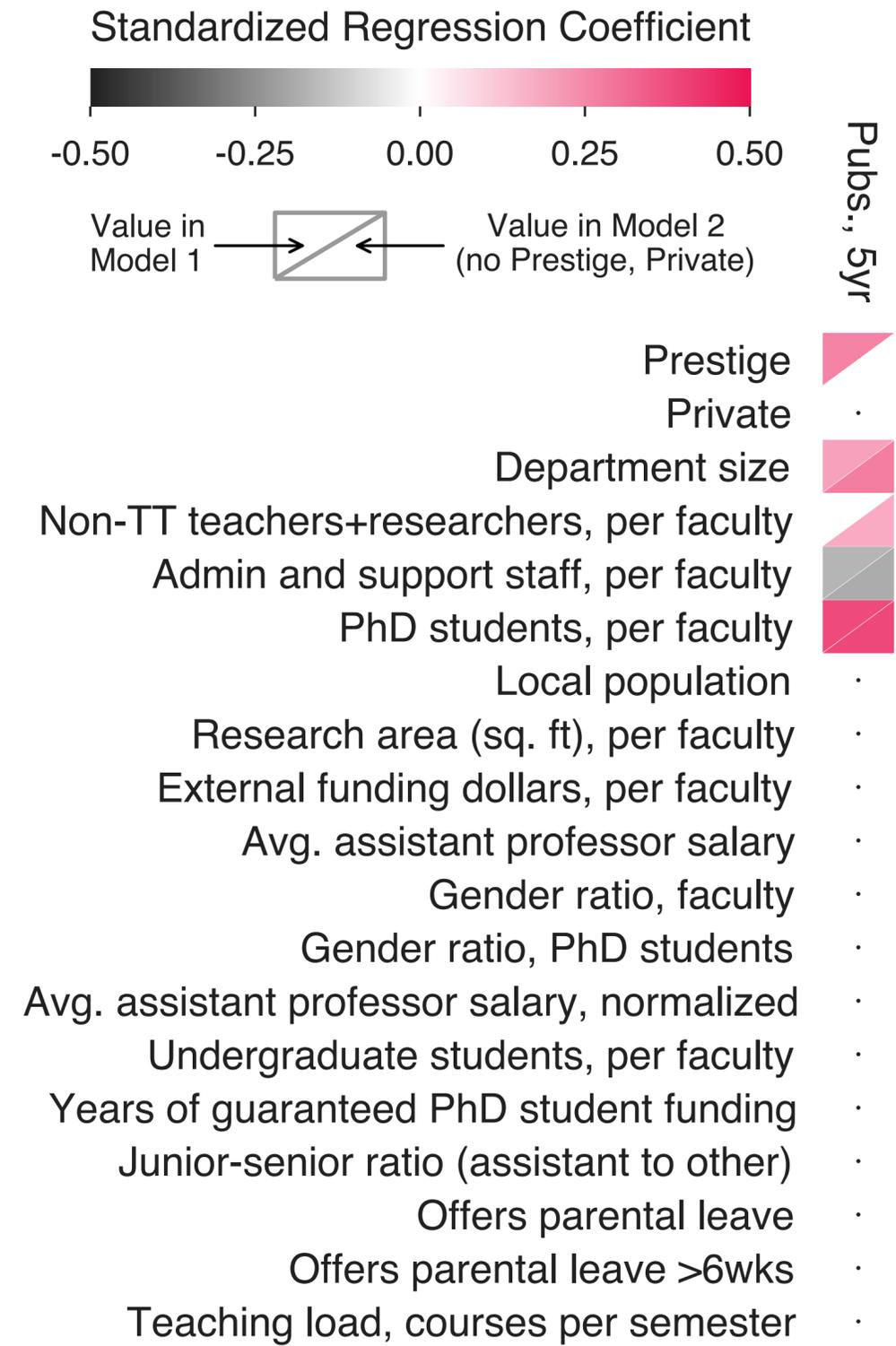
	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
scale(dept.size)	2.772717e-01	0.07150747	3.877520e+00	1.055266e-04
scale(jr.sr.ratio)	-6.417544e-03	0.06646028	-9.656210e-02	9.230742e-01
scale(gender.ratio)	-8.493457e-02	0.06781088	-1.252521e+00	2.103800e-01
scale(phd.gender.ratio)	-4.790964e-03	0.06482548	-7.390558e-02	9.410855e-01
scale(phd.per.fac)	3.924791e-01	0.07038592	5.576103e+00	2.459666e-08
scale(bs.per.fac)	-1.196690e-01	0.06366251	-1.879740e+00	6.014349e-02
scale(support.per.fac)	1.757839e-01	0.06512311	2.699255e+00	6.949487e-03
scale(exfund.per.fac)	1.186341e-01	0.06999055	1.695001e+00	9.007517e-02
scale(deptsup.per.fac)	-1.856224e-01	0.08165860	-2.273152e+00	2.301704e-02
scale(teaching.load)	-1.284644e-01	0.07203570	-1.783344e+00	7.453031e-02
scale(avg.asst.sal)	8.159199e-02	0.07472268	1.091931e+00	2.748636e-01
scale(avg.asst.sal.rel)	-1.627540e-02	0.07217724	-2.254922e-01	8.215964e-01
scale(space.per.fac)	1.329687e-01	0.07762836	1.712888e+00	8.673307e-02
scale(grad.sup)	3.940688e-02	0.06831598	5.768325e-01	5.640526e-01
scale(local.pop)	8.609404e-02	0.06596881	1.305072e+00	1.918684e-01
scale(parent.sup)	6.581023e-02	0.09416931	6.988501e-01	4.846457e-01
scale(parent.sup.plus)	-3.837969e-02	0.09509670	-4.035859e-01	6.865172e-01

How do they compare between Model 1 (left) and Model 2 (right)?

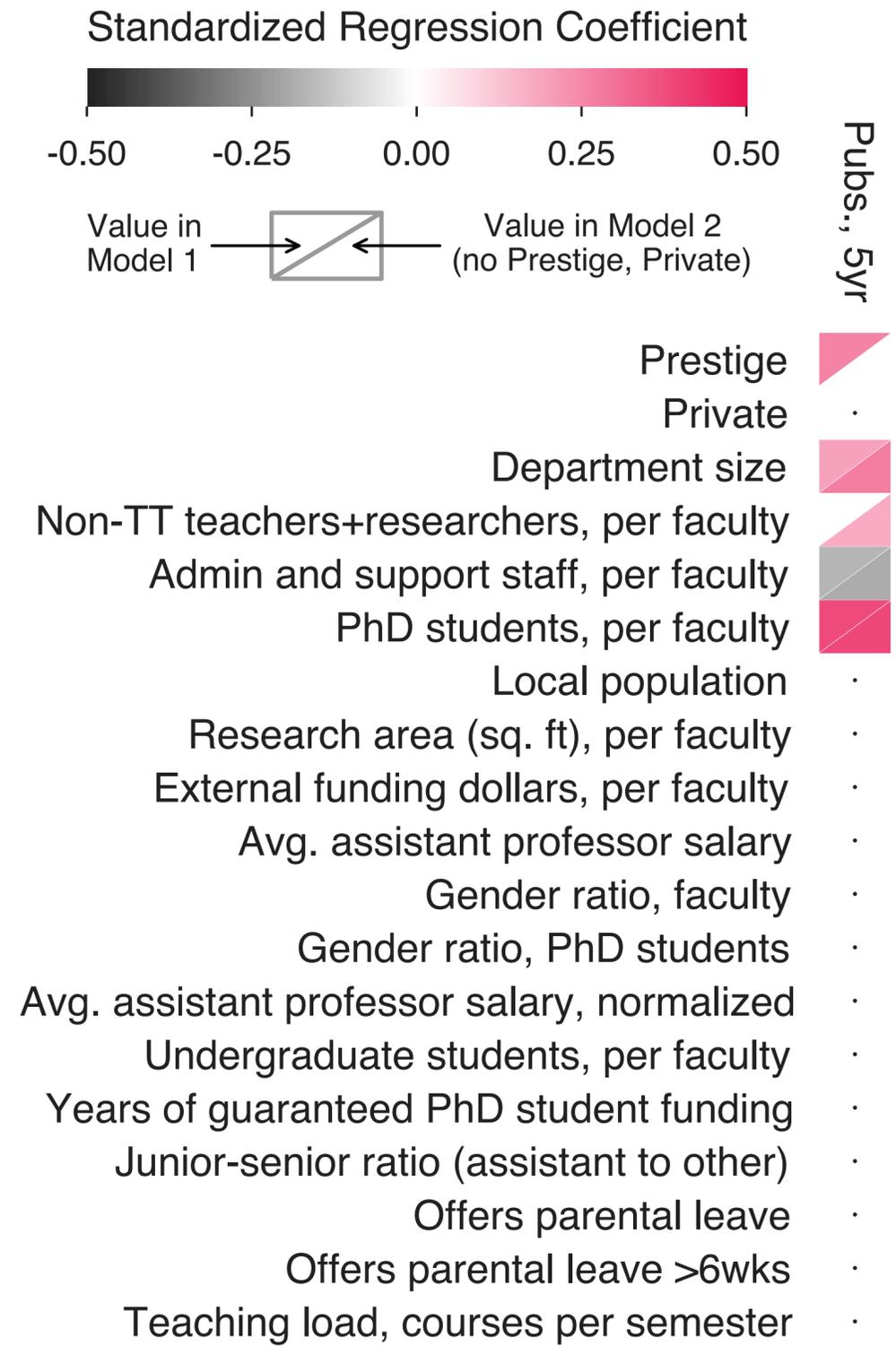
	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(prestige)	-2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01



	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(prestige)	-2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(private)	1.387510e-01	0.07156172	1.938900e+00	5.251353e-02
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.958812e-03
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.806378e-01
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	2.943323e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	8.762949e-01
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	3.869303e-08
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.914604e-01
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	1.449859e-01
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	3.322002e-01
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	3.830202e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	2.893462e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	5.748481e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	7.977756e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01



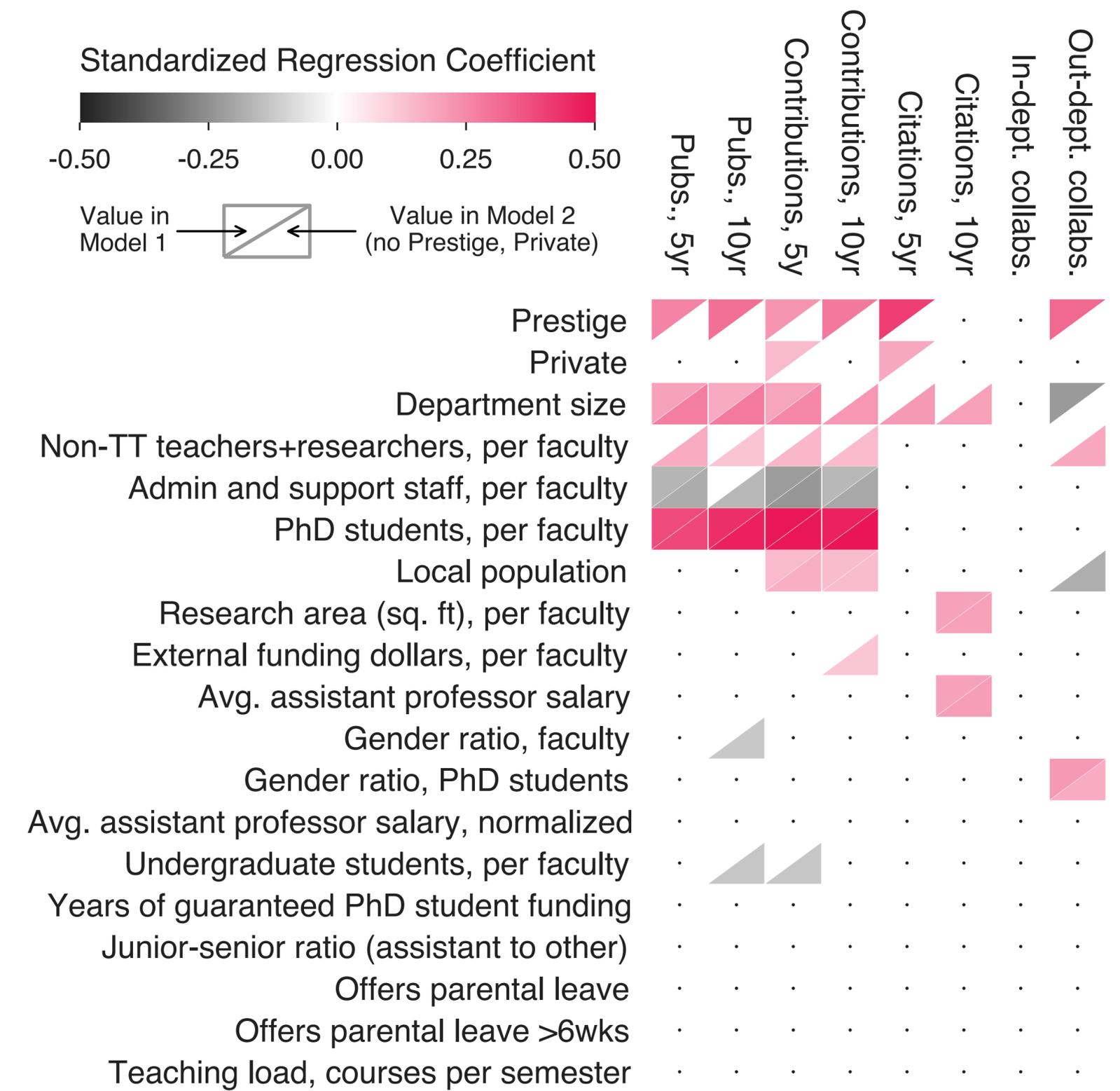
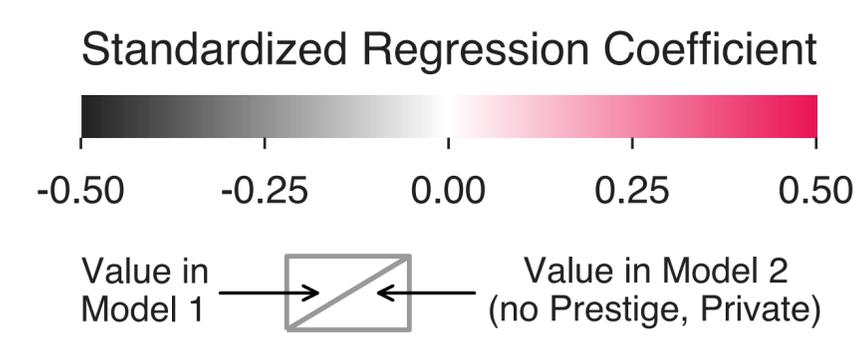
	coef	se	zvalue	p
(Intercept)	-1.015627e-16	0.05746459	-1.767396e-15	1.000000e+00
	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(prestige)	-2.625988e-01	0.08632739	-3.041894e+00	2.66e-04
scale(private)	1.387510e-01	0.07156172	1.938900e+00	7.42e-01
scale(dept.size)	1.983602e-01	0.07589478	2.613622e+00	8.00e-01
scale(jr.sr.ratio)	-9.558408e-03	0.06365449	-1.501608e-01	8.958812e-03
scale(gender.ratio)	-7.084867e-02	0.06756081	-1.048665e+00	8.55e-01
scale(phd.gender.ratio)	9.798437e-03	0.06294453	1.556678e-01	6.66e-08
scale(phd.per.fac)	3.848203e-01	0.07000914	5.496715e+00	2.943323e-01
scale(bs.per.fac)	-5.444218e-02	0.06352855	-8.569719e-01	3.49e-02
scale(support.per.fac)	9.543509e-02	0.06547985	1.457473e+00	4.87e-03
scale(exfund.per.fac)	6.856958e-02	0.07071276	9.696918e-01	5.17e-02
scale(deptsup.per.fac)	-1.674358e-01	0.08082410	-2.071608e+00	7.04e-02
scale(teaching.load)	-7.490268e-02	0.07069245	-1.059557e+00	1.449859e-01
scale(avg.asst.sal)	4.094305e-02	0.07299193	5.609258e-01	3.07e-02
scale(avg.asst.sal.rel)	-1.789111e-02	0.06982525	-2.562270e-01	5.26e-01
scale(space.per.fac)	1.098649e-01	0.07586357	1.448190e+00	6.84e-01
scale(grad.sup)	-6.055612e-04	0.06713530	-9.020012e-03	1.475638e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	4.57e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	3.318048e-01
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.172e-01



Variable	coef	se	zvalue	p
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(grad.sup)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(space.per.fac)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.07299193	-2.562270e-01	7.977756e-01
scale(deptsup.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(teaching.load)	4.094305e-02	0.07069245	-2.071608e+00	3.830202e-01
scale(dept.size)	1.387510e-01	0.07156172	-3.041894e+00	2.350947e-03
scale(jr.sr.ratio)	1.983602e-01	0.07589478	1.938900e+00	5.251353e-02
scale(gender.ratio)	-9.558408e-03	0.06365449	-2.613622e+00	8.958812e-03
scale(phd.gender.ratio)	-7.084867e-02	0.06756081	-1.501608e-01	8.806378e-01
scale(phd.per.fac)	9.798437e-03	0.06294453	1.556000e+00	2.943323e-01
scale(bs.per.fac)	3.848703e-01	1.556000e+00	2.464604e-01	3.869303e-08

Variable	coef	se	zvalue	p
scale(parent.sup.plus)	-3.885033e-02	0.09084825	-4.276398e-01	6.689134e-01
scale(parent.sup)	1.580210e-02	0.09118763	1.732921e-01	8.624218e-01
scale(local.pop)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(grad.sup)	6.320005e-02	0.06512214	9.704849e-01	3.318048e-01
scale(space.per.fac)	-6.055612e-04	0.06713530	-9.020012e-03	9.928032e-01
scale(avg.asst.sal.rel)	-1.789111e-02	0.07299193	-2.562270e-01	7.977756e-01
scale(deptsup.per.fac)	1.098649e-01	0.07586357	1.448190e+00	1.475638e-01
scale(teaching.load)	4.094305e-02	0.07069245	-2.071608e+00	3.830202e-01
scale(dept.size)	1.387510e-01	0.07156172	-3.041894e+00	2.350947e-03
scale(jr.sr.ratio)	1.983602e-01	0.07589478	1.938900e+00	5.251353e-02
scale(gender.ratio)	-9.558408e-03	0.06365449	-2.613622e+00	8.958812e-03
scale(phd.gender.ratio)	-7.084867e-02	0.06756081	-1.501608e-01	8.806378e-01
scale(phd.per.fac)	9.798437e-03	0.06294453	1.556000e+00	2.943323e-01
scale(bs.per.fac)	3.848703e-01	1.556000e+00	2.464604e-01	3.869303e-08

Variable	coef	se	zvalue	p
(Intercept)	-4.320906e-17	0.05499178	-7.857367e-16	1.000000e+00
scale(private)	-2.625988e-01	0.08632739	-3.041894e+00	2.350947e-03
scale(dept.size)	1.387510e-01	0.07156172	-3.041894e+00	2.350947e-03
scale(jr.sr.ratio)	1.983602e-01	0.07589478	1.938900e+00	5.251353e-02
scale(gender.ratio)	-9.558408e-03	0.06365449	-2.613622e+00	8.958812e-03
scale(phd.gender.ratio)	-7.084867e-02	0.06756081	-1.501608e-01	8.806378e-01
scale(phd.per.fac)	9.798437e-03	0.06294453	1.556000e+00	2.943323e-01
scale(bs.per.fac)	3.848703e-01	1.556000e+00	2.464604e-01	3.869303e-08



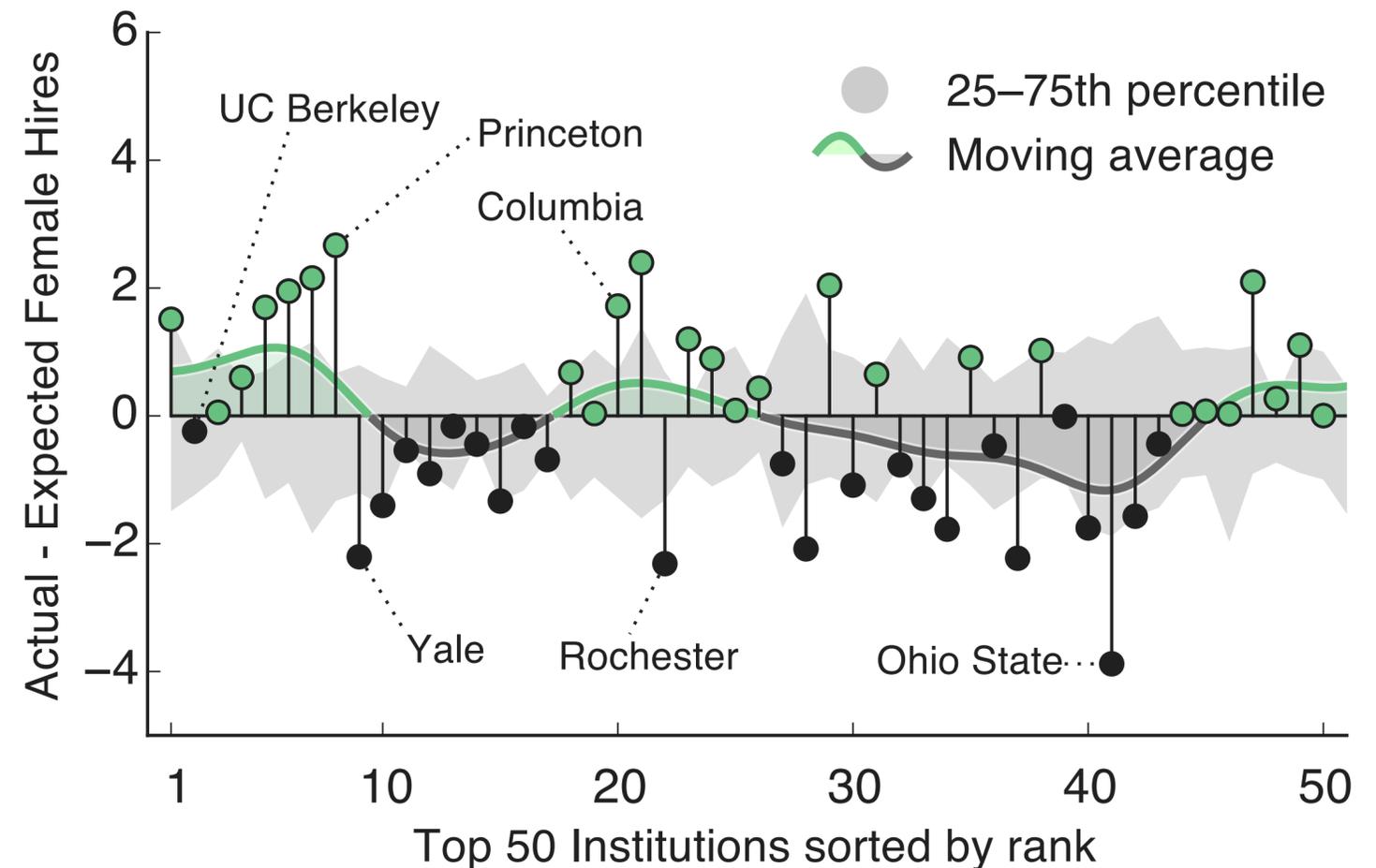
# Seek out peer review.

Ask for feedback and listen.

Be willing to change it.

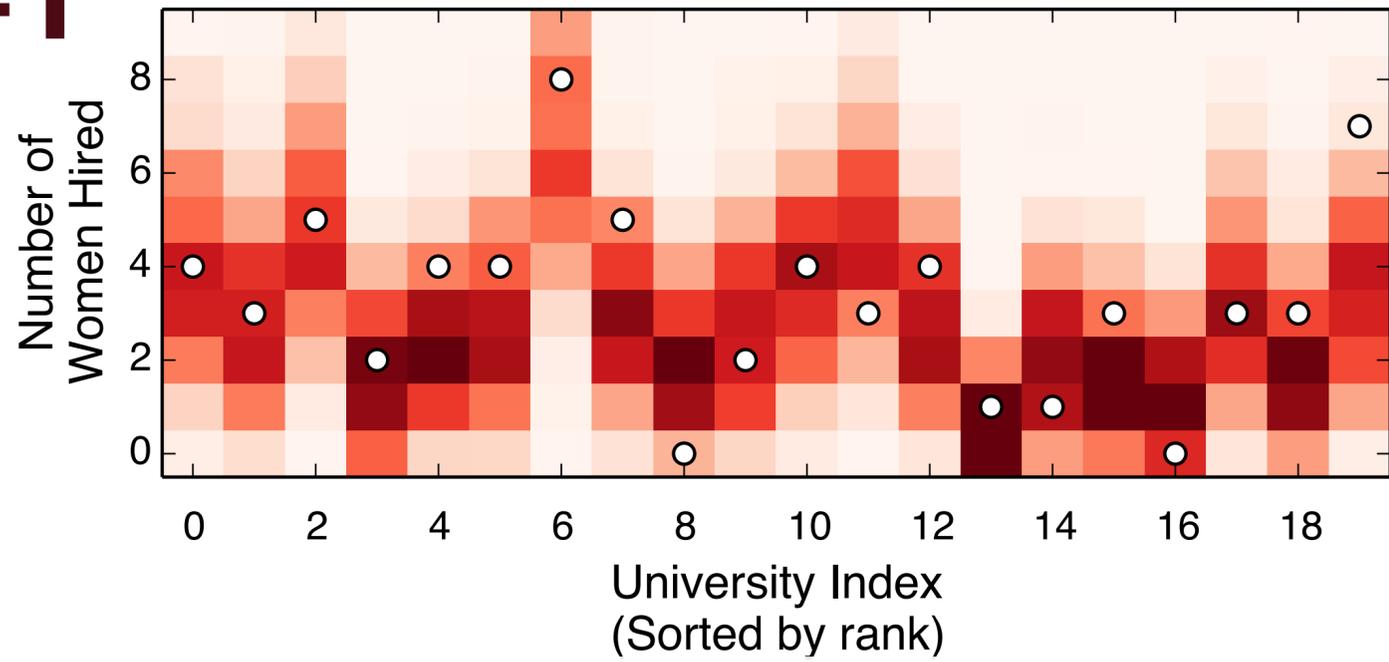
Ask for their summary.

Iterate on your design.

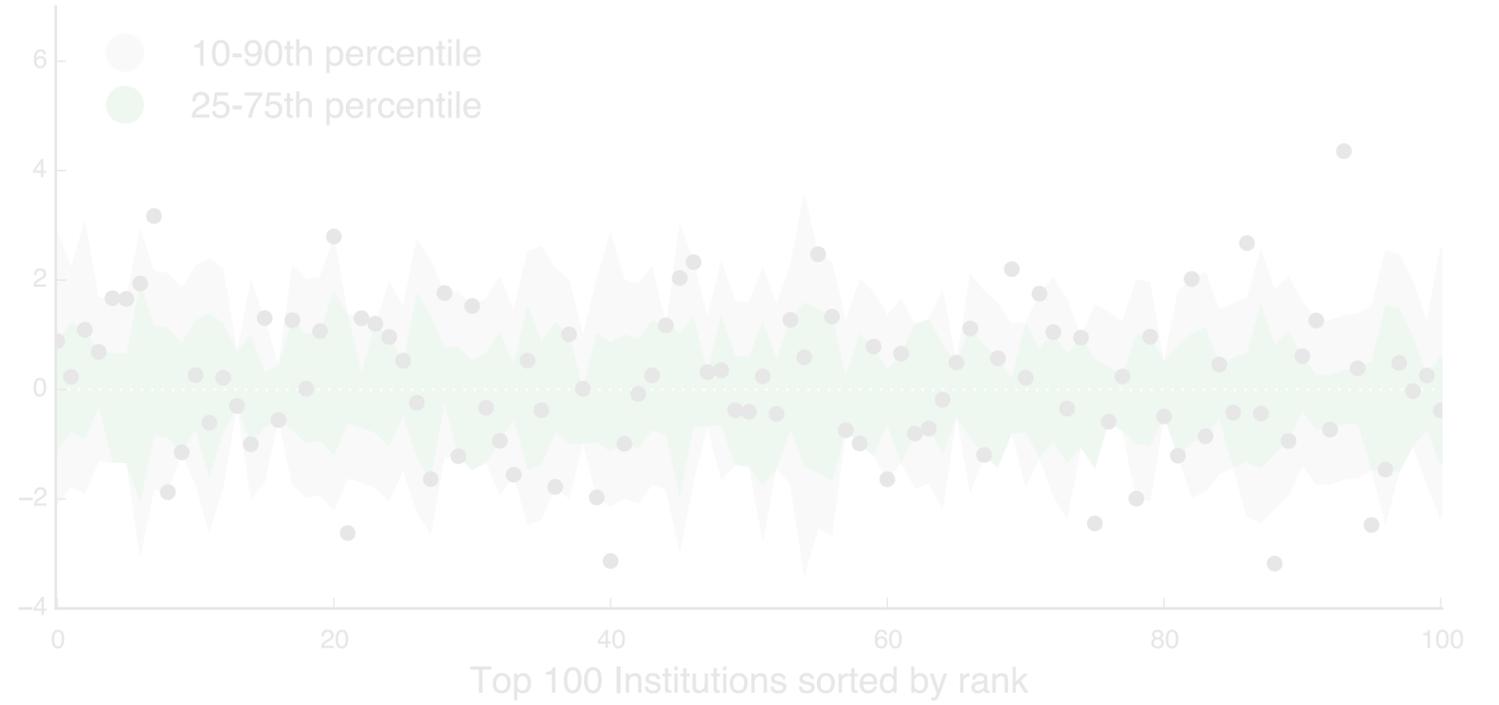


\* Ask for feedback from someone you trust will be honest and critical. Don't wait until you're already married to an idea/design.

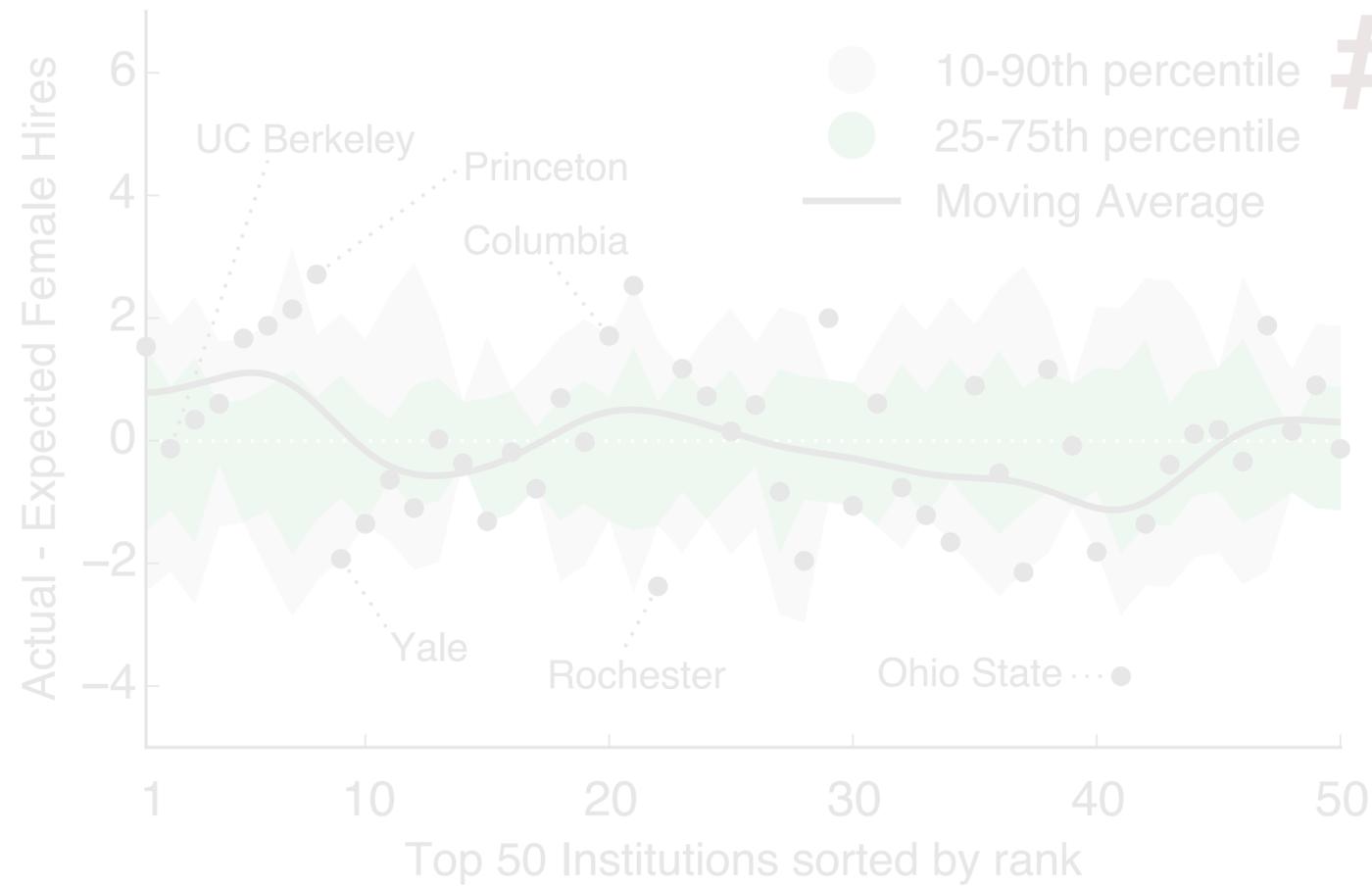
# #1



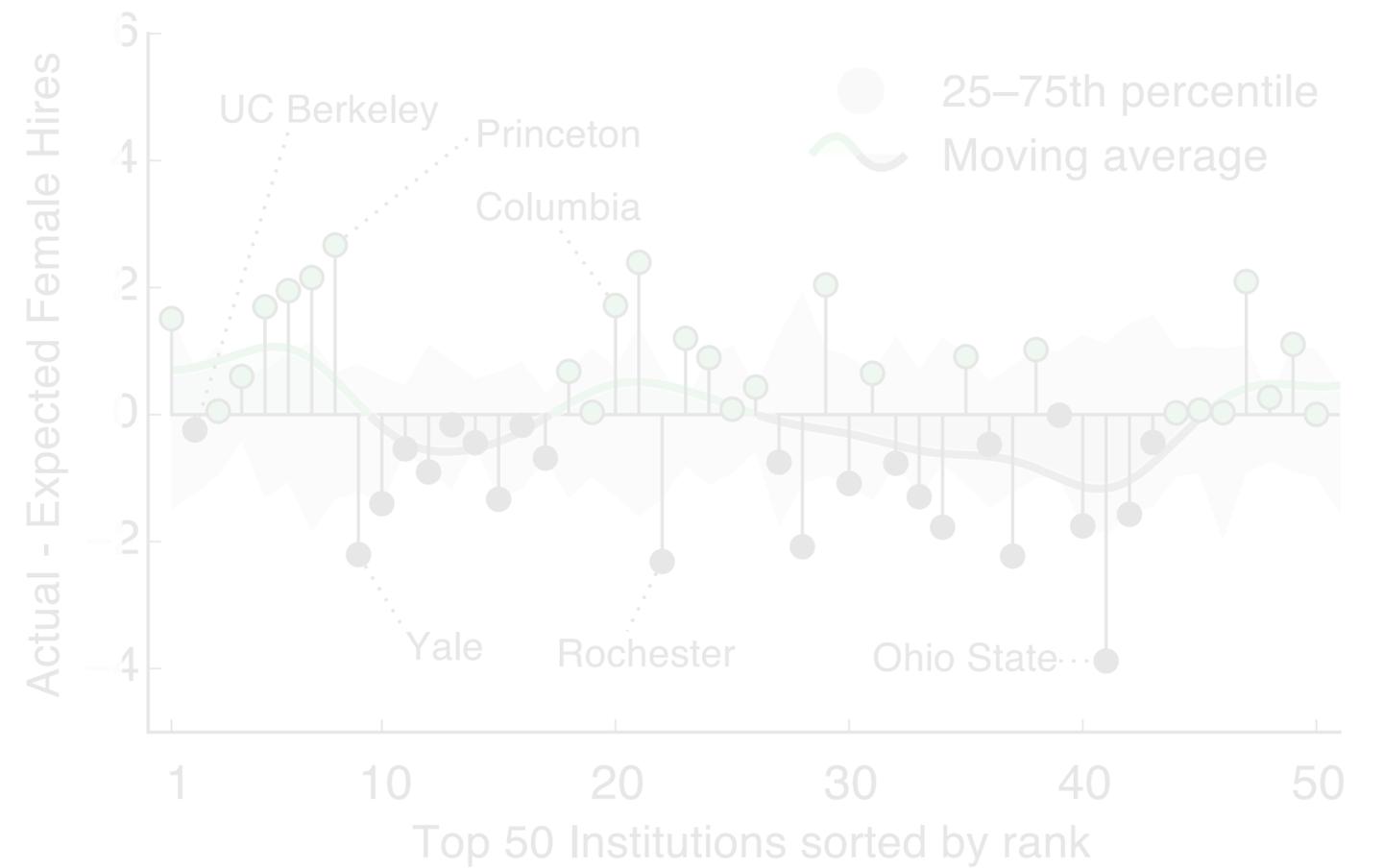
# #2



# #3

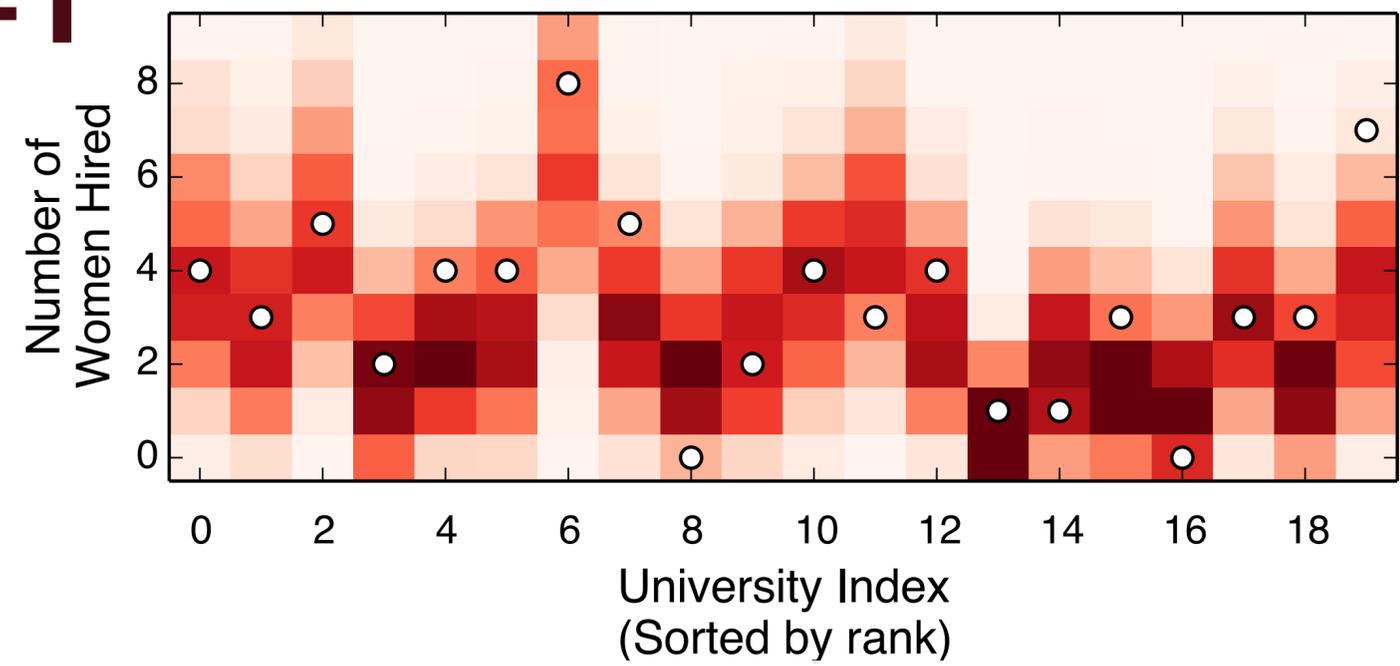


# #4

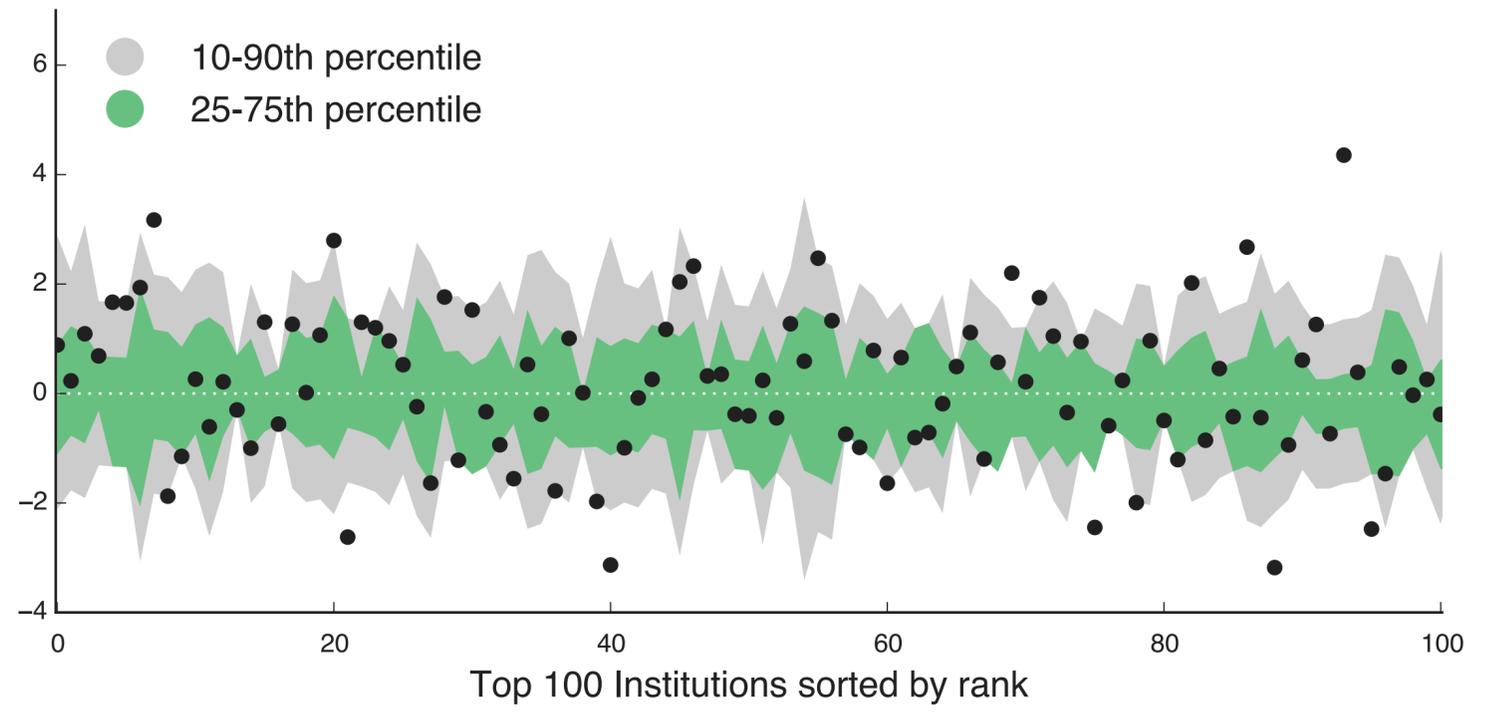


How do actual hires compare to expectations under our model? Which schools are above/below expectations? Are these differences reasonable?

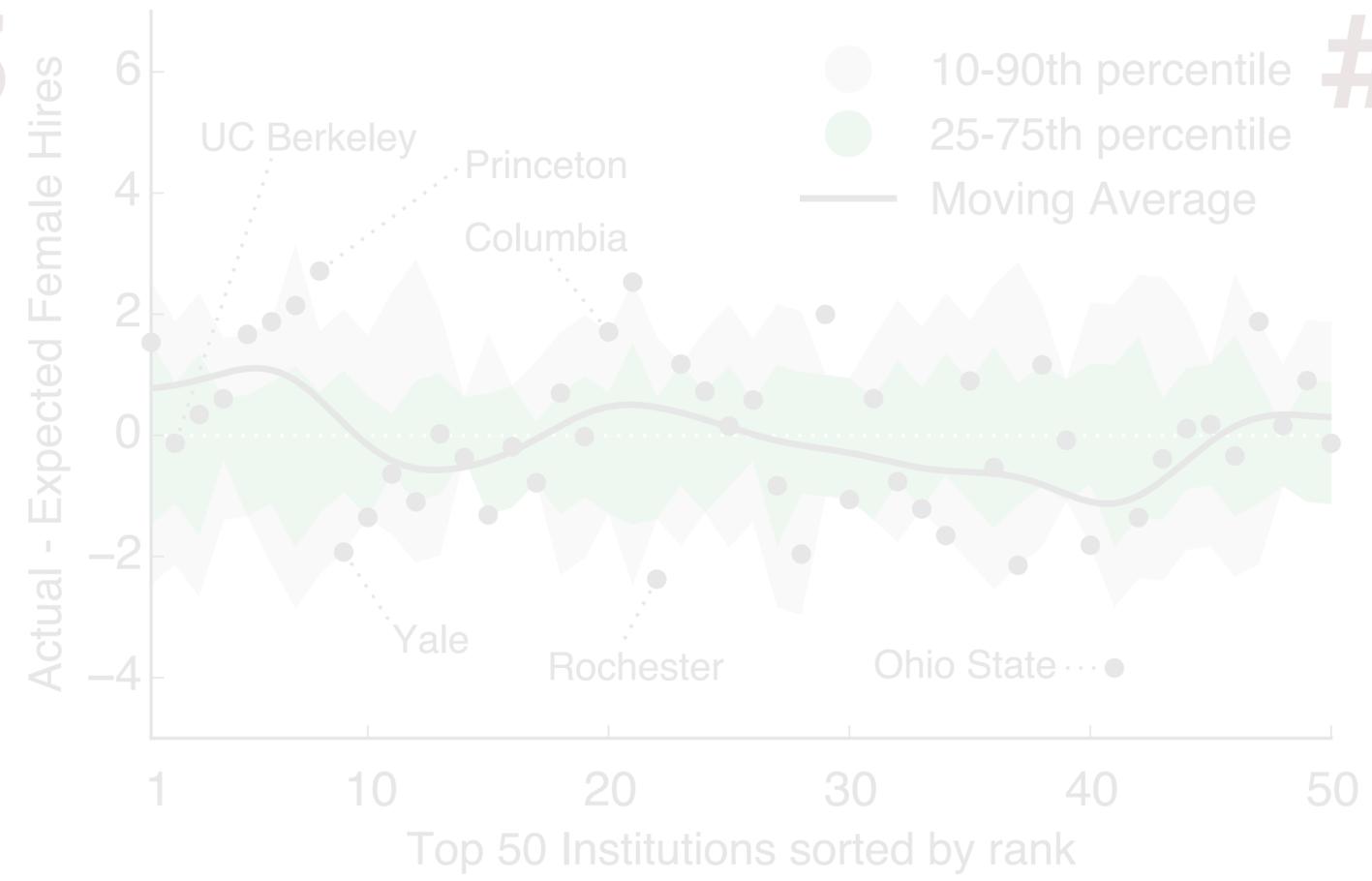
# #1



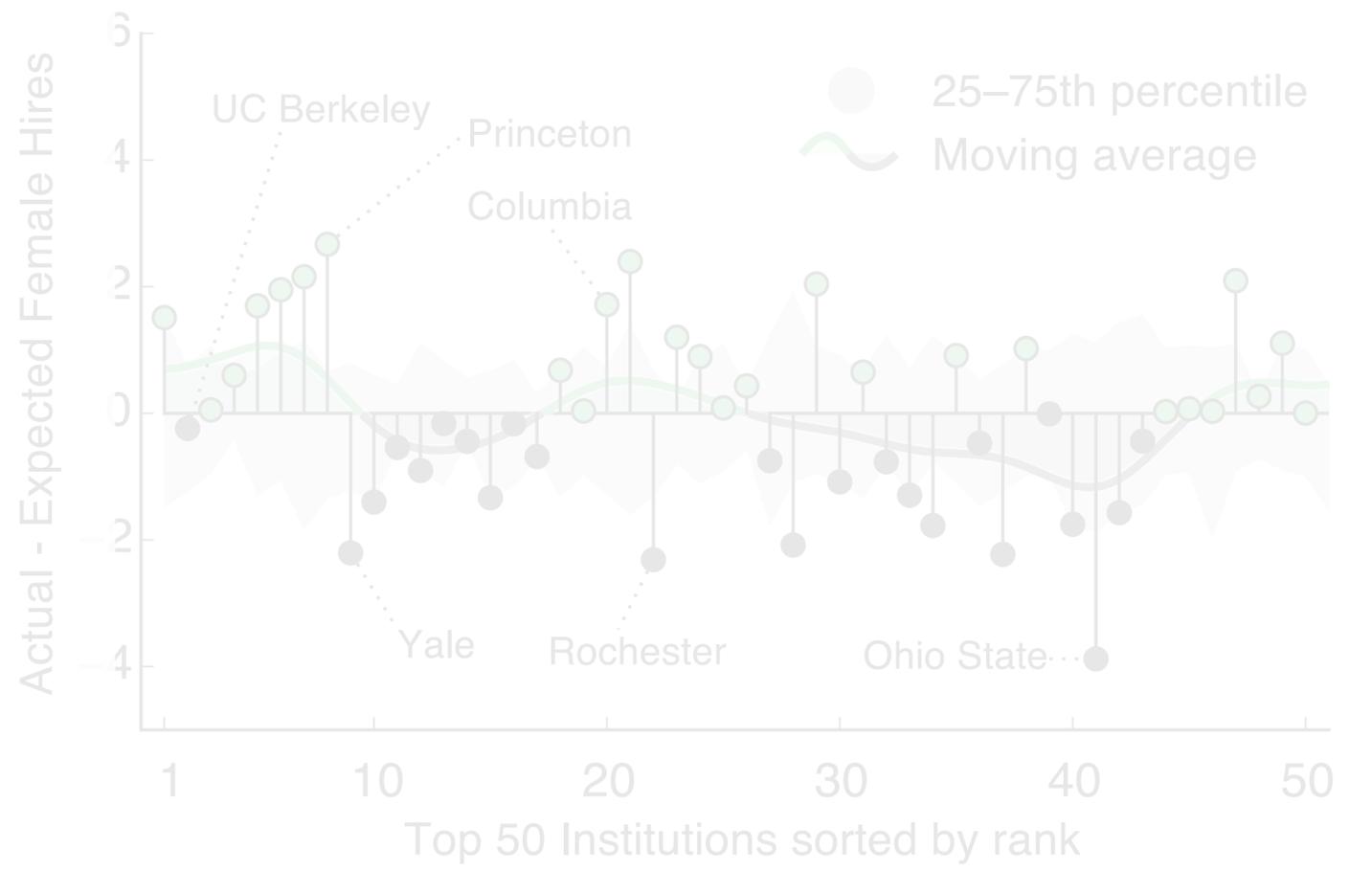
# #2



# #3

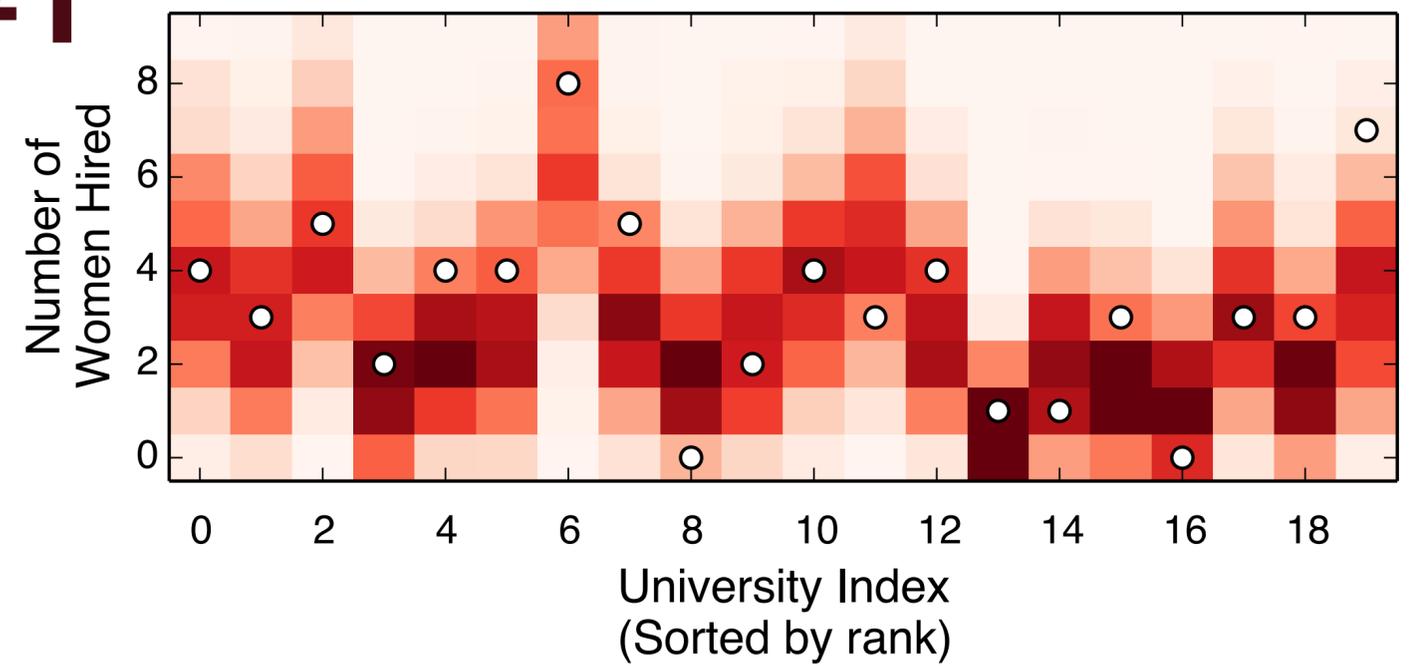


# #4

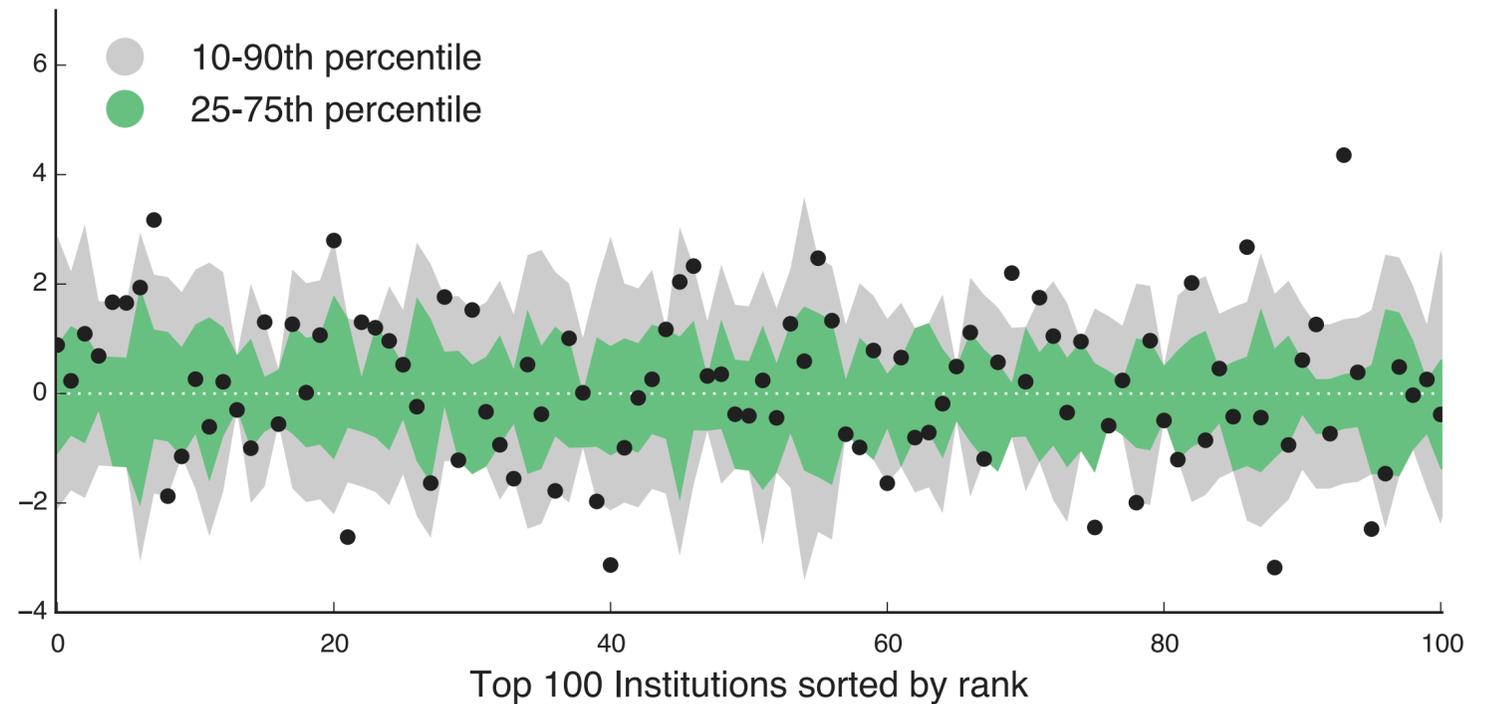


How do actual hires compare to expectations under our model? Which schools are above/below expectations? Are these differences reasonable?

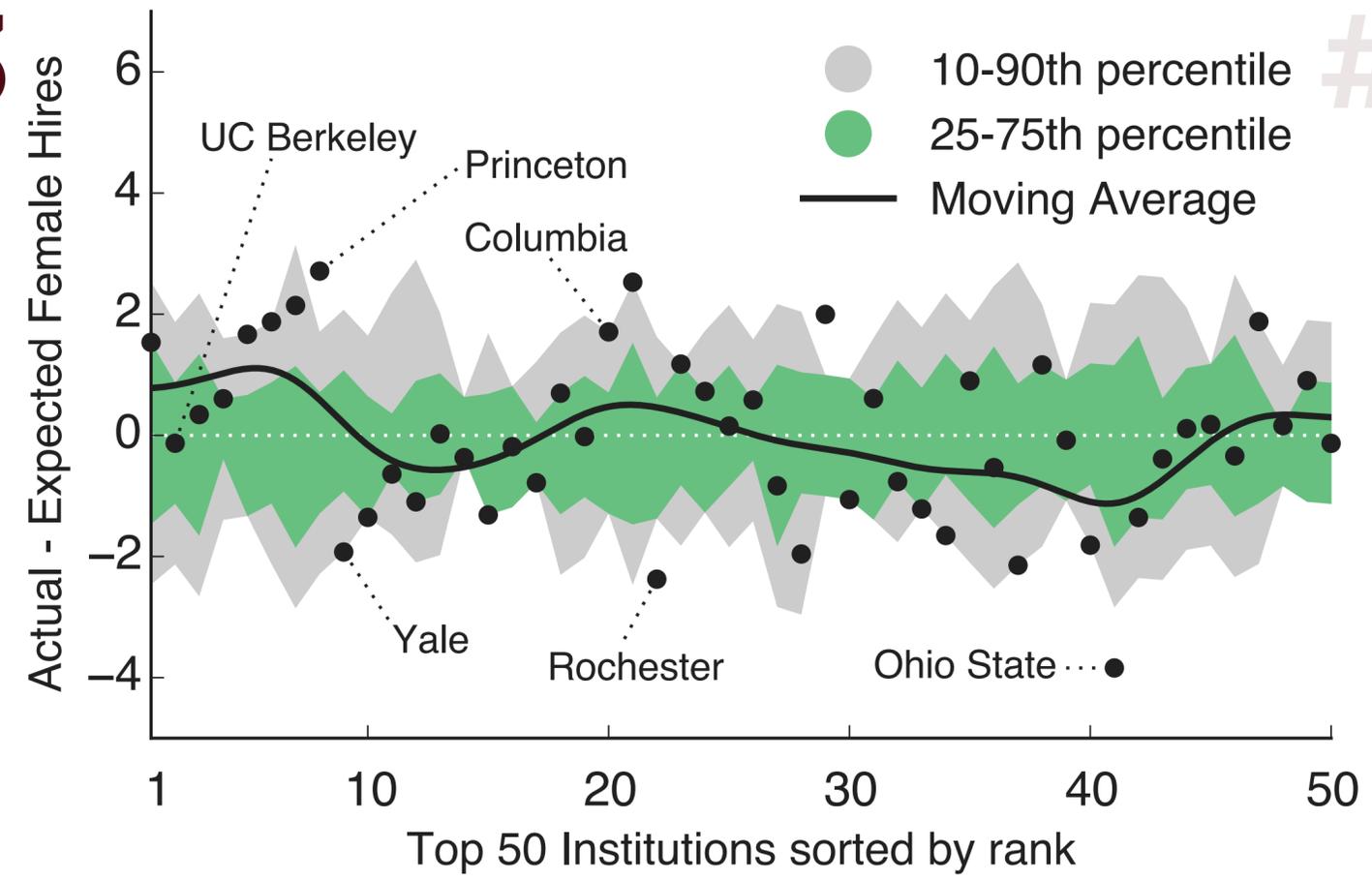
# #1



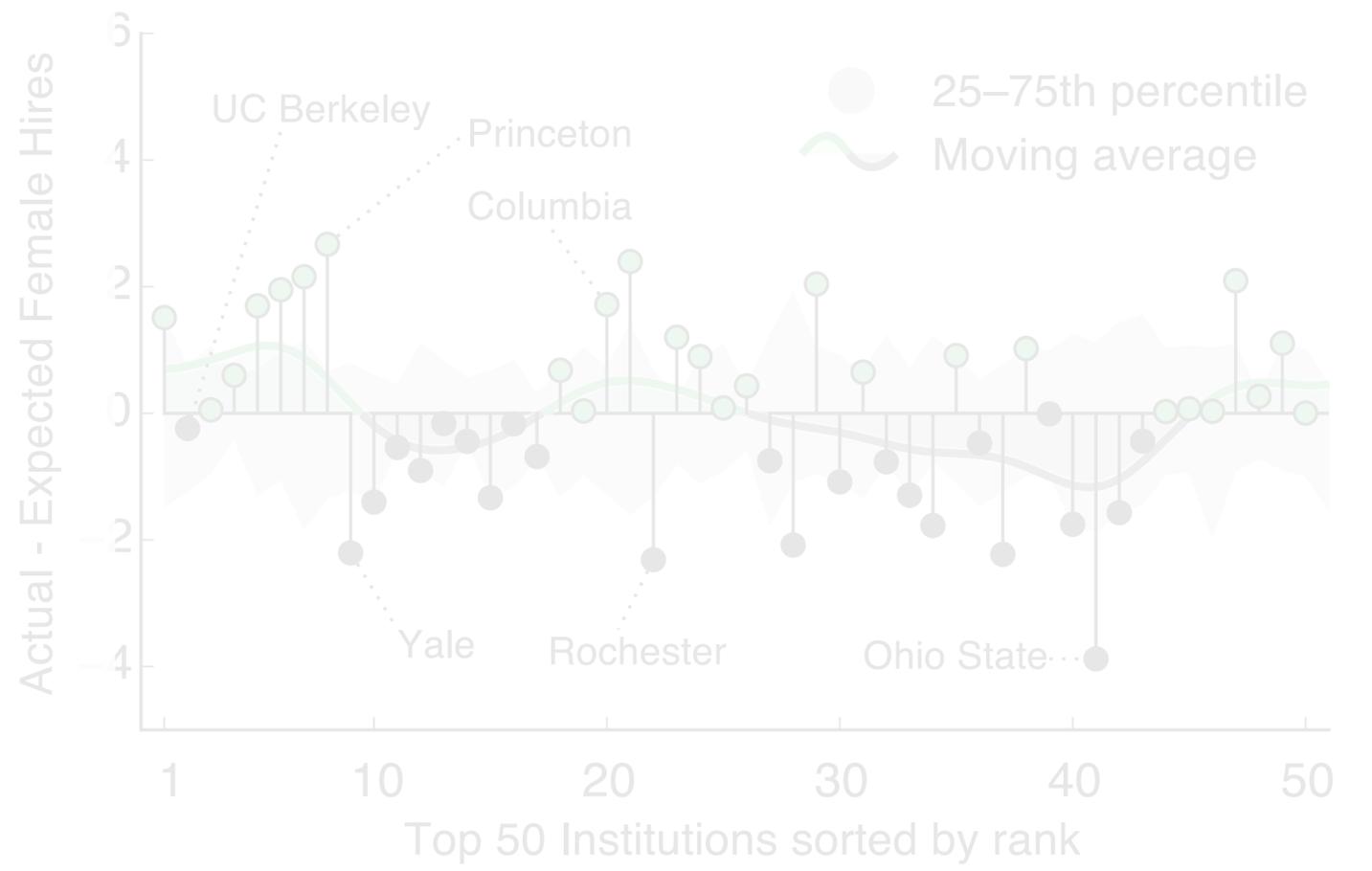
# #2



# #3

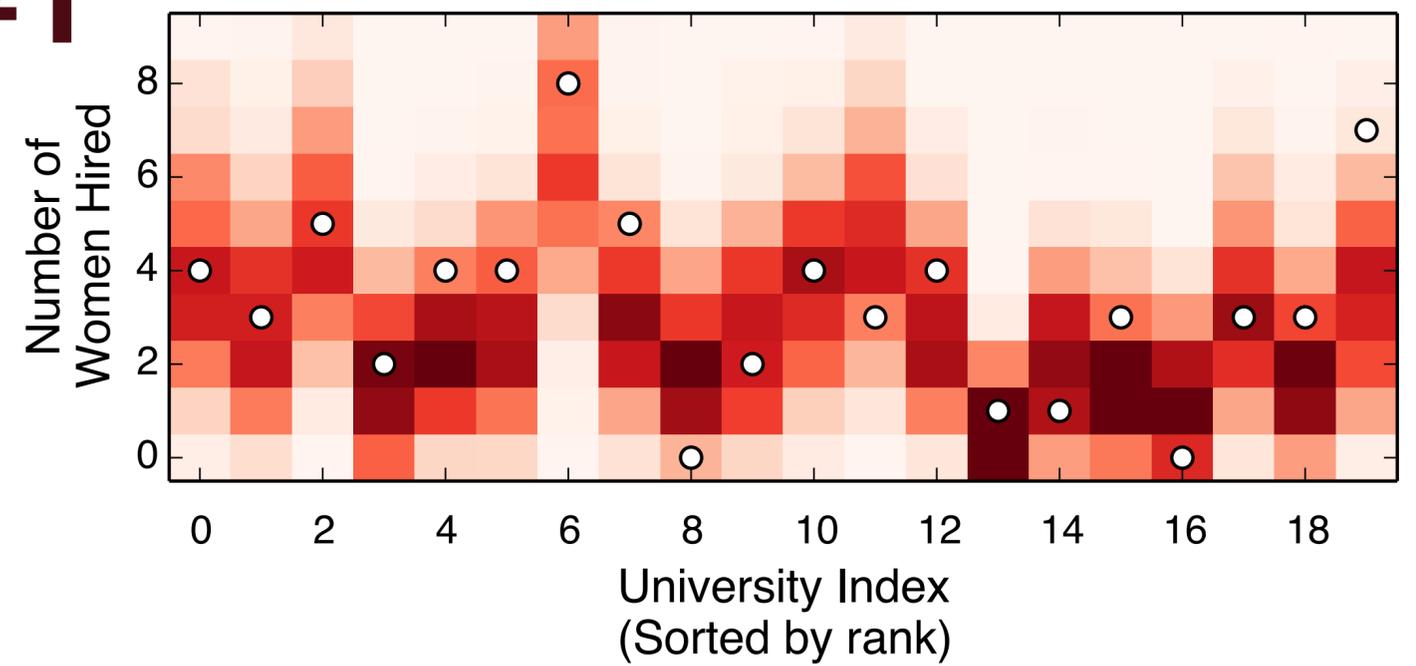


# #4

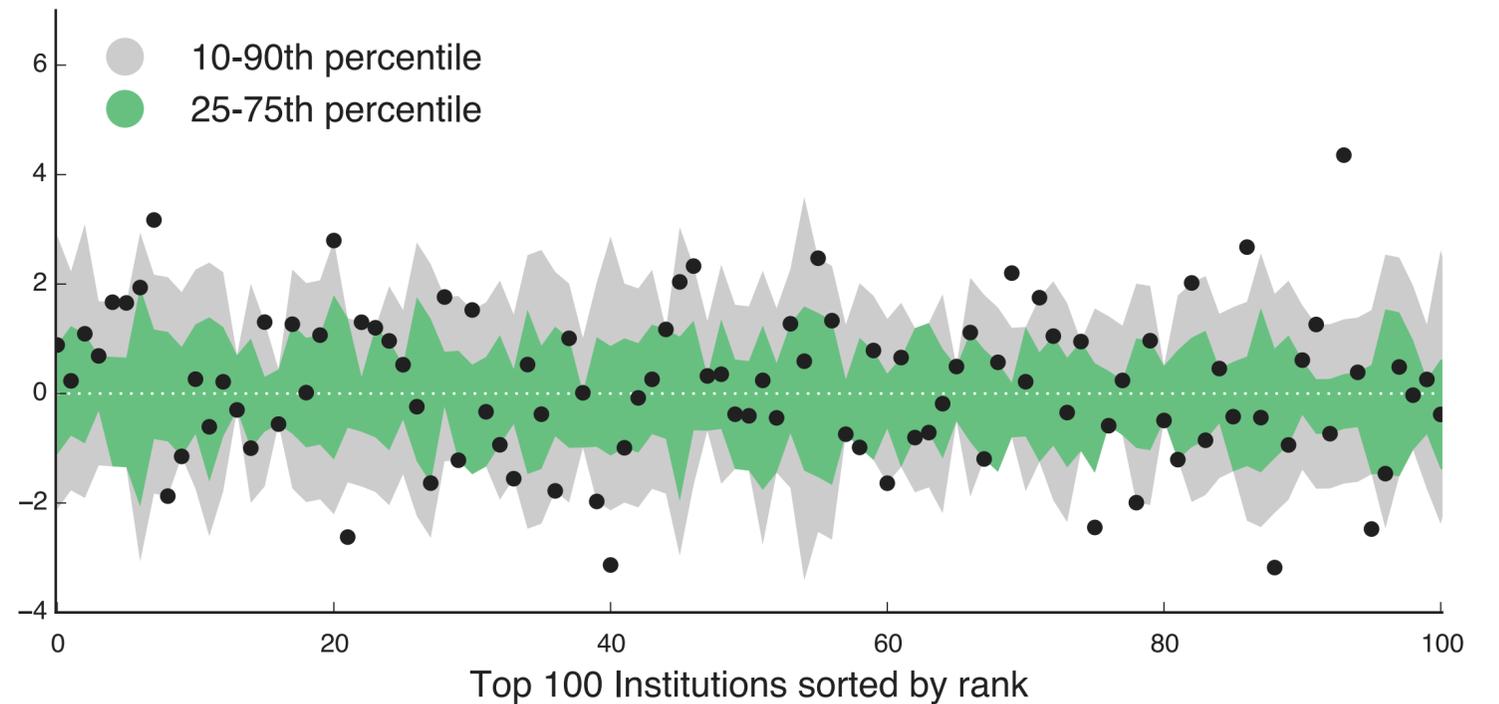


How do actual hires compare to expectations under our model? Which schools are above/below expectations? Are these differences reasonable?

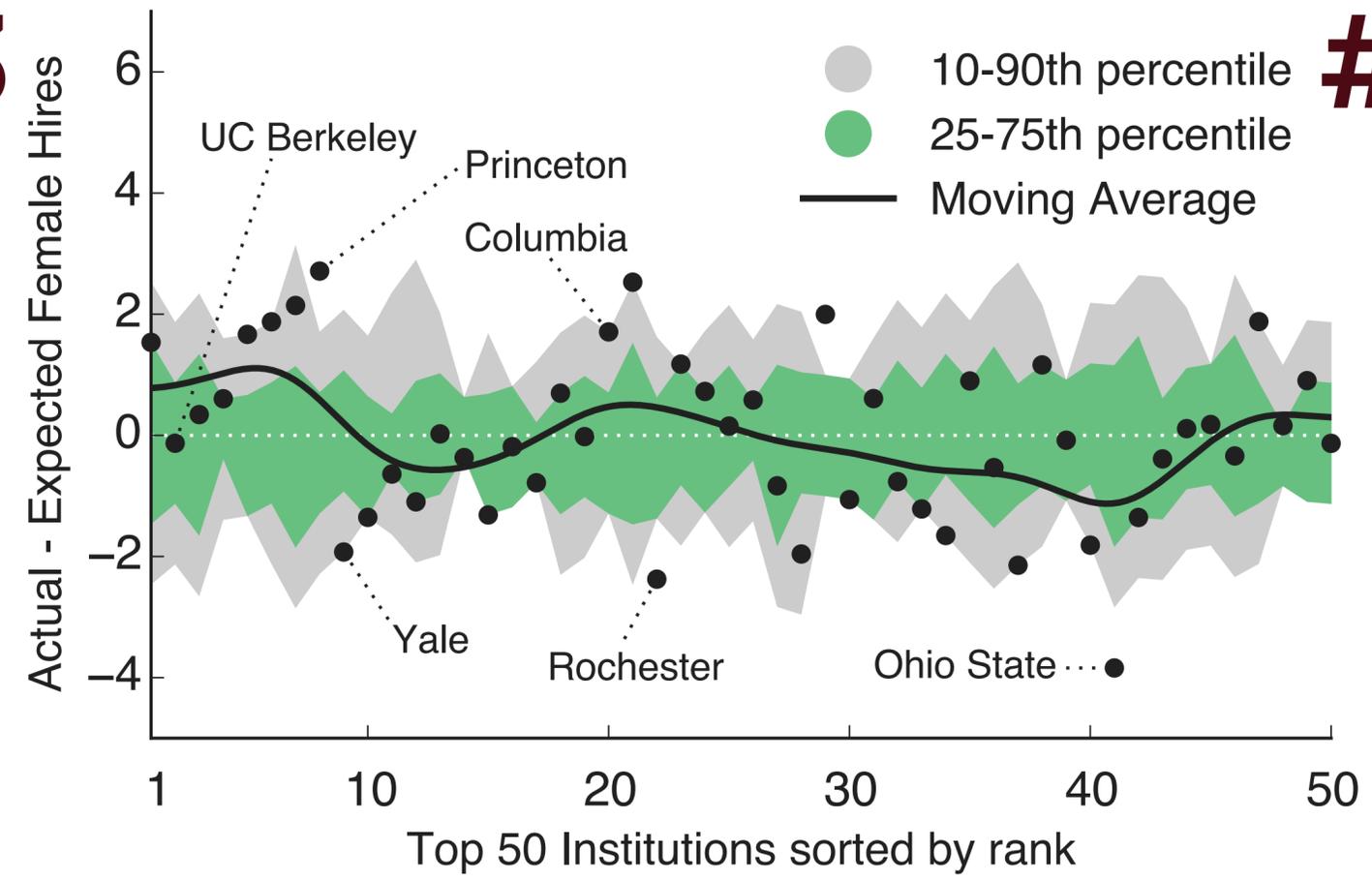
# #1



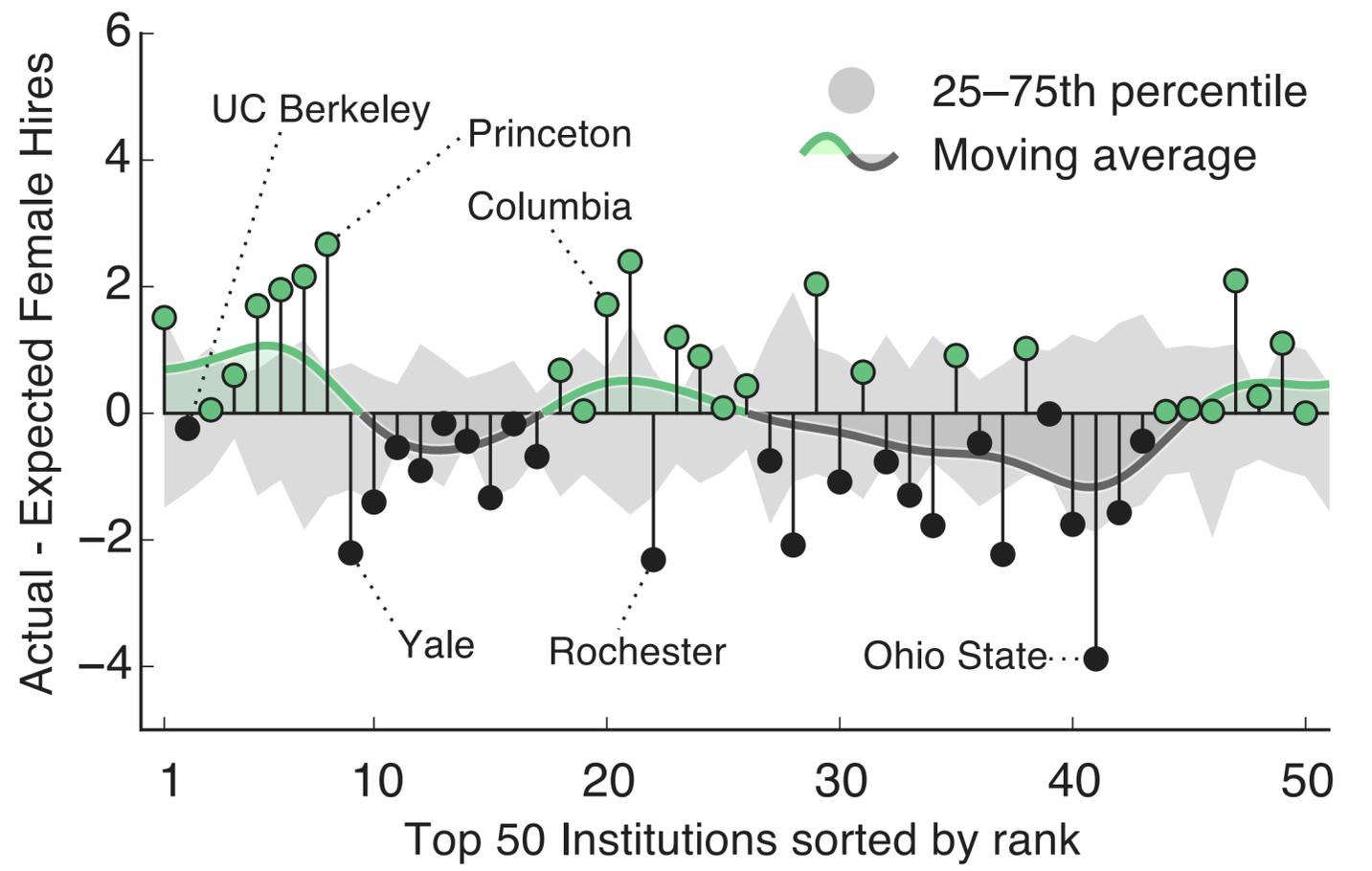
# #2



# #3



# #4



How do actual hires compare to expectations under our model? Which schools are above/below expectations? Are these differences reasonable?

# Thanks for listening

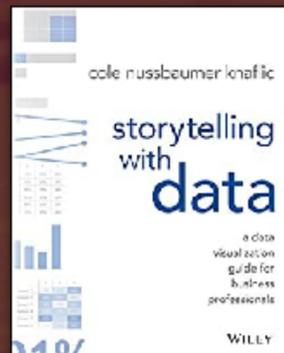
## Sam Way

Research Scientist, Spotify

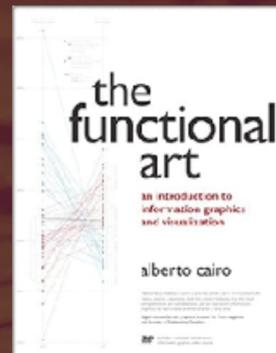
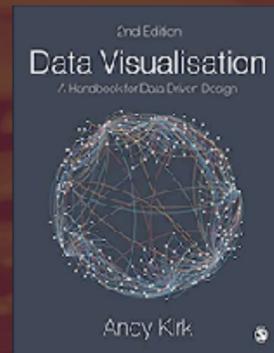
[samfway@spotify.com](mailto:samfway@spotify.com)

## For your bookshelves

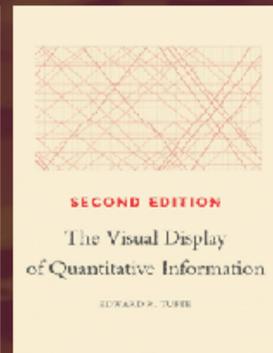
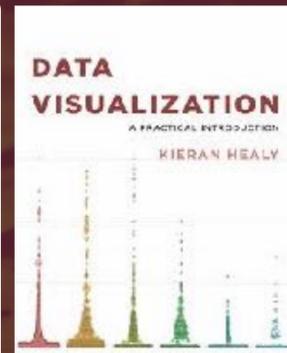
(attention, R users)



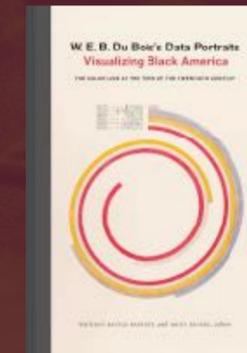
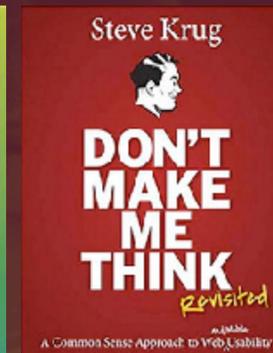
Great intro  
Fast read + accessible



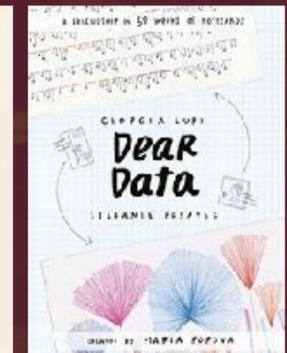
For those who want more



Design perspective



For inspiration



## General resources

- [visualisingdata.com/resources/](http://visualisingdata.com/resources/)
- Caveats to data visualization (by data-to-viz.com)
- The R Graph Gallery (Yan Holtz)
- D3 Gallery

## Color

- [colors.co](http://colors.co), [palettable.io](http://palettable.io) (custom color palettes)
- [jiffyclub.github.io/palettable](http://jiffyclub.github.io/palettable) (colors in Python)
- [colororacle.org](http://colororacle.org) (color blind test app)
- Avoiding #000000 (by Ian Taylor)

## Python-specific

- Randal Olson's matplotlib tips
- Becoming an "Artist in Matplotlib"
- [jiffyclub.github.io/palettable](http://jiffyclub.github.io/palettable) (colors in Python)
- Avoiding #000000 (by Ian Taylor)

## Science as Art

- Scientific Communication as Sequential Art (Bret Victor)
- A Visual Introduction to Machine Learning (R2D3)
- Simulated Dendrochronology of U.S. Immigration

## Papers containing example visualizations

- Systematic inequality and hierarchy in faculty hiring networks (Science Advances)
- The misleading narrative of the canonical faculty productivity trajectory (PNAS)
- Productivity, prominence, and the effects of academic environment (PNAS)
- Gender, Productivity, and Prestige in Computer Science Faculty Hiring Networks (WWW)
- Environmental Changes and the Dynamics of Musical Identity (ICWSM)
- Local Trends in Global Music Streaming (to appear at ICWSM)

## Special thanks

- Tech Research and the design teams at Spotify
- Aaron Clauset, Dan Larremore, and Allie Morgan at CU Boulder, who helped shape my approach to visualizations and this presentation

## Complexity

- [complexity-explorables.org](http://complexity-explorables.org)
- [complexityexplorer.org](http://complexityexplorer.org)

## Contact info

[samfway@spotify.com](mailto:samfway@spotify.com)  
@samfway (Twitter), [samfway.com](http://samfway.com)

# Other rules of thumb\*

**Don't use hard-to-read fonts.**

<https://pubs.acs.org/doi/pdfplus/10.1021/acs.chemmater.6b00306>

**Don't use #000000.**

<https://ianstormtaylor.com/design-tip-never-use-black/>

**Don't use rainbow colormaps.**

[http://people.cs.vt.edu/~npolys/IT/FDI/spring2011/color\\_07.pdf](http://people.cs.vt.edu/~npolys/IT/FDI/spring2011/color_07.pdf)

**Don't make pie charts.**

[https://www.perceptualedge.com/articles/visual\\_business\\_intelligence/save\\_the\\_pies\\_for\\_dessert.pdf](https://www.perceptualedge.com/articles/visual_business_intelligence/save_the_pies_for_dessert.pdf)

**Try Helvetica instead.**

<https://olgabotvinnik.com/blog/how-to-set-helvetica-as-the-default-sans-serif-font-in/>  
Make text large enough to be read...

**Try something less harsh.**

<http://uxmovement.com/content/why-you-should-never-use-pure-black-for-text-or-backgrounds/>

**Try something more functional.**

[http://people.cs.vt.edu/~npolys/IT/FDI/spring2011/color\\_07.pdf](http://people.cs.vt.edu/~npolys/IT/FDI/spring2011/color_07.pdf)  
<https://jiffyclub.github.io/palettable/>

**Try... literally anything else.**

<https://github.com/d3/d3/wiki/Gallery>

\* There are absolutely situations where violating these rules makes sense. Use your discretion.